

Fiscal Year 2015 Budget

MAY 20, 2014

PRESENTED BY

J. Wayne Vest, County Manager

Fiscal Year 2015 Budget

FY14/15 Budget Team Members

Name	Position/Title
Nick Picerno	Moore County Board of Commissioners
Randy Saunders	Moore County Board of Commissioners
Laura Williams	Clerk to the Board
Carrie Neal	Chief Finance Officer
Denise Brook	Human Resources Director
Tami Golden	Internal Auditor
Wayne Vest	County Manager

Fiscal Year 2015 Budget

Guiding Principles:

- Maintaining Current Tax Rates:
- Evaluating positions to ensure allocations maximize efficiency and effectiveness:
- Identifying Expense Reductions:
- Protecting employee health insurance benefits:
- Preserving the employee compensation package to include the potential of Cost of Living Adjustment:

Fiscal Year 2015 Budget

Guiding Principles:

Maintaining Current Tax Rates:

The recommended budget

- Maintains the County General Tax Rate at **.465** per \$100 of valuation
- Maintains the Advanced Life Support Rate at **.02** per \$100 of valuation
- Proposes no rate changes for the various fire districts with the exception of a .01 increase for West End Fire District from .059 to .069. This increase is recommended to support the acquisition of apparatus.

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COUNTY GENERAL AND ADVANCED LIFE SUPPORT

	07/08	08/09	09/10	10/11	11/12	12/13	13/14	14/15
COUNTY GENERAL	0.445	0.479	0.465	0.465	0.465	0.465	0.465	0.465
ALS	0.03	0.025	0.02	0.02	0.02	0.02	0.02	0.02

FIRE DISTRICTS

FIRE DISTRICT	07/08	08/09	09/10	10/11	11/12	12/13	13/14	14/15
A SOUTHERN PINES	0.09	0.09	0.089	0.089	0.089	0.089	0.089	0.089
B CRESTLINE	0.083	0.083	0.083	0.083	0.085	0.083	0.083	0.083
C PINEBLUFF	0.085	0.085	0.084	0.084	0.089	0.086	0.086	0.086
D PINEHURST	0.086	0.086	0.084	0.084	0.084	0.084	0.084	0.084
E SEVEN LAKES	0.042	0.042	0.038	0.038	0.04	0.04	0.04	0.04
F WEST END	0.06	0.06	0.06	0.06	0.059	0.059	0.059	0.069
G EASTWOOD	0.07	0.07	0.069	0.069	0.07	0.07	0.07	0.07
H CIRCLE V	0.065	0.065	0.063					
J ROBBINS	0.063	0.063	0.063	0.063	0.061	0.063	0.063	0.063
K CARTHAGE	0.065	0.065	0.062	0.062	0.067	0.064	0.064	0.064
L CAMERON	0.088	0.105	0.103					
M HIGHFALLS	0.049	0.049	0.049	0.049	0.066	0.066	0.066	0.066
N EAGLE SPRINGS	0.073	0.073	0.071	0.071	0.078	0.075	0.075	0.075
P ABERDEEN	0.097	0.097	0.09	0.09	0.093	0.092	0.092	0.092
Q CRAINS CREEK	0.115	0.115	0.115	0.108	0.111	0.111	0.111	0.111
T WHISPERING PINES	0.046	0.055	0.055	0.055	0.058	0.058	0.058	0.058
V CYPRESS POINTE				0.08	0.079	0.081	0.081	0.081
W WESTMOORE	0.057	0.057	0.057	0.057	0.071	0.07	0.07	0.07

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Guiding Principles:

Evaluating positions to ensure allocations maximize efficiency and effectiveness:

The chart below provides the total Full Time Equivalent (FTE) allocation for fiscal year (FY) 2015 as well as a comparison to FTE allocations for prior years back to FY 2008. Although the total FTE allocation increased from 626.5 to 634, there were 5 departments with position allocation decreases and 1 department with an allocation increase. The chart on page 6 of tab 1 provides details of each department's allocation.

