Moore County Department of Aging/Senior Enrichment Center (General Fund)

Department Narrative:

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community!

Revenue Sources FY19 Budget:

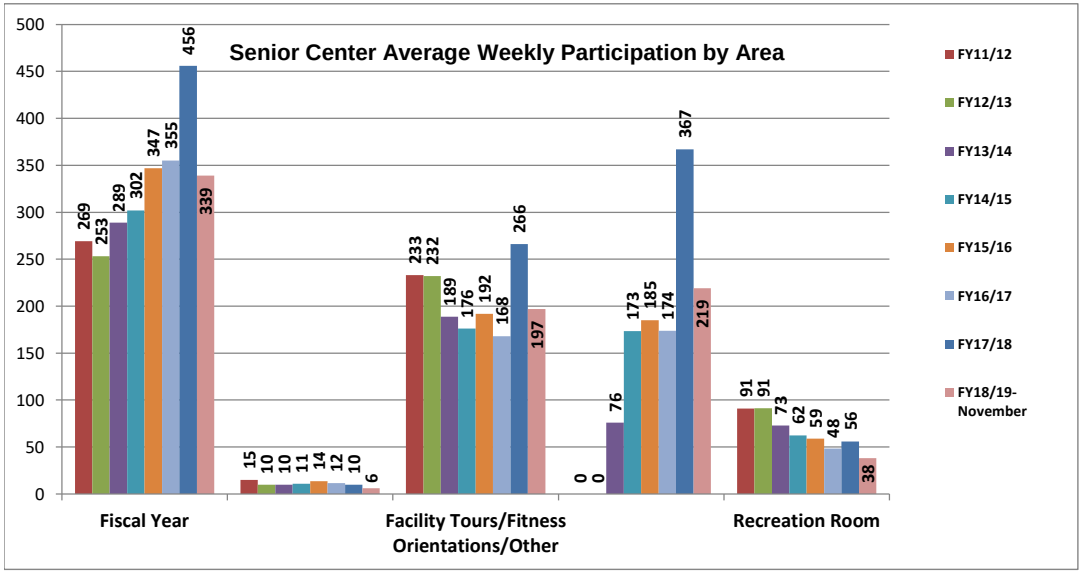
Grants	$890,777	64.72%
Fees/Donations	$47,725	3.47%
County Property Tax/Local Match	$437,936	31.82%
Total FY19 Expenditure Budget:	$1,376,438	

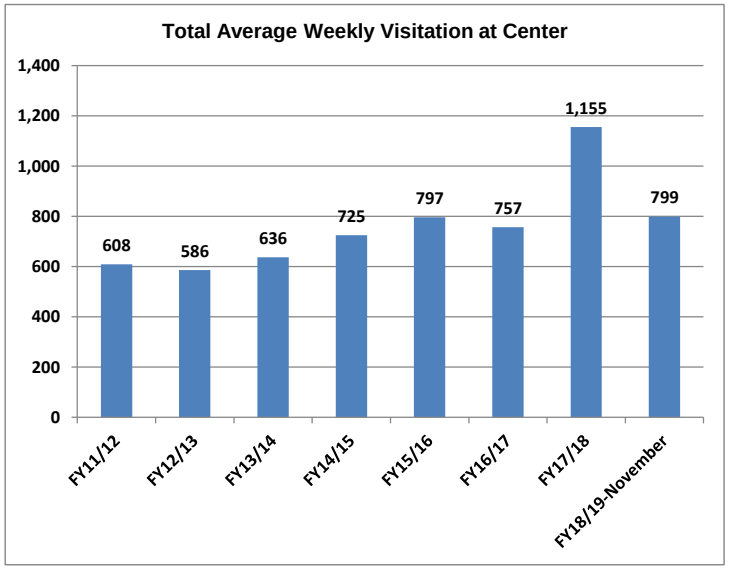
FY19 Budgeted Staffing Positions:

20	Full-Time
1	Part-Time

Department Director: Terri Prots

Department Director email: tprots@moorecountync.gov





Aging - Senior Enrichment Center - Average Participation									
Fiscal Year	Program Participation	Facility Tours/Fitness Orientations/ Other	Fitness Room	Recreation Room	Diner's Club	Total Average Weekly Visitation at Center	Home Delivered Meals Ordered	Home Delivered Meals Served	Home Delivered Meals Over Ordered
FY10/11	247	16	240	0	95	598			
FY11/12	269	15	233	0	91	608			
FY12/13	253	10	232	0	91	586			
FY13/14	289	10	189	76	73	636			
FY14/15	302	11	176	173	62	725			
FY15/16	347	14	192	185	59	797			
FY16/17	355	12	168	174	48	757			
FY17/18	456	10	266	367	56	1,155	**21,403**	**21,320**	**83**
FY18/19-November	339	6	197	219	38	799	**10,494**	**10,469**	**25**

Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

Department Narrative:

Child Support: The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collections information.

Day Reporting: The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

Youth Services: The Youth Services Program provides juvenile restitution, teen court, and psychological assessments for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The psychological evaluation component funds psychological evaluations required by the juvenile court counselors to help determine appropriate resources required for youth involved with the Department of Juvenile Justice and Delinquency Prevention. Staff members also conduct educational training sessions as a program component to teach youth positive coping strategies for dealing with various situations.

Revenue Sources FY19 Budget:

Child Support:	Federal Grants	$847,085
Child Support:	CSE Collections	$14,500
Child Support:	Application Fees	$1,200
Child Support:	Paternity Fees	$1,500
Day Reporting:	Contract Revenue	$119,486
Youth Services:	JCPC Grant	$90,820
Youth Services:	Donations	$250

FY19 Budgeted Staffing Positions:

	Full-time	Part-time
Child Support	11	0
Day Reporting	0.15	1
Youth Services	0.85	0

Total FY19 Expenditure Budget:

Child Support	$712,262
Day Reporting	$119,486
Youth Services	$91,070

Department Director: Teresa Brewer

Department Director email: tbrewer2@moorecountync.gov

Day Reporting			
	Successful Program Completion %		
Month	**Monthly %**	**YTD %**	**Target %**
Jul-18	50%	50.0%	70%
Aug-18	83%	66.0%	70%
Sep-18	25%	56.2%	70%
Oct-18	91%	70.4%	70%
Nov-18	25%	64.5%	70%
Dec-18			70%
Jan-19			70%
Feb-19			70%
Mar-19			70%
Apr-19			70%
May-19			70%
Jun-19			70%

Child Support Case Collections				
Collection Month	**Month-FY17/18**	**Month-FY18/19**	**YTD FY17/18**	**YTD FY18/19**
July	$439,469	$460,702	$439,469	$460,702
August	$439,503	$458,722	$878,972	$919,424
September	$447,440	$433,691	$1,326,412	$1,353,115
October	$451,711	$450,765	$1,778,123	$1,803,880
November	$433,179	$438,304	$2,211,302	$2,242,184
December	$454,006		$2,665,308	$2,242,184
January	$450,879		$3,116,187	$2,242,184
February	$457,745		$3,573,932	$2,242,184
March	$550,501		$4,124,433	$2,242,184
April	$481,930		$4,606,363	$2,242,184
May	$512,370		$5,118,733	$2,242,184
June	$480,171		$5,598,904	$2,242,184

Moore County Department of NC State Cooperative Extension (General Fund)

Department Narrative:
Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families.The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

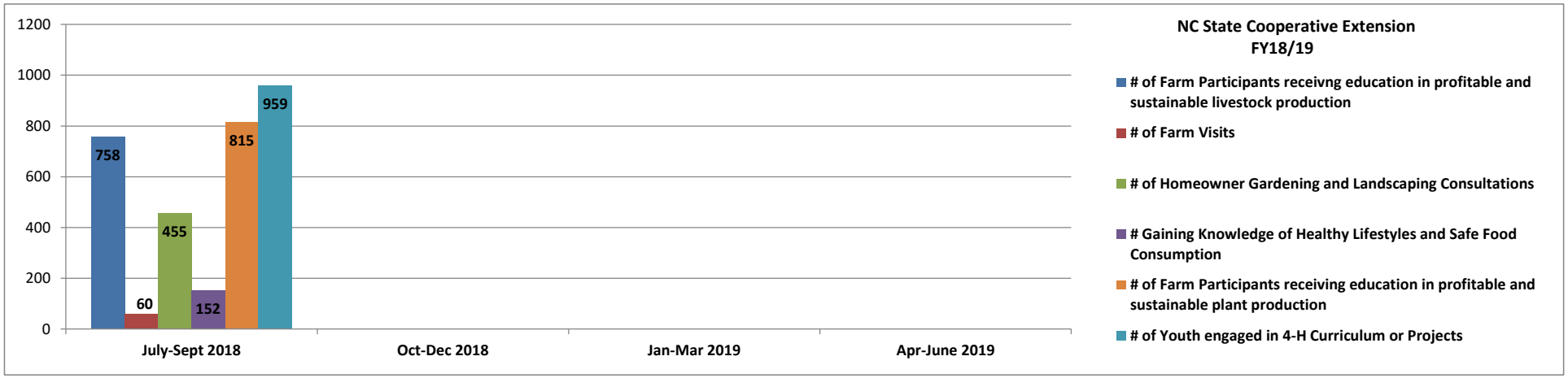
Revenue Sources FY19 Budget:

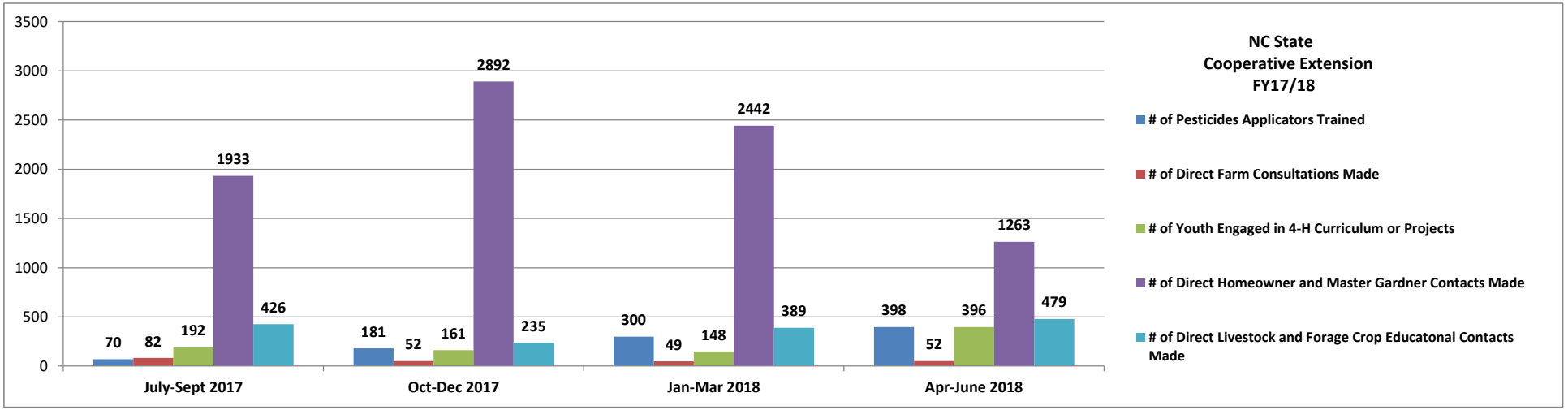
Aerator Revenue	$500
County Property Tax	$262,828
Total FY19 Expenditure Budget:	$263,328

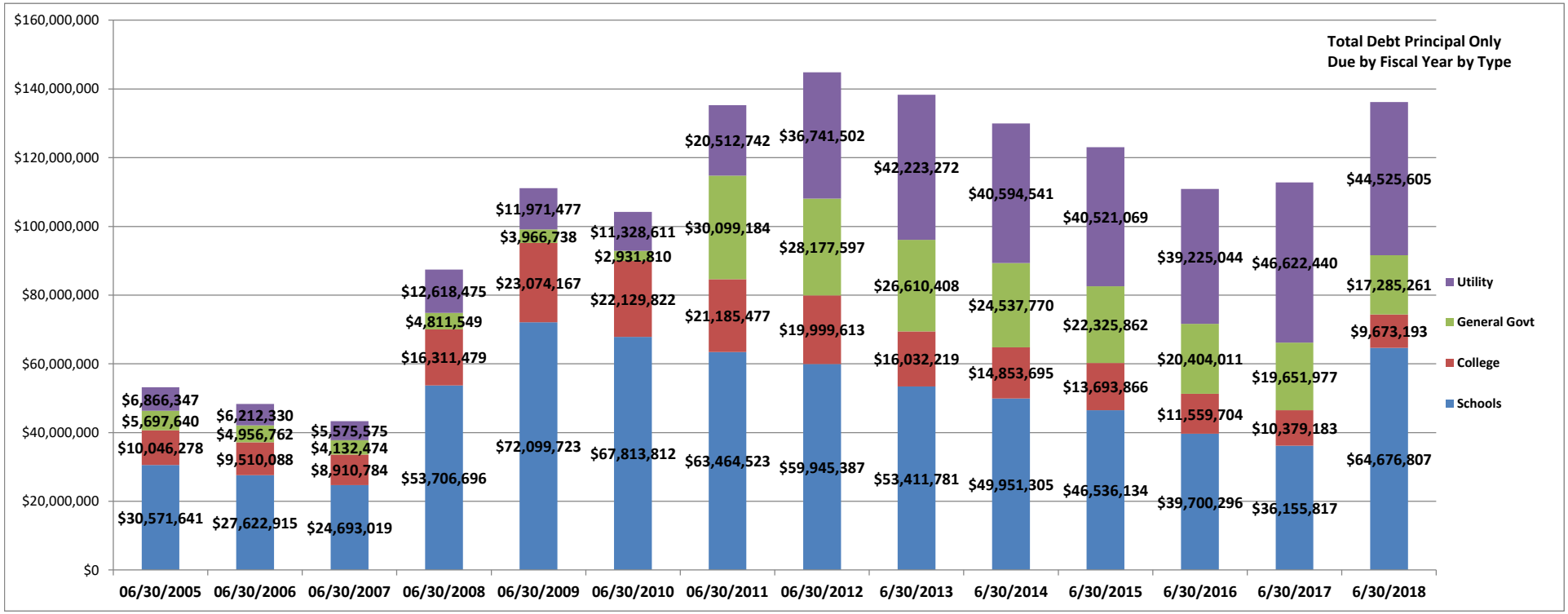
FY19 Budgeted Staffing Positions:

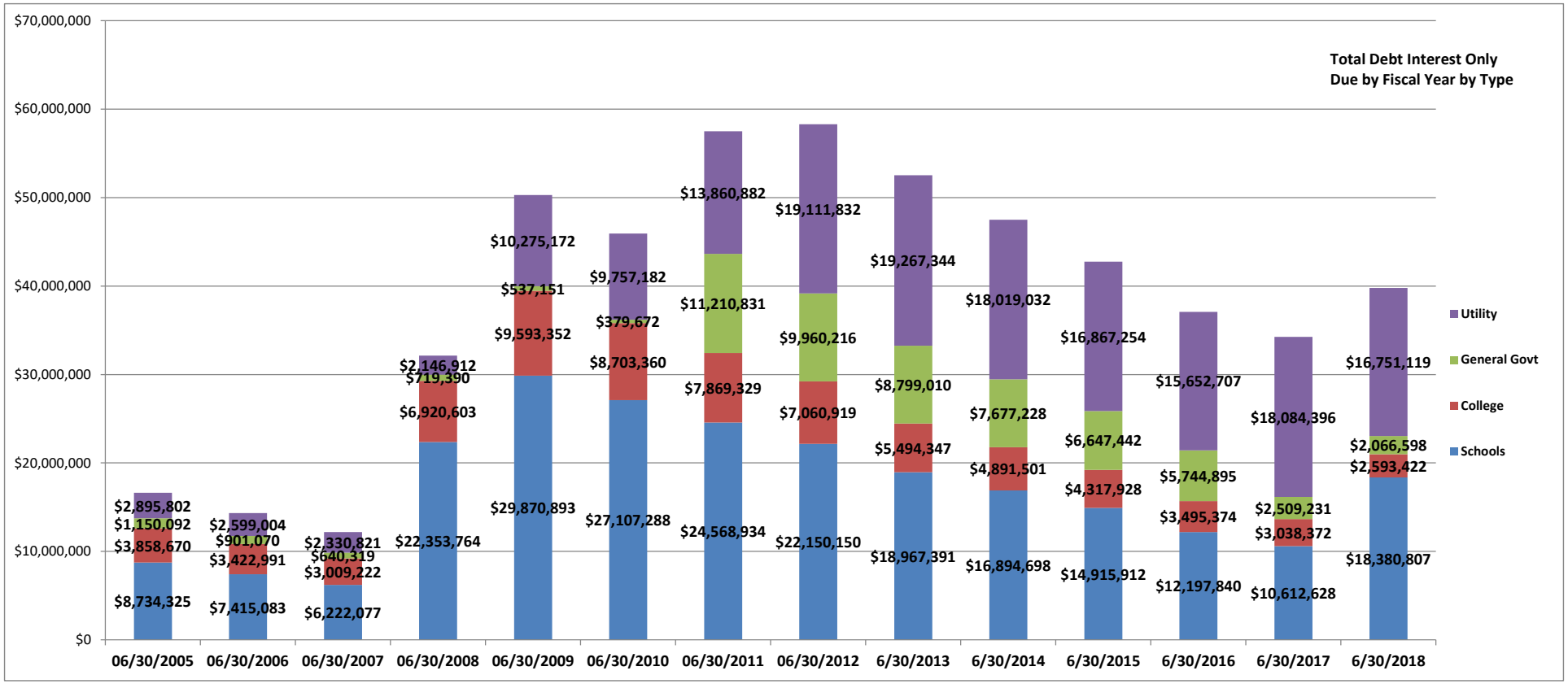
6	Full-Time	(NC State University Coop Extension reimburses up to 50% of Salaries.
0	Part-Time	(County pays 100% Live Stock Agent & the Family & Consumer Science Agent County pays at 34% because we share with them another County) (6 includes Director, 4H, Fam & Con Science, Horticulture, Livestock Agent and Admin Secretary). There is one resource covered 100% County.

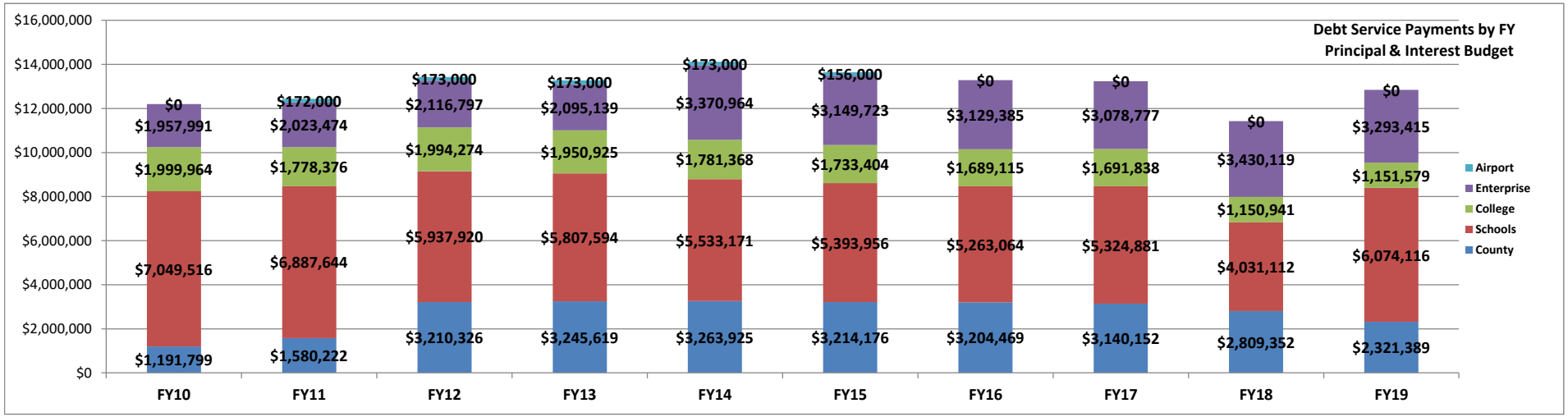
Department Director: Debra McGiffin
Department Director email: dmcgiffin@moorecountync.gov

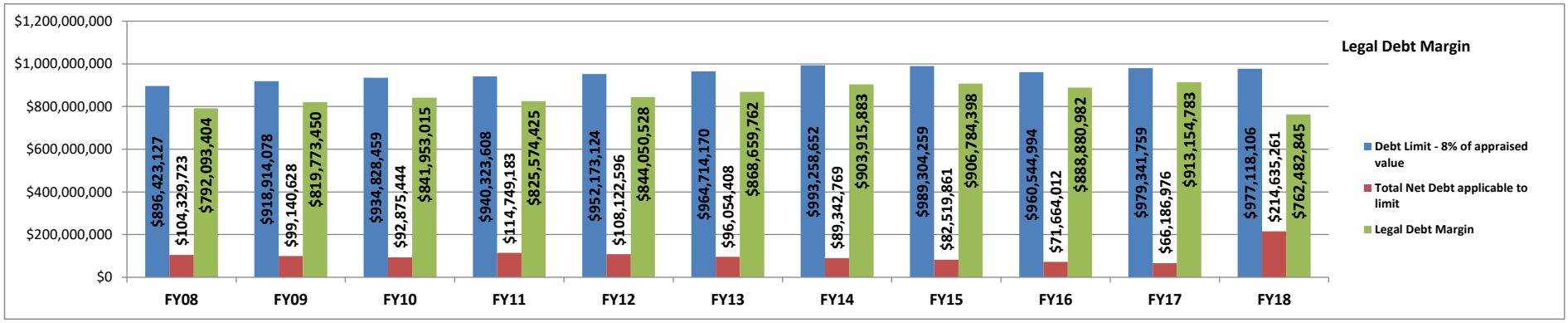





Total Debt Principal Only
Due by Fiscal Year by Type
$160,000,000
$140,000,000
$120,000,000
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$0
06/30/2005
06/30/2006
06/30/2007
06/30/2008
06/30/2009
06/30/2010
06/30/2011
06/30/2012
6/30/2013
6/30/2014
6/30/2015
6/30/2016
6/30/2017
6/30/2018
$6,866,347
$5,697,640
$10,046,278
$30,571,641
$6,212,330
$4,956,762
$9,510,088
$27,622,915
$5,575,575
$4,132,474
$8,910,784
$24,693,019
$12,618,475
$4,811,549
$16,311,479
$53,706,696
$11,971,477
$3,966,738
$23,074,167
$72,099,723
$11,328,611
$2,931,810
$22,129,822
$67,813,812
$20,512,742
$30,099,184
$21,185,477
$63,464,523
$36,741,502
$28,177,597
$19,999,613
$59,945,387
$42,223,272
$26,610,408
$16,032,219
$53,411,781
$40,594,541
$24,537,770
$14,853,695
$49,951,305
$40,521,069
$22,325,862
$13,693,866
$46,536,134
$39,225,044
$20,404,011
$11,559,704
$39,700,296
$46,622,440
$19,651,977
$10,379,183
$36,155,817
$44,525,605
$17,285,261
$9,673,193
$64,676,807
Utility
General Govt
College
Schools