Number of Employees (All Funds)

FY	Full time	Part time	Total # of Employees	Total FTE's
FY07-08	615.0	58.0	673.0	644.0
FY08-09	623.0	30.0	653.0	638.0
FY09-10	629.0	24.0	653.0	641.0
FY10-11	620.0	18.0	638.0	629.0
FY11-12	610.0	17.0	627.0	618.5
FY12-13	611.0	17.0	628.0	619.5
FY13-14	617.0	19.0	636.0	626.5
FY14-15	626.0	16.0	642.0	634.0

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Guiding Principles:

Identifying Expense Reductions:

- The Budget Team along with Department Directors and others, identified a number of expense reductions and incorporated them into the recommended budget.
- These efforts contributed the outcome of funding operations, capital needs and debt service with anticipated revenues and less in transfer-in from capital reserve funds than originally recommended by Davenport.
- Increases related to items such as C.O.L.A., vehicle purchases, building improvements, health insurance, workers comp, education and fire districts totaled nearly \$1.9 million dollars
- By identifying and incorporating reductions, the net increase is \$1,463,538

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Guiding Principles:

Protecting employee health insurance benefits:

- The County provides health insurance benefits through a self insured benefit plan.
- The County entered into a new contract with First Carolina Care for FY 2014 for administration of the health insurance benefits.
- The County also contracts with Mark III to provide analysis and consulting services regarding the plan benefits.
- To avoid a significant increase in the cost of providing employee benefits, some changes are recommended beginning with the FY 2015 budget.

Fiscal Year 2015 Budget

Guiding Principles:

Protecting employee health insurance benefits: Continued

- Requiring all employees to pay a \$15.00 per pay period premium for health benefits coverage and implementing a wellness incentive program whereby employees choosing to participate in a biometric screening and consultation will receive a \$15.00 per pay period reduction in employee premium.
- Auditing all employees who have spousal and dependant coverage to verify eligibility of the spouse and dependants.
- Disallowing spousal coverage for employees whose spouse is eligible for coverage through his/her employer or Medicare.
- Modifications to premiums, deductibles and co-pays as identified in the chart on the next slide.

Fiscal Year 2015 Budget

Guiding Principles:

Protecting employee health insurance benefits: Continued

	2013 - 2014 FCC/DST Health Solutions Aggregating \$150 80k/125%/Paid/12	2014 - 2015 FCC/DST Health Solutions Aggregating \$150 80k/125%/Paid/12
	Current Plan	Proposed Plan
	Current PPO	PPO
	In-Network	In-Network
Primary Care Physician Visits	\$30	\$35
Specialist Physician Visits	\$60	\$70
Preventive Care	0%	0%
Deductible	\$1,250	\$1,500
Deductible - Family Maximum	\$2,500	\$3,000
Coinsurance Maximum	\$2,000	\$2,000
Coinsurance - Family Maximum	\$4,000	\$4,000
Hospital Services	Deductible/20%	Deductible/30%
Emergency Room	\$250/Deductible/20%	\$250/Deductible/30%
Pharmacy	\$4/\$45/\$60/25% (\$100 max)	\$150 Deductible (Brands) \$4/\$45/\$60/25% (\$100 max)
Lifetime Maximum	Unlimited	Unlimited
Retirees	\$228.82	\$243.40
Employee - County Contribution	\$658.34	\$700.00
Employee Contribution	\$0.00	\$32.50
Spouse	\$252.03	\$268.08
Child	\$136.39	\$145.08
Children	\$246.11	\$261.79
Family	\$308.36	\$328.00

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Guiding Principles:

Preserving the employee compensation package to include the potential of Cost of Living Adjustment:

RECOMMENDED BUDGET INCLUDES

- A 2% Cost of Living Adjustment (C.O.L.A.) for all County employees including those employees classified as Resource Employees.
- Fully funding for the Longevity and Service Pay programs.
- Progression through the Step Plan for employees who are not at step 5 of his/her current position but are anticipating advancing during the fiscal year.
- Contribution to employee retirement which is set at 7.07% for non-law enforcement employees and 7.41% increased from 7.28% for law enforcement employees.

Fiscal Year 2015 Budget

Guiding Principles:

Preserving the employee compensation package to include the potential of Cost of Living Adjustment: Continued

- Contribution to employee 401k retirement plan at 3.00% for non-law enforcement employees with 3 or more years of service, 1.5% for non-law enforcement employees with fewer than 3 years of service, and 5.00% for law enforcement employees.
- Life insurance at 2X an employee's annual salary.
- Wellness Works Program which is treated as an assessment back to the departments based on the number of funded positions and equating to a charge of \$500 per employee. Operations of Wellness Works are currently going through the Request for Proposals process.
- Funding \$500 per employee increase in health insurance benefits
- The net effect of the increases in the employee compensation and benefits package equates to \$1,211 based on a \$30,000 annual salary or roughly a 2.69% increase

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Major Points of Consideration

- 2015 recommended fiscal year budget is balanced at: \$129,593,661 Gross and \$120,784,220 Net (less transfers and assessments).
- The recommended budget is an increase of 1.14% increase as compared to the current year FY 2014 budget.
- Funds Moore County Schools at \$32,509,095 including debt service.
- Funds Sandhills Community College at \$5,998,468 including debt service.
- Funds County, School and College debt service transferring \$458,491 from Capital Reserve for Debt Service, and funds enterprise fund debt service through enterprise fund revenue.