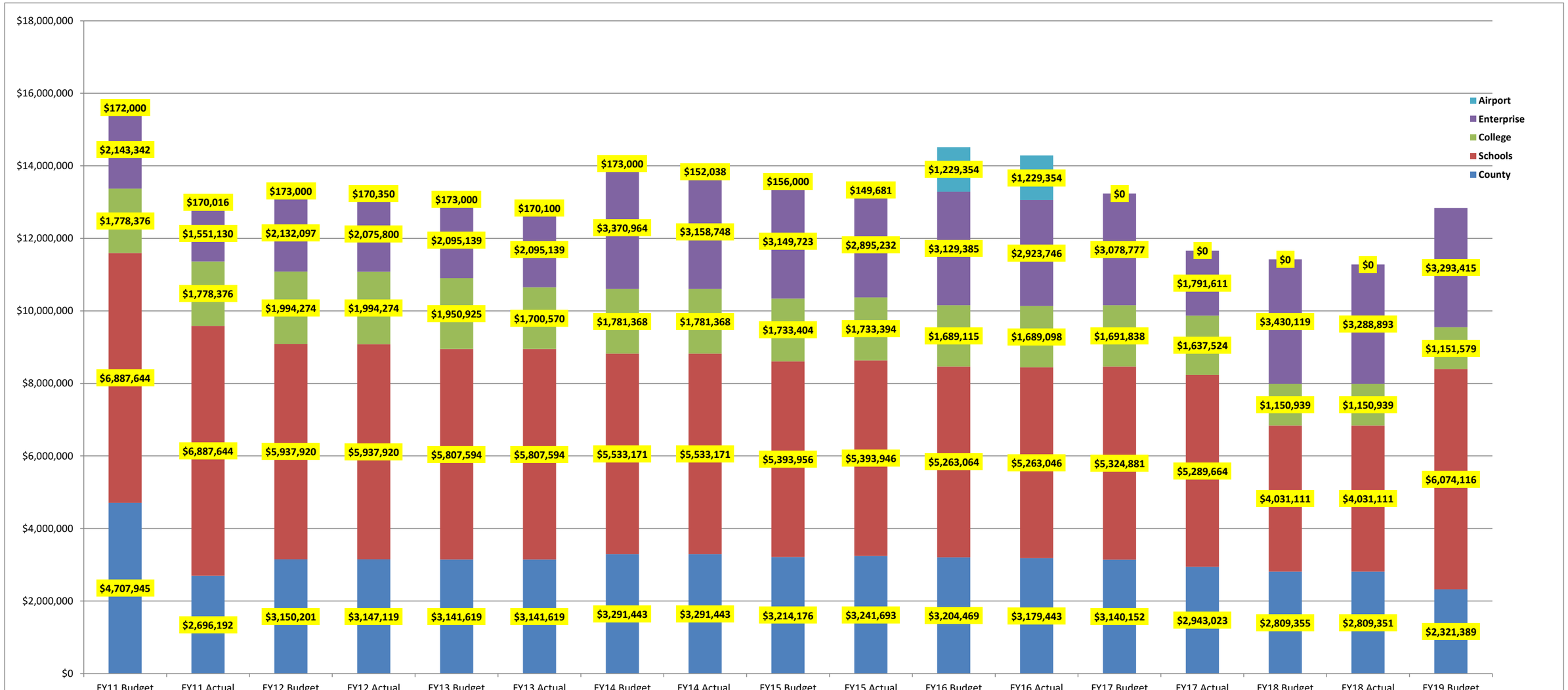

Total Debt Interest Only
Due by Fiscal Year by Type
$70,000,000
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
Utility
General Govt
College
Schools
06/30/2005
$2,895,802
$1,150,092
$3,858,670
$8,734,325
06/30/2006
$2,599,004
$901,070
$3,422,991
$7,415,083
06/30/2007
$2,330,821
$640,319
$3,009,222
$6,222,077
06/30/2008
$2,146,912
$719,390
$6,920,603
$22,353,764
06/30/2009
$10,275,172
$537,151
$9,593,352
$29,870,893
06/30/2010
$9,757,182
$379,672
$8,703,360
$27,107,288
06/30/2011
$13,860,882
$11,210,831
$7,869,329
$24,568,934
06/30/2012
$19,111,832
$9,960,216
$7,060,919
$22,150,150
6/30/2013
$19,267,344
$8,799,010
$5,494,347
$18,967,391
6/30/2014
$18,019,032
$7,677,228
$4,891,501
$16,894,698
6/30/2015
$16,867,254
$6,647,442
$4,317,928
$14,915,912
6/30/2016
$15,652,707
$5,744,895
$3,495,374
$12,197,840
6/30/2017
$18,084,396
$2,509,231
$3,038,372
$10,612,628
6/30/2018
$16,751,119
$2,066,598
$2,593,422
$18,380,807


Debt Service Payments by FY
Principal & Interest Budget
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
FY10
FY11
FY12
FY13
FY14
FY15
FY16
FY17
FY18
FY19
$0
$1,957,991
$1,999,964
$7,049,516
$1,191,799
$172,000
$2,023,474
$1,778,376
$6,887,644
$1,580,222
$173,000
$2,116,797
$1,994,274
$5,937,920
$3,210,326
$173,000
$2,095,139
$1,950,925
$5,807,594
$3,245,619
$173,000
$3,370,964
$1,781,368
$5,533,171
$3,263,925
$156,000
$3,149,723
$1,733,404
$5,393,956
$3,214,176
$0
$3,129,385
$1,689,115
$5,263,064
$3,204,469
$0
$3,078,777
$1,691,838
$5,324,881
$3,140,152
$0
$3,430,119
$1,150,941
$4,031,112
$2,809,352
$0
$3,293,415
$1,151,579
$6,074,116
$2,321,389
Airport
Enterprise
College
Schools
County


Legal Debt Margin
$1,200,000,000
$1,000,000,000
$800,000,000
$600,000,000
$400,000,000
$200,000,000
$0
FY08
FY09
FY10
FY11
FY12
FY13
FY14
FY15
FY16
FY17
FY18
$896,423,127
$104,329,723
$792,093,404
$918,914,078
$99,140,628
$819,773,450
$934,828,459
$92,875,444
$841,953,015
$940,323,608
$114,749,183
$825,574,425
$952,173,124
$108,122,596
$844,050,528
$964,714,170
$96,054,408
$868,659,762
$993,258,652
$89,342,769
$903,915,883
$989,304,259
$82,519,861
$906,784,398
$960,544,994
$71,664,012
$888,880,982
$979,341,759
$66,186,976
$913,154,783
$977,118,106
$214,635,261
$762,482,845
Debt Limit - 8% of appraised value
Total Net Debt applicable to limit
Legal Debt Margin

Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)

Category	FY11 Budget	FY11 Actual	FY12 Budget	FY12 Actual	FY13 Budget	FY13 Actual	FY14 Budget	FY14 Actual	FY15 Budget	FY15 Actual	FY16 Budget	FY16 Actual	FY17 Budget	FY17 Actual	FY18 Budget	FY18 Actual	FY19 Budget	FY19 Actual
County	$4,707,945	$2,696,192	$3,150,201	$3,147,119	$3,141,619	$3,141,619	$3,291,443	$3,291,443	$3,214,176	$3,241,693	$3,204,469	$3,179,443	$3,140,152	$2,943,023	$2,809,355	$2,809,351	$2,321,389	$0
Schools	$6,887,644	$6,887,644	$5,937,920	$5,937,920	$5,807,594	$5,807,594	$5,533,171	$5,533,171	$5,393,956	$5,393,946	$5,263,064	$5,263,046	$5,324,881	$5,289,664	$4,031,111	$4,031,111	$6,074,116	$2,182,529
College	$1,778,376	$1,778,376	$1,994,274	$1,994,274	$1,950,925	$1,700,570	$1,781,368	$1,781,368	$1,733,404	$1,733,394	$1,689,115	$1,689,098	$1,691,838	$1,637,524	$1,150,939	$1,150,939	$1,151,579	$0
Enterprise	$2,143,342	$1,551,130	$2,132,097	$2,075,800	$2,095,139	$2,095,139	$3,370,964	$3,158,748	$3,149,723	$2,895,232	$3,129,385	$2,923,746	$3,078,777	$1,791,611	$3,430,119	$3,288,893	$3,293,415	$166,500
Airport	$172,000	$170,016	$173,000	$170,350	$173,000	$170,100	$173,000	$152,038	$156,000	$149,681	$1,229,354	$1,229,354	$0	$0	$0	$0	$0	$0
Total	$15,689,307	$13,083,358	$13,387,492	$13,325,463	$13,168,277	$12,915,022	$14,149,946	$13,916,767	$13,647,259	$13,413,947	$14,515,387	$14,284,687	$13,235,648	$11,661,822	$11,421,524	$11,280,294	$12,840,499	$2,349,029



County breakdown by year. Blue section on chart, County only (does not include Schools and College figures in this breakdown)

FY11 Budget- County	FY12 Budget- County	FY13 Budget- County	FY14 Budget- County	FY15 Budget- County	FY16 Budget- County	FY17 Budget- County	FY18 Budget- County	FY19 Budget- County
NarrowBand	NarrowBand	Roll Off Truck	Roll Off Truck	Roll Off Truck	Roll Off Truck	San Lease - IT	RRPS Center & refunding	RRPS Center & refunding
Animal Bldg	Roll Off Truck	RRPS Center	San Lease - IT	San Lease - IT	San Lease - IT	RRPS Center	EMS Stretchers Lease	EMS Stretchers Lease
Carriage Oaks	RRPS Center		RRPS Center	RRPS Center	RRPS Center	EMS Stretchers Lease	EMS Debifrillator Lease	EMS Debifrillator Lease
DSS Bldg			EMS Stretcher Lease	EMS Stretchers Lease	EMS Stretchers Lease	EMS Debifrillator Lease		
Grimm Land								
Roll Off Truck								
Track Loader								
Govt Center								

Moore County Department of Social Services (General Fund)

Department Narrative:
The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

Revenue Sources FY19 Budget:		% Allocation
Fees	$22,000	0.26%
Grants	$5,233,392	61.60%
County Property Tax	$3,239,862	38.14%
Total FY19 Expenditure Budget:	$8,495,254	

FY19 Budgeted Staffing Positions:	
108	Full-Time
1	Part-Time

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions.
The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

Department Director: Laura Cockman
Department Director email: lcockman@moorecountync.gov

MOORE COUNTY
SOCIAL SERVICES - NOVEMBER 2018

ADULT SERVICES

	Reports Received	Reports Accepted	Guardianship
Current Month	**32**	**18**	**26**
YTD Totals	248	152	

CHILDREN'S SERVICES

	Reports Received	Reports Accepted	Children in Custody
Current Month	**92**	**76**	**22**
YTD Totals	508	379	

FOOD AND NUTRITION SERVICES

	Applications	Reviews	Active Cases
Current Month	**187**	**408**	**4737**
YTD Totals	1,407	1,827	

ADULT MEDICAID

Current Month	**106**	**337**	**6032**
YTD Totals	474	1514	

FAMILY AND CHILDREN'S MEDICAID

	Applications	Reviews	Active Cases
Current Month	**170**	**1201**	**7222**
YTD Totals	584	6029	

Day Care	**596**	***Clients served by each respective program for the current Month.***
Work First	**60**	
Emer. Assistance	**330**	

Moore County Board of Elections (General Fund)

Department Narrative:
The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

Revenue Sources FY19 Budget:

Fees	$100
Municipal Elections	$0
County Property Tax	$564,173

Total FY19 Expenditure Budget: $564,273

FY19 Budgeted Staffing Positions:

4	Full-Time
0	Part-Time

Department Director: Glenda Clendenin
Department Director email: elections@moorecountync.gov

Elections - Registration Totals

Month	Total Voters	Democrat	Republican	Unaffiliated	Libertarian	Green	Constitution
July 4, 2017	65,428	16,496	26,783	21,819	330		
August 4, 2017	65,468	16,483	26,769	21,883	333		
September 1, 2017	65,598	16,482	26,787	21,997	332		
October 1, 2017	65,696	16,458	26,815	22,093	330		
November 1, 2017	65,737	16,438	26,836	22,137	326		
December 1, 2017	65,958	16,446	26,898	22,283	331		
January 1, 2018	66,026	16,427	26,930	22,337	332		
February 1, 2018	66,088	16,391	26,927	22,436	334		
March 1, 2018	66,129	16,389	26,939	22,463	338		
April 2, 2018	66,498	16,416	27,046	22,698	338		
May 1, 2018	66,664	16,420	27,106	22,798	340		
June 1, 2018	66,990	16,413	27,204	23,032	341		
July 2, 2018	67,218	16,418	27,272	23,181	345	2	0
August 1, 2018	67,309	16,403	27,292	23,269	341	2	2
September 1, 2018	67,673	16,463	27,449	23,411	345	3	2
October 2, 2018	67,901	16,509	27,520	23,516	348	4	4
November 1, 2018	68,554	16,613	27,838	23,740	352	6	5
December 5, 2018	68,998	16,657	28,060	23,904	363	8	6
Net Change	+444	+44	+222	+164	+11	+2	+1

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees. County Board of Elections controls the number of employees it employs and what they are to be paid, so long as the Board of Education spends on salaries no more than the amount appropriated by the Board of Commissioners.

Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

Revenue Sources FY19 Budget:

Fees/EMS Consultants	$2,982,219	(Insurance Payments)
Medicaid Cost Reimb	$352,318	
County ALS Tax	$4,925,474	(.04 cents/$100 value)
Capital Lease Proceeds	$223,200	

Total FY19 Expenditure Budget: $8,483,211

FY19 Budgeted Staffing Positions:

84.4	Full-Time
0	Part-Time

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director
Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

EMS # of Calls & Response Time FY19

Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-18	1,375	997	11 min, 10 sec	<10 min 59 sec
Aug-18	1,324	998	11 min, 14 sec	<10 min 59 sec
Sep-18	1,385	982	11 min, 30 sec	<10 min 59 sec
Oct-18	1,359	1,023	11 min, 7 sec	<10 min 59 sec
Nov-18	1,320	945	10 min, 53 sec	<10 min 59 sec
Dec-18				<10 min 59 sec
Jan-19				<10 min 59 sec
Feb-19				<10 min 59 sec
Mar-19				<10 min 59 sec
Apr-19				<10 min 59 sec
May-19				<10 min 59 sec
Jun-19				<10 min 59 sec
Total	6,763	4,945		

EMS # of Calls & Response Time FY18

Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-17	1370	1057	10 min, 54 sec	min 59 sec
Aug-17	1217	998	10 min, 33 sec	min 59 sec
Sep-17	1317	952	10 min, 27 sec	min 59 sec
Oct-17	1279	1014	10 min, 40 sec	min 59 sec
Nov-17	1181	943	10 min, 44 sec	min 59 sec
Dec-17	1295	1016	11 min, 2 sec	min 59 sec
Jan-18	1439	1148	11 min, 58 sec	min 59 sec
Feb-18	1337	1040	10 min, 37 sec	min 59 sec
Mar-18	1,328	954	10 min, 42 sec	min 59 sec
Apr-18	1,345	1,247	11 min, 20 sec	min 59 sec
May-18	1,405	1,027	10 min, 56 sec	min 59 sec
Jun-18	1,383	1,009	11 min, 1 sec	min 59 sec
Total	15,896	12,405		

Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

Revenue Sources FY19 Budget:

Fire Inspection Fees	$5,000
County Property Tax	$1,354,832

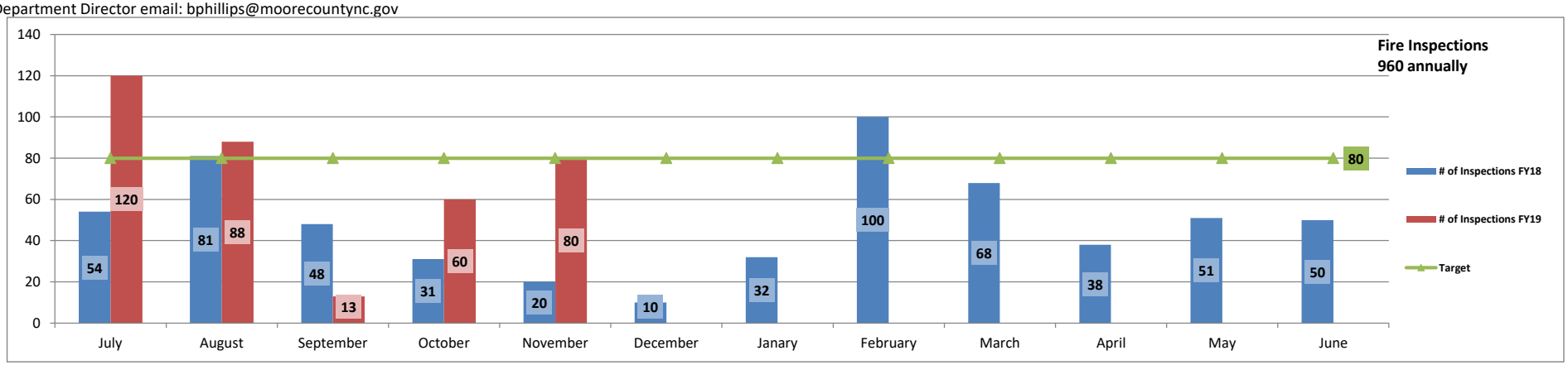
FY19 Budgeted Staffing Positions:

17.6	Full-Time (2.6 Budget Fire Marshal/15 Budget Communications)
0	Part-Time

Total FY19 Expenditure Budget:

Fire Marshall	$272,371
Communications	$1,087,461
Total	$1,359,832

Department Director: Bryan Phillips, Director
Department Director email: bphillips@moorecountync.gov



Public Safety E911 Division Service Calls FY18					
FY17/18	Fire	Medical	Law Enforcement	Other	Total
Jul-17	355	1370	4895	2834	9,454
Aug-17	323	1217	4665	2679	8,884
Sep-17	315	1317	4927	2492	9,051
Oct-17	250	1279	4728	2302	8,559
Nov-17	218	1181	5138	2136	8,673
Dec-17	338	1295	4810	2268	8,711
Jan-18	503	1439	4935	2368	9,245
Feb-18	218	1337	4307	1657	7,519
Mar-18	299	1328	5166	1816	8,609
Apr-18	301	1345	4716	1847	8,209
May-18	299	1405	5165	2155	9,024
Jun-18	315	1383	4904	2115	8,717
	3,734	15,896	58,356	26,669	104,655
					104,655

Public Safety E911 Division Service Calls FY19					
FY18/19	Fire	Medical	Law Enforcement	Other	Total 911 Calls
Jul-18	273	1375	5015	2167	8,830
Aug-18	333	1324	5471	1998	9,126
Sep-18	1,296	1385	5047	1968	9,696
Oct-18	397	1359	5421	1822	8,999
Nov-18	221	1320	4857	1718	8,116
Dec-18					0
Jan-19					0
Feb-19					0
Mar-19					0
Apr-19					0
May-19					0
Jun-19					0
	2,520	6,763	25,811	9,673	44,767
					44,767