Fiscal Year 2015 Budget

Budget by Fund for Fiscal Year 2015

Proposed Gross and Net Budget by Fund FY14/15					
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$89,947,833	-\$5,323,892	\$84,623,941
200	Public Safety/Emergency Mgmt	Special Revenue	\$6,162,469	-\$1,313,070	\$4,849,399
210	E911 Telephone	Special Revenue	\$428,350	\$0	\$428,350
211	Fire Districts - Real/Personal	Special Revenue	\$3,008,476	\$0	\$3,008,476
212	Fire Districts - Motor Vehicle	Special Revenue	\$272,305	\$0	\$272,305
220	Soil Water Conservation District	Special Revenue	\$21,918	\$0	\$21,918
230	Transportation Services	Special Revenue	\$1,170,812	-\$540,510	\$630,302
600	Water Pollution Control Plant	Enterprise	\$4,172,804	-\$408,581	\$3,764,223
610	Public Utilities	Enterprise	\$8,926,337	-\$931,648	\$7,994,689
620	East Moore Water District	Enterprise	\$1,535,813	\$0	\$1,535,813
810	Risk Management	Internal Service	\$8,773,558	-\$8,609	\$8,764,949
	Total County Funds		\$124,420,675	-\$8,526,310	\$115,894,365
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,448,620	-\$55,463	\$1,393,157
640	Airport Authority	Comp Unit/Enterprise	\$3,724,366	-\$227,668	\$3,496,698
	Total Component Units		\$5,172,986	-\$283,131	\$4,889,855
		Totals	\$129,593,661	-\$8,809,441	\$120,784,220

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TRANSFERS AND ASSESSMENTS

Transfers are made up of assessment amounts charged to County departments but paid by an Internal Service Fund, such as Risk Management. Some examples include: health insurance, wellness assessment, liability and property insurance, worker's compensation, and unemployment.

Below is a list of the assessments included in the FY14 Budget for the General Fund:

Wellness Assessment	\$179,060
Health Insurance Costs	\$4,033,600
Liability & Property Insurance	\$172,251
Unemployment Insurance –NC legislation	\$116,472
Unemployment Premium	\$90,088
Worker's Compensation Claims	\$465,503
Worker's Compensation Premium	\$222,479
General Fund Assessment	<u>\$44,439</u>
Total General Fund Assessments	\$5,323,892

The health insurance costs are 75.76% of the total assessment.

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KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

General Fund Revenues

Source	FY15 Budget
Property Tax (.01 Generates \$1,207,389)	\$56,143,569
Sales Tax	\$14,940,827
Other Taxes	\$689,000
Interest	\$145,000
Departmental Fees	\$7,317,705
Grants	\$10,243,241
Transfers In	\$468,491
Total Revenues - GF	\$89,947,833

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

SERVICES, DEPARTMENTS, ACTIVITIES SUPPORTED BY GENERAL FUND REVENUES

GENERAL GOVERNMENT

Administration
Governing Body
Human Resources
Finance
County Attorney
Tax
Elections
Register of Deeds
Information Technology
Property Management

ENVIRONMENTAL AND COMMUNITY DEVELOPMENT

Planning, Zoning, Inspections
GIS
Solid Waste
Cooperative Extension
Soil and Water Conservation

DEBT SERVICE

Debt Principal
Debt Interest

NON DEPARTMENTAL/NON PROFITS/TRANSFERS OUT

Grants
Court Facility
Airport
Non Profits

HUMAN SERVICES

Health Department
Social Services
Child Support
Youth Services
Veteran's Services
Aging RSVP
Animal Services

CULTURAL DEVELOPMENT

Parks and Recreation
Library

PUBLIC SAFETY FUNCTIONS

Sheriff's Office
Detention Center
Day Reporting Center
Public Safety Fire Marshall
Public Safety Communications

EDUCATION

Schools Expense
Schools Debt
College Expense
College Debt

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

General Fund Expenditures			
GF Expenditures	FY15 Budget		
General Government	\$11,784,927		13.10%
Public Safety	\$11,017,125		12.25%
Environmental	\$3,972,306		4.42%
Human Services	\$18,274,536		20.32%
Cultural	\$1,150,077		1.28%
Education (incl debt)	\$38,507,564		42.81%
Debt (excluding education)	\$3,214,176		3.57%
Non-Dept/Non-Profits	\$1,885,454		2.10%
Transfers out (To Airport)	\$141,668		0.15%
Total Expenditures	\$89,947,833		

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KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

Total Moore County Schools Funding

FY	Student Enrollment	Current Expense	Debt Service	Capital Outlay	Digital Learning	Total Funding
FY06/07	12,190	\$20,807,940	\$4,122,904	\$1,133,950	\$0	\$26,064,794
FY07/08	12,294	\$23,694,245	\$4,057,211	\$1,531,444	\$0	\$29,282,900
FY08/09	12,190	\$24,935,195	\$5,929,507	\$933,950	\$0	\$31,798,652
FY09/10	12,236	\$24,935,195	\$7,049,516	\$733,950	\$0	\$32,718,661
FY10/11	12,378	\$25,540,140	\$6,887,644	\$711,932	\$0	\$33,139,716
FY11/12	12,371	\$25,540,140	\$5,937,920	\$711,932	\$0	\$32,189,992
FY12/13	12,609	\$25,540,140	\$5,807,594	\$711,932	\$0	\$32,059,666
FY13/14	12,828	\$25,165,140	\$5,533,171	\$711,932	\$750,000	\$32,160,243
FY14/15	13,074	\$25,315,140	\$5,393,955	\$1,200,000	\$600,000	\$32,509,095

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KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

Total Sandhills Community College Funding

FY	Current Expense	Debt Service	Capital Outlay	Total Funding
FY09/10	\$4,135,541	\$1,999,964	\$0	\$6,135,505
FY10/11	\$4,011,475	\$1,778,376	\$0	\$5,789,851
FY11/12	\$4,011,475	\$1,994,274	\$0	\$6,005,749
FY12/13	\$4,121,819	\$1,950,925	\$0	\$6,072,744
FY13/14	\$4,121,819	\$1,781,368	\$0	\$5,903,187
FY14/15	\$4,265,064	\$1,733,404	See Next Slide	\$5,998,468

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

ADDITIONAL FUNDING FOR MOORE COUNTY SCHOOLS AND SANDHILLS COMMUNITY COLLEGE
ACTION TO BE TAKEN SEPARATELY FROM BUDGET ADOPTION

	ALLOCATION TO CURRENT CAPITAL FROM RESERVE FUNDS	ALLOCATION TO FUTURE CAPITAL FROM RESERVE FUNDS	ALLOCATION DUE TO DEBT SERVICE REDUCTION
MOORE COUNTY SCHOOLS	Included in budget	TBD	\$139,216
SANDHILLS COMMUNITY COLLEGE	\$986,632	TBD	\$47,964

Fiscal Year 2015 Budget

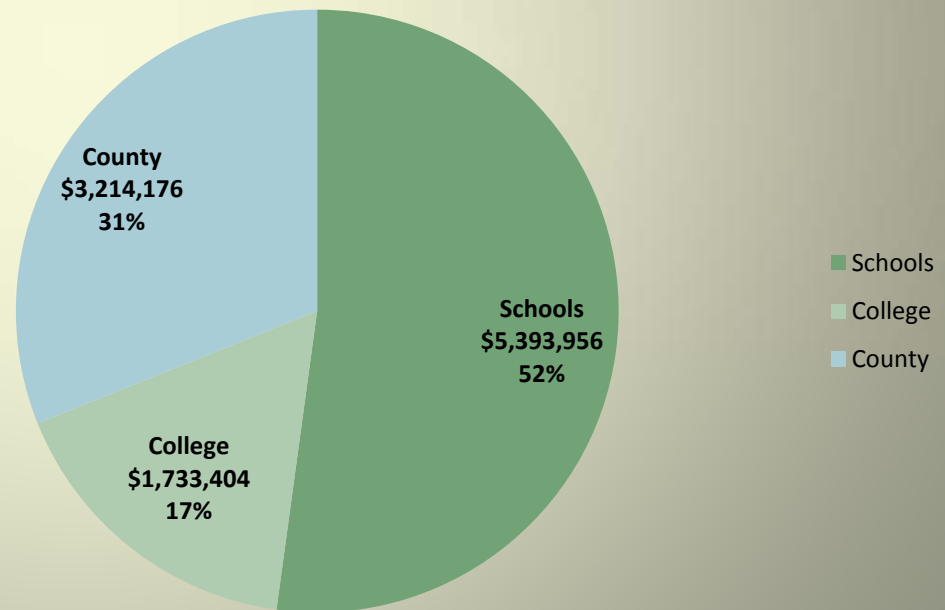
KEY POINTS REGARDING GENERAL FUND DEBT SERVICE