General Fund 100 Budget Ordinance FY19							
Revenue Category	**Revenue Original Budget by Category**	**Actual Revenue-November 2018**	**% Collected**	**ExpenditureCategory**	**Expenditure Original Budget by Category**	**Actual Expenditures - November 2018**	**% Spent**
Property Tax Collections	$57,131,140	$40,309,565	70.56%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	$12,946,812	$5,853,377	45.21%
Rental Vehicle Tax	$85,000	$52,197	61.41%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	$13,655,312	$5,711,426	41.83%
Sales Tax (includes MHH)	$18,073,217	$3,010,843	16.66%	Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water)	$2,580,120	$1,532,399	59.39%
ABC Revenues	$641,000	$197,398	30.80%	Human Services (DSS, Health, Aging, Child Support, Veterans)	$14,774,999	$5,852,250	39.61%
Interest Income	$850,000	$577,461	67.94%	Cultural Development (Parks & Rec, Library)	$1,204,178	$461,370	38.31%
Transfers In (Debt Service - $2,000,000 plus $10,000 in Bond Interest)	$2,010,000		0.00%	Education including Debt/Transfers	$44,207,453	$16,810,063	38.03%
Departmental Fees	$9,006,524	$4,100,218	45.52%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	$2,281,803	$274,477	12.03%
Child Support Enforcement Grants	$847,085	$242,512	28.63%	Court Facility Project Transfer, other transfers to projects and CR transfer	$1,314,553	$5,394,864	410.40%
Social Services Grants	$5,233,392	$729,341	13.94%	Debt Service P & I - excluding Educaton	$2,199,415	$2,182,529	99.23%
Public Health Grants	$749,769	$256,771	34.25%				
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	$718,220	$183,832	25.60%				
Aging Grants	$819,298	$176,087	21.49%				
Fund Balance Appropriations	$0		0.00%				
Total Budget	**$96,164,645**	**$49,836,226**	**51.82%**	**Total Budget**	**$95,164,645**	**$44,072,754**	**46.31%**

Advanced Life Support/ALS Fund 200 Budget Ordinance FY19							
Revenue Category	**Revenue Original Budget by Category**	**Actual Revenue-November 2018**	**% Collected**	**ExpenditureCategory**	**Expenditure Original Budget by Category**	**Actual Expenditures - November 2018**	**% Spent**
Property Tax	$4,925,474	$3,511,568	71.29%	EMS Fund 200 Admin	$7,404,299	$2,913,071	39.34%
Donations/Capital Lease Proceeds	$223,200	$960	0.00%	Special Ops Team	$23,738	$8,587	36.17%
Medicaid Cost Settlement, estimated	$352,318	$0	0.00%	Capital Outlay/Purchases	$483,200	$0	0.00%
EMS Insurance Payments	$2,982,219	$1,277,939	42.85%	EMS Transfers to Fire Fund 215	$450,000	$450,000	100.00%
Fund Balance Appropriations	$0		0.00%	Debt Principal & Interest - Stretchers & Defibrillators	$121,974	$0	0.00%
Total Budget	**$8,483,211**	**$4,790,467**	**56.47%**	**Total Budget**	**$8,483,211**	**$3,371,658**	**39.75%**

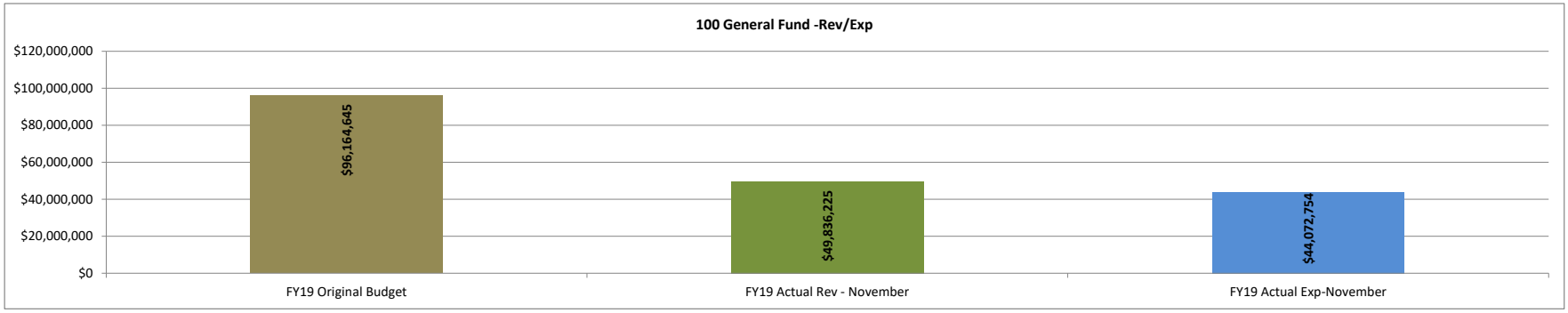
FY16 Audited Cash & Total Fund Balances		
Fund	**Cash/Investments**	**Total Fund Balance**
100-General	$20,946,171	$27,060,438
200-EMS	$1,274,469	$1,538,375
210-E911	$1,190,574	$1,209,313
215-Fire District	$82,938	$118,147
220-SWCD	$64,587	$63,862
230-MCTS	$328	$111,259
260-CVB	$370,826	$458,288
600-WPCP	$6,419,343	$16,920,752
610-Utilities	$2,628,495	$23,847,733
620-EMWD	$753,977	$2,002,200
640-Airport	$1,757,059	$3,100,818
810-Risk	$2,041,227	$1,432,259
250-CR Projects	$22,186,278	$22,186,278
251-CR Debt	$0	$0
252-CR Enterprise	$0	$0
253-CR SCC Proj	$0	$0
254-CR SCC Debt	$0	$0

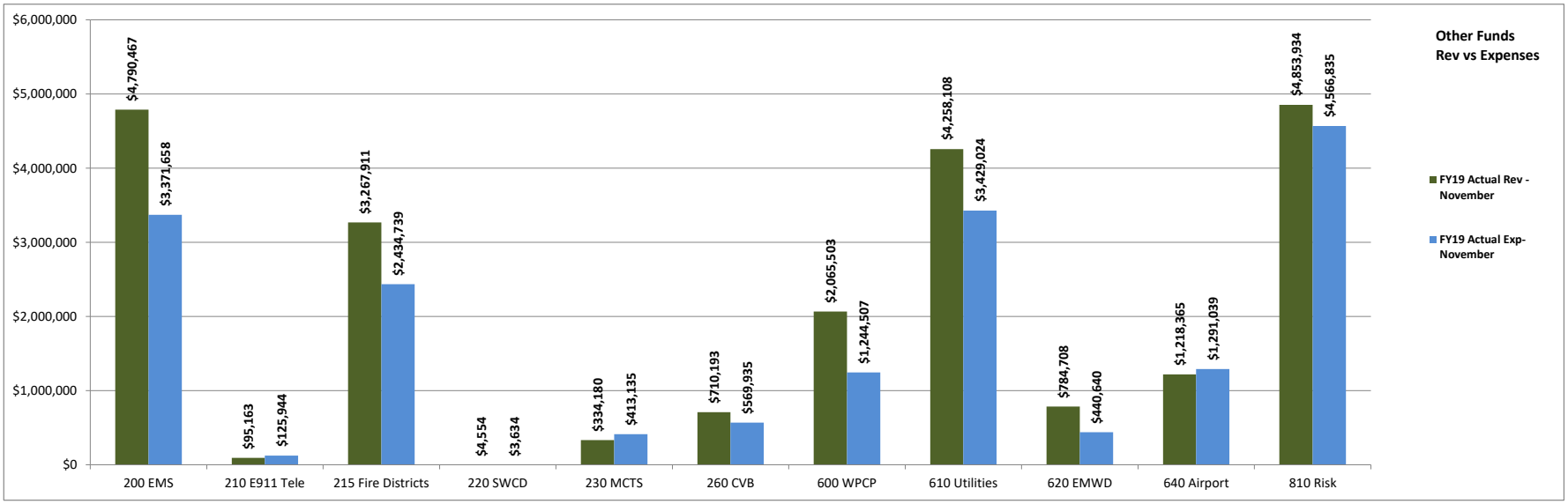
FY17 Audited Cash & Total Fund Balances		
Fund	**Cash/Investments**	**Total Fund Balance**
100-General	$22,723,837	$29,080,929
200-EMS	$1,576,274	$1,857,184
210-E911	$927,881	$1,207,529
215-Fire District	$478,784	$510,802
220-SWCD	$72,611	$71,551
230-MCTS	$54,796	$133,066
260-CVB	$405,928	$523,458
600-WPCP	$7,542,950	$17,664,733
610-Utilities	$3,220,749	$23,663,752
620-EMWD	$1,056,261	$1,188,746
640-Airport	$2,178,351	$3,387,455
810-Risk	$1,747,897	$1,111,367
250-CR Projects	$23,680,690	$23,680,690
251-CR Debt	$0	$0
252-CR Enterpris	$514,405	$514,405
254-CR SCC Deb	$0	$0
256-CR MCS Deb	$208,290	$208,290

FY18 Audited Cash & Total Fund Balances		
Fund	**Cash/Investments**	**Total Fund Balance**
100-General	$27,535,305	$34,495,050
200-EMS	$1,412,238	$2,099,893
210-E911	$711,355	$733,237
215-Fire District	$697,835	$738,846
220-SWCD	$57,929	$57,756
230-MCTS	$57,991	$156,142
260-CVB	$551,883	$650,203
600-WPCP	$8,774,842	$17,740,516
610-Utilities	$4,195,496	$24,001,764
620-EMWD	$1,365,566	$1,458,315
640-Airport	$2,315,671	$3,526,337
810-Risk	$1,796,026	$1,232,238
250-CR Projects	$18,031,390	$18,031,390
251-CR Debt	$2,000,000	$2,000,000
252-CR Enterprise	$941,775	$941,775
254-CR SCC Debt	$0	$0
256-CR MCS Debt	$208,290	$208,290

Total County Educational Funding by Fiscal Year											
FY	Student Enrollment	Current Expense	Decline in Debt Service	Additional CE Funding from Appropriated FB	Capital Outlay/CR Projects SCC	Digital Learning	Total Current/Capital Digital	Debt Service (inc AB Interst Due)	Cap Reserve	Additional Funding over 40%	Total Funding
FY13-14-Schools	12,812	$25,165,140			$711,932	$750,000	$26,627,072	$5,533,171			$32,160,243
FY14-15-Schools	12,825	$25,315,140			$1,200,000	$600,000	$27,115,140	$5,393,955			$32,509,095
FY15-16-Schools	12,838	$26,265,140			$750,000	$750,000	$27,765,140	$5,263,064			$33,028,204
FY16-17-Schools	12,849	$27,029,515			$750,000	$750,000	$28,529,515	$5,129,691	$208,290	$2,171,000	$36,038,496
FY17-18-Schools	12,869	$27,704,812	$1,386,540	$1,250,000	$750,000	$750,000	$31,841,352	$4,031,111		$1,916,300	$37,788,763
FY18-19-Schools		$29,050,000		$450,000	$750,000	$750,000	$31,000,000	$7,224,114	$1,315,331		$39,539,445
FY13-14-College		$4,121,819			$0	$0	$4,121,819	$1,781,368			$5,903,187
FY14-15 College		$4,265,064			$454,079	$0	$4,719,143	$1,733,404	$47,964		$6,500,511
FY15-16 College		$4,265,064			$208,048	$0	$4,473,112	$1,689,115	$92,254		$6,254,481
FY16-17 College		$4,279,427			$233,963	$0	$4,513,390	$1,637,524	$89,530		$6,240,444
FY17-18 College		$4,380,722			$240,168	$0	$4,620,890	$1,150,939	$598,906		$6,370,735
FY18-19 College		$4,512,262			$0	$0	$4,512,262	$1,151,577	$604,165		$6,268,004

FY19 Adopted Gross and Net Budget by Fund					
Fund	**Fund Name**	**Fund Type**	**Gross Budget**	**Less Transfers**	**Net Budget**
100	General/IT/PM	General	$96,164,645	-$5,216,355	$90,948,290
200	Public Safety/Emergency Mgmt	Special Revenue	$8,483,211	-$1,747,738	$6,735,473
210	E911 Telephone	Special Revenue	$413,395	$0	$413,395
215	Fire, Ambulance, Rescue District	Special Revenue	$4,643,644	$0	$4,643,644
220	Soil Water Conservation District	Special Revenue	$21,771	$0	$21,771
230	Transportation Services	Special Revenue	$1,487,683	-$405,817	$1,081,866
600	Water Pollution Control Plant	Enterprise	$5,307,539	-$301,768	$5,005,771
610	Public Utilities	Enterprise	$11,435,153	-$918,044	$10,517,109
620	East Moore Water District	Enterprise	$2,147,650	$0	$2,147,650
810	Risk Management	Internal Service	$8,338,676	-$8,400	$8,330,276
	Total County Funds		$138,443,367	-$8,598,122	$129,845,245
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	$1,745,300	-$65,800	$1,679,500
640	Airport Authority	Comp Unit/Enterprise	$2,801,591	-$75,700	$2,725,891
	Total Component Units		$4,546,891	-$141,500	$4,405,391
		Totals	$142,990,258	-$8,739,622	$134,250,636


100 General Fund -Rev/Exp
$120,000,000
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$0
$96,164,645
$49,836,225
$44,072,754
FY19 Original Budget
FY19 Actual Rev - November
FY19 Actual Exp-November

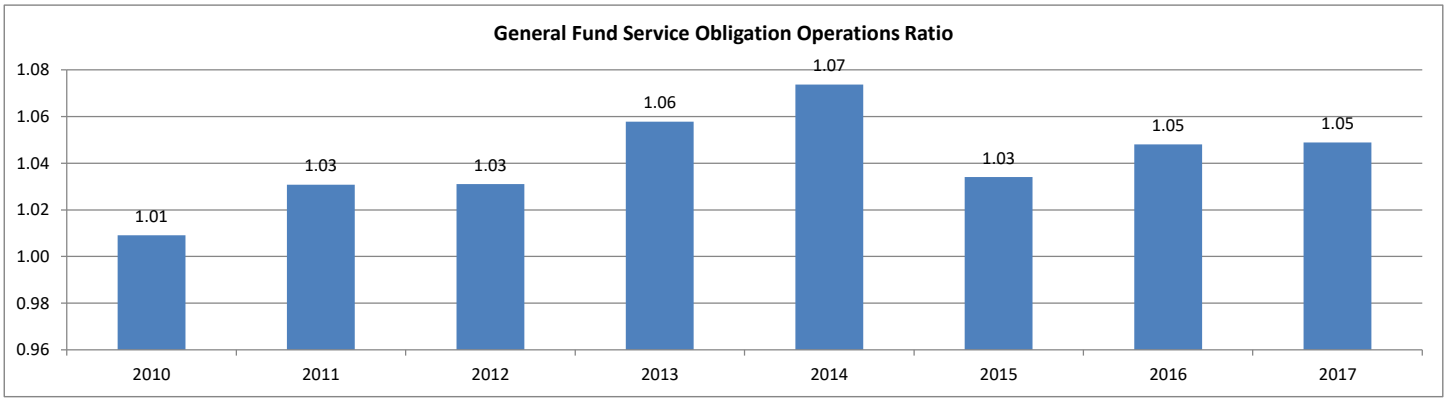

Other Funds
Rev vs Expenses
FY19 Actual Rev - November
FY19 Actual Exp- November
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
$4,790,467
$3,371,658
$95,163
$125,944
$3,267,911
$2,434,739
$4,554
$3,634
$334,180
$413,135
$710,193
$569,935
$2,065,503
$1,244,507
$4,258,108
$3,429,024
$784,708
$440,640
$1,218,365
$1,291,039
$4,853,934
$4,566,835
200 EMS
210 E911 Tele
215 Fire Districts
220 SWCD
230 MCTS
260 CVB
600 WPCP
610 Utilities
620 EMWD
640 Airport
810 Risk

Moore County General Fund Financial Condition Analysis

Service Obligation

	2010	2011	2012	2013	2014	2015	2016	2017
Operations Ratio	1.01	1.03	1.03	1.06	1.07	1.03	1.05	1.05
Total Revenues	$83,014,318	$84,412,559	$85,292,227	$87,657,134	$89,664,730	$91,014,621	$91,398,922	$94,249,242
Total Expenditures	$82,265,248	$81,887,524	$82,721,258	$82,871,243	$83,504,851	$88,016,373	$87,203,143	$89,859,421

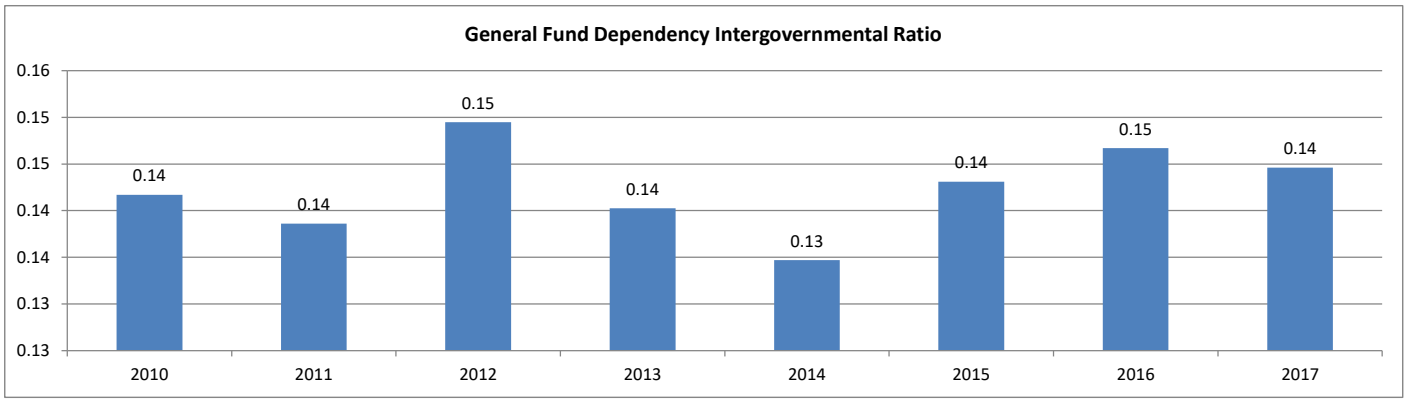
Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).