- Total Debt Service is \$13, 491,259
- Total General Fund Debt Service is \$10,341,536

General Fund Debt Service Graph (P&I)

	Amount	%
Schools	\$5,393,956	52.16%
College	\$1,733,404	16.76%
County	\$3,214,176	31.08%
Total	\$10,341,536	100.00%

General Fund Debt Service

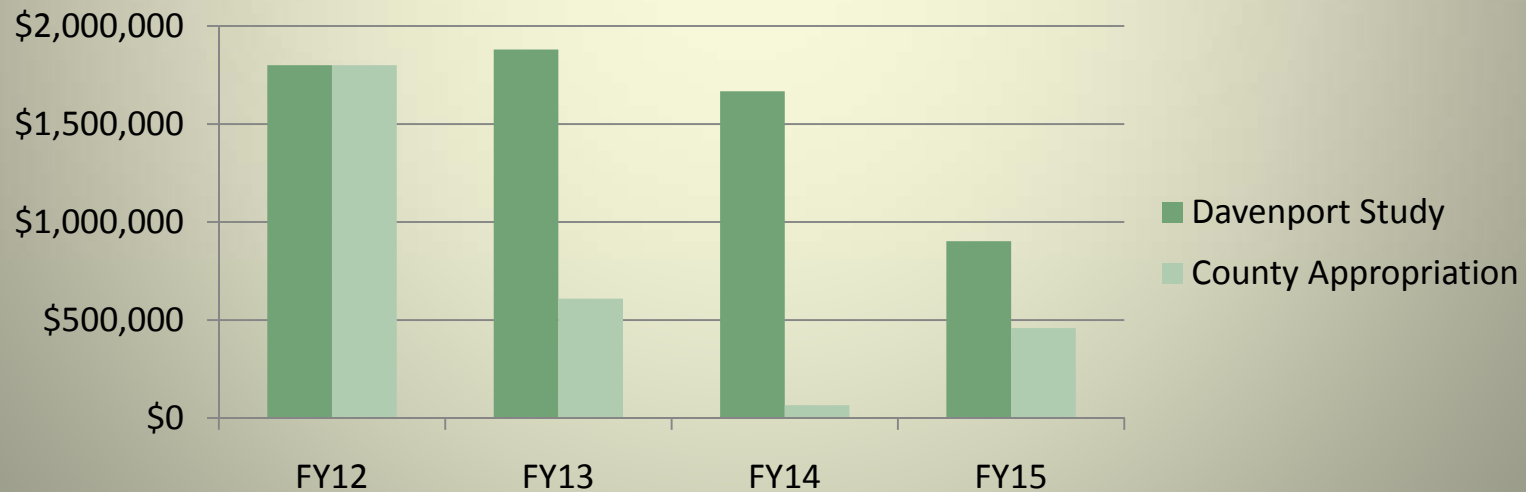


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KEY POINTS REGARDING GENERAL FUND DEBT SERVICE

Davenport Study Transfer from Capital Reserve for Debt Service

Fiscal Year	Davenport Study	County Appropriation	%
FY12	\$1,800,000	\$1,800,000	28.81%
FY13	\$1,879,908	\$609,363	30.08%
FY14	\$1,667,126	\$65,471	26.68%
FY15	\$901,750	\$458,491	14.43%
	\$6,248,784	\$2,933,325	100.00%



Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

Expenditure Category Non-Departmental/Non Profit

- Non-Departmental/Non Profit is budgeted at \$1,885,454 as compared with FY 2014 of \$1,439,620 which is a 30.97% increase.
- The increase in this category is related to the Cost of Living Adjustment which is budgeted as a Non-Departmental line item to be allocated back to the various departments during the fiscal year.
- Funding in this category also includes a \$25,000 allocation for the “Live Moore” initiative taken on by Partners in Progress.

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

Expenditure Category Non-Departmental/Non Profit

- As each year's funding requirements increase, identifying funding available for non-profits becomes more of a challenge and FY 2015 provided the same challenge.
- The FY 2015 budget includes funding for a number of non-profits some of which are funded directly and some are funded by way of Sandhills Center.
- When the non-profits present information related to their specific functions and budget request, one of the presenters indicated that there are hundreds of non-profits in Moore County.
- This budget recommends a 5 year plan for the County to move away from funding of non-profits.
- The recommended plan is for a 5% reduction in FY 2015 for all non-profits, for a 15% reduction in FY 2016, and for a 20% reduction in FYs 2017, 2018, 2019, 2020.

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Fund 200: Public Safety/Emergency Management

- Balanced at \$6,162,469 in Revenues and Expenditures
- Supported by Advanced Life Support (ALS) tax revenue, fees, other revenue and appropriated fund balance
- ALS Tax proposed to remain at .02/\$100 of valuation

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KEY POINTS REGARDING EACH FUND

Fund 210: E911

- Balanced at \$428,350 in Revenues and Expenditures
- Funds generated by E911 surcharge on phone bills and appropriated fund balance
- E911 surcharge revenues are regulated by the State
- FY 13/14 projected calls: 88,000

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KEY POINTS REGARDING EACH FUND

Fund 211 & 212: Fire Districts Real, Personal and Motor Vehicle

Schedule A: Special District Fire Tax Rates

Fire District	Current Rate		Requested Rate FY15	Manager Recommended Rate FY15	FY15	FY15
	FY14	Tax Base FY15			Revenue @ 100%	Revenue @ 98.5
Aberdeen	0.0920	50,500,000	0.0920	0.0920	46,460	45,763
Carthage	0.0640	372,973,475	0.0640	0.0640	238,703	235,122
Crains Creek	0.1110	117,041,426	0.1110	0.1110	129,916	127,967
Crestline	0.0830	91,000,000	0.0830	0.0830	75,530	74,397
Cypress Pointe	0.0810	823,500,000	0.0810	0.0810	667,035	657,029
Eagle Springs	0.0750	225,700,000	0.0750	0.0750	169,275	166,736
Eastwood	0.0700	217,733,175	0.0700	0.0700	152,413	150,127
Highfalls	0.0660	152,972,000	0.0660	0.0660	100,962	99,447
Pinebluff	0.0860	208,345,149	0.0860	0.0860	179,177	176,490
Pinehurst	0.0840	170,945,489	0.0840	0.0840	143,594	141,441
Robbins	0.0630	268,100,000	0.0630	0.0630	168,903	166,370
Seven Lakes	0.0400	672,620,000	0.0400	0.0400	269,048	265,012
Southern Pines	0.0890	544,375,000	0.0890	0.0890	484,494	477,227
West End	0.0590	441,500,000	0.0690	0.0690	304,635	300,065
Westmoore	0.0700	179,100,000	0.0700	0.0700	125,370	123,490
Whispering Pines	0.0580	129,700,000	0.0580	0.0580	75,226	74,098
TOTAL		4,666,105,714			3,330,741	3,280,781

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KEY POINTS REGARDING EACH FUND

Fund 220: Soil and Water Conservation District

- Balanced at \$21,918 in Revenues and Expenditures
- Revenues generated by fees from services and matching State grant funds
- Budgeted same amount as current fiscal year 2014

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Fund 230: Moore County Transportation Services

- Balanced at \$1,170,812 in Revenues and Expenditures
- \$259,460 reduction from fiscal year 2014 budget
- Revenues generated by user fees, grants, sale of assets
- No appropriated fund balance is proposed for fiscal year 2015
- Increasingly difficult for generated revenues to cover yearly expenses

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Funds 600, Water Pollution Control Plant; 610, Public Utilities; 620 East Moore Water District

Enterprise Funds

Public Works Division	FY2013-14 Adopted Budget	FY2014-15 Proposed Budget	Difference (%)
Water Pollution Control Plant	\$4,047,707	\$4,172,804	3.09%
Moore County Public Utilities	\$9,272,349	\$8,926,337	-3.73%
East Moore Water District	\$1,546,829	\$1,535,813	-0.71%
Total	\$14,866,885	\$14,634,954	-1.56%

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Funds 600, Water Pollution Control Plant; 610, Public Utilities; 620 East Moore Water District

Proposed Rate Information

Fund 600: Proposed budget includes a .10/1,000 gallon increase in municipal flow rates from \$2.74/1,000 to \$2.84/1,000

Fund 610: Proposed budget includes base rate increases for all meter sizes for both water (including irrigation) and sewer base rates. These increases are part of the funding strategy for the 3 MGD capacity expansion project. Tab 6 of the budget book provides greater detail of all fee schedule changes.

Fund 620: Proposed base rate change for ¾" meter from \$24.00 to \$24.60; and addition of base sewer rate of \$24.60

Fiscal Year 2015 Budget

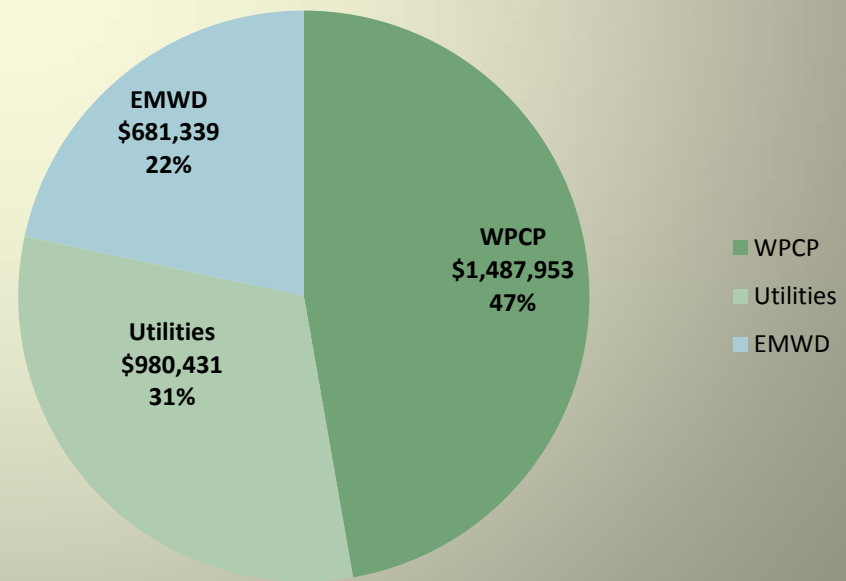
KEY POINTS REGARDING ENTERPRISE FUND DEBT SERVICE

- Total Enterprise Fund Debt Service is \$3,149,723

Enterprise Funds Debt Service Graph (P&I)

Fund	Amount	%
WPCP	\$1,487,953	47.24%
Utilities	\$980,431	31.13%
EMWD	\$681,339	21.63%
Total	\$3,149,723	100.00%

Enterprise Funds
Debt Service



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KEY POINTS REGARDING EACH FUND

Fund 810: Risk Management

- Balanced at \$8,773,558
- Treated as an Internal Service Fund
- Expenditures include costs for Health Insurance, Wellness Works, Worker's Compensation, Unemployment, and Unemployment Insurance, Liability and Property Insurance
- Budget proposes no appropriated fund balance (2nd year in a row, prior years had required appropriated fund balances up to \$1,000,000)

Fiscal Year 2015 Budget

KEY POINTS REGARDING EACH FUND

Fund 260: Convention and Visitor's Bureau

- Balanced at \$1,448,620
- Decrease of \$127,000 compared to fiscal year 2014

Fund 640: Airport

- Balanced at \$3,724,366
- Decrease of \$866,492 Compared to fiscal year 2014

2014 fiscal year revenues were budgeted higher due to the anticipated impact of the 2014 Men's and Women's U.S. Opens.

Fiscal Year 2015 Budget

A FEW CAPITAL IMPROVEMENT PROJECTS

- Rick Rhyne Public Safety Center: The facility is fully operational with the final stage of inmate moves to take place in early June; and the Magistrate move to take place by the end of April. Discussions regarding the final change order and pay application are being finalized with the plan to bring those items to the Board for approval in the near future.
- Narrow-Banding: Moore County has received all the P25 digital ID's and utilizing the North Carolina State Highway Patrol (NCSHP) timeline, Moore County will be transitioned to P25 by June 30, 2014.
- EMS: Construction is currently underway for the Quick Response Vehicle/Fire station located on Glendon-Carthage Road which will serve to improve the level of service in the Glendon, Carthage, High Falls and adjoining areas. This project is anticipated to be completed in the late summer or early fall of 2014.
- Desktop Virtualization: It is currently standard practice to set up employees with virtual access as a resource and we continue to reuse existing equipment. In the coming years, continued growth in use is expected and the value of this decision will continue to be realized. The financial impact of this project has been less than originally estimated by approximately \$40,000 making the total project cost \$457,000.

Fiscal Year 2015 Budget

A FEW CAPITAL IMPROVEMENT PROJECTS

- **Water Resources Expansion:** In September, 2013 the Board approved an agreement with Harnett County for the purchase of 3 million Gallons per day (MGD) capacity in the Harnett County water treatment plant expansion. The cost of acquiring the 3 MGD capacity; along with upgrades to the Harnett County infrastructure allowing for transmission of the water is \$5,450,000. The estimated cost of the entire project is \$13.1 Million.
- **Court and Currie Renovations:** Throughout the past several months, plans have been developed for renovations to the Court facility and the Currie building which will serve to address several issues related to space, security, and lease costs. The Board has approved the presented design for construction for both facilities and contracted with an architect to assist with the bidding and construction administration of each project. The Currie building renovations will include the addition of an elevator and construction costs are estimated at \$1,200,000; the Court facility construction costs are estimated at \$787,000 with an optional elevator addition with a cost of \$575,000. The architect's fee will range between \$160,385 and \$209,260.

Fiscal Year 2015 Budget

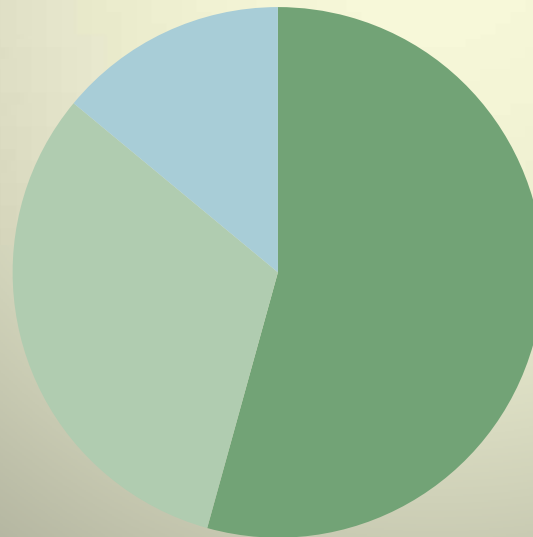
KEY POINTS REGARDING CAPITAL RESERVE FUND

- Audited Amounts Based on Fiscal Year Ended June 30, 2013

Account	Amount	%
Governmental Projects	\$6,573,513	54.29%
Debt Service	\$3,839,420	31.71%
Enterprise	\$1,694,865	14.00%
Total	\$12,107,798	100.00%

Capital Reserve FY13 Audited Balances

Enterprise
\$1,694,865
14%



Governmental
Projects
\$6,573,513
54%

Debt Service
\$3,839,420
32%

■ Governmental Projects
■ Debt Service
■ Enterprise

Fiscal Year 2015 Budget

KEY POINTS REGARDING CAPITAL RESERVE FUND

- Unaudited Amounts As of 05/01/2014

Capital Reserve FY14 UNAUDITED AS OF 5/1/14

	Amount	%
Governmental Projects	\$12,669,919	69.85%
Debt Service	\$3,773,949	20.81%
Enterprise	\$1,694,865	9.34%
Total	\$18,138,733	100.00%

Fiscal Year 2015 Budget

SCHEDULE

BUDGET WORKSESSIONS

- May 22, 2014 @ 5:00 PM
- May 28, 2014 @ 5:00 PM
- May 29, 2014 @ 3:00 PM
- Others TBD if necessary

REQUIRED PUBLIC HEARING

- June 03, 2014 @ 5:00 PM at the Regularly Scheduled Board of Commissioner's Meeting

ADOPTION

- June 17, 2014 at the Regularly Scheduled Board of Commissioner's Meeting

Fiscal Year 2015 Budget

SUMMARY

- The fiscal year 2015 proposed budget is balanced at \$129,593,661 in revenues and expenditures
- The proposed budget provides a fiscally sound and responsible blueprint for administering the revenues and expenditures for fiscal year 2015
- The proposed budget allows for the continued operations of the County and for providing the highest level of services in an efficient and effective manner
- Thanks to everyone who allocated time, effort, and expertise to developing the proposed budget
- The proposed budget is respectfully submitted