Dependency

	2010	2011	2012	2013	2014	2015	2016	2017
Intergovernmental Ratio	0.14	0.14	0.15	0.14	0.13	0.14	0.15	0.14
Intergovernmental Revenue	$11,763,106	$11,699,948	$12,749,246	$12,293,461	$12,079,469	$13,025,030	$13,407,664	$13,628,281
Total Revenue	$83,014,318	$84,412,559	$85,292,227	$87,657,134	$89,664,730	$91,014,621	$91,398,922	$94,249,242

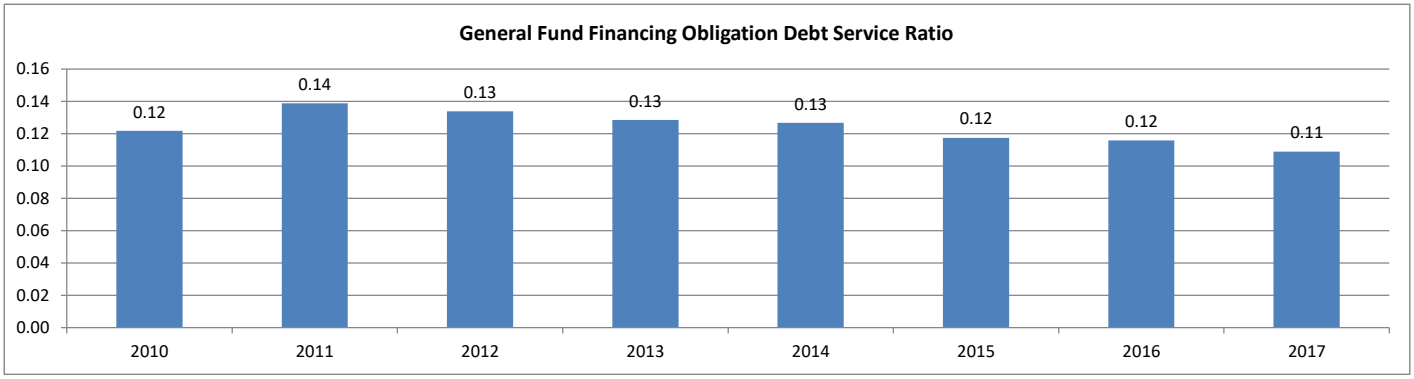
Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.



Financing Obligation

	2010	2011	2012	2013	2014	2015	2016	2017
Debt Service Ratio	0.12	0.14	0.13	0.13	0.13	0.12	0.12	0.11
Debt Service (inc education)	$10,011,380	$11,362,211	$11,079,312	$10,649,783	$10,578,464	$10,341,515	$10,104,069	$9,791,970
Total Expenditures	$82,265,248	$81,887,524	$82,721,258	$82,871,243	$83,504,851	$88,016,373	$87,203,143	$89,859,421

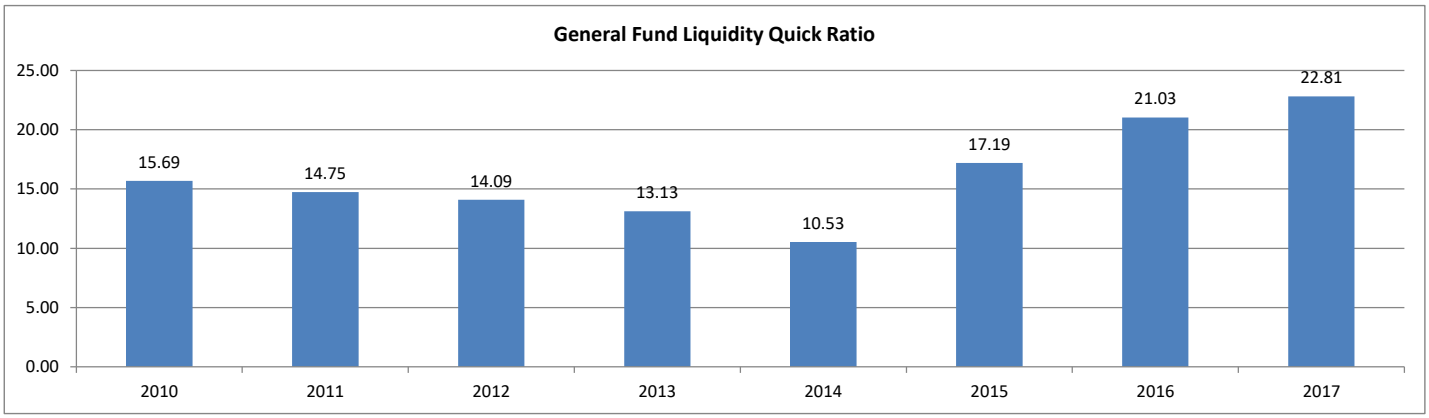
Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



Liquidity

	2010	2011	2012	2013	2014	2015	2016	2017
Quick Ratio	15.69	14.75	14.09	13.13	10.53	17.19	21.03	22.81
Cash & Investments	$25,741,179	$23,312,531	$23,387,757	$25,153,473	$26,471,444	$43,412,635	$43,132,449	$46,404,527
Current Liabilities	$1,640,966	$1,581,044	$1,660,074	$1,915,605	$2,513,484	$2,526,050	$2,051,187	$2,034,791

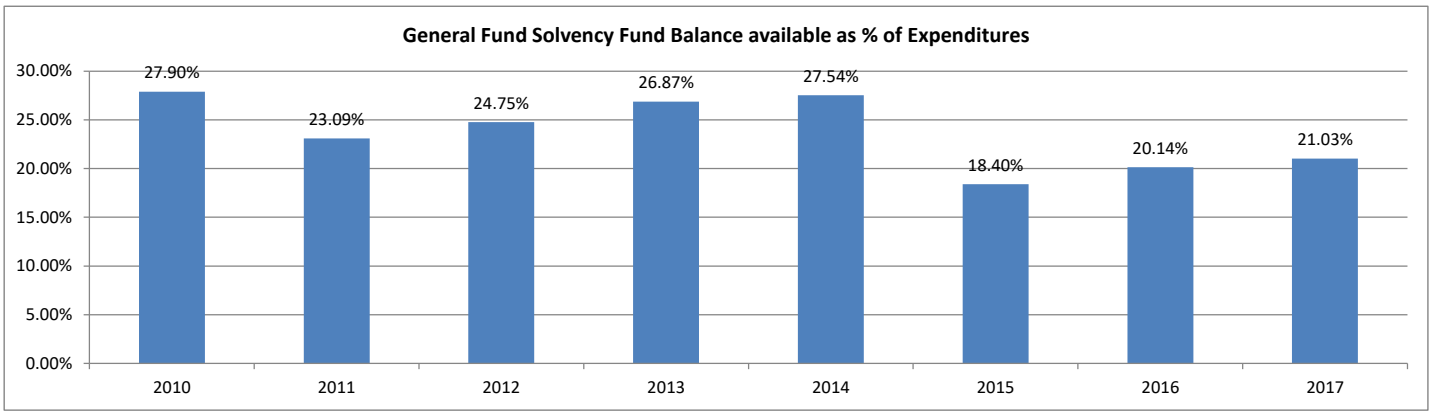
Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve per UNC School of Govt



Solvency
(based on LGC calculation)

	2010	2011	2012	2013	2014	2015	2016	2017
Fund Balance available as % of Expenditures	27.90%	23.09%	24.75%	26.87%	27.54%	18.40%	20.14%	21.03%
Total Fund Balance	$30,254,251	$32,047,308	$31,340,972	$31,699,289	$31,779,675	$25,485,736	$27,060,438	$29,080,929
Less: Non spendable	-$3,612	-$4,367	-$507,541	-$109,654	-$109,767	-$106,781	-$445,008	-$205,979
Less: Stabilization by Statute	-$6,405,657	-$10,677,817	-$9,097,467	-$7,940,606	-$6,876,351	-$7,089,668	-$8,329,083	-$8,790,370
Available Fund Balance	$23,844,982	$21,365,124	$21,735,964	$23,649,029	$24,793,557	$18,289,287	$18,286,347	$20,084,580
Expenditures + transfers out	$85,477,637	$92,524,744	$87,808,871	$88,004,107	$90,041,728	$99,421,521	$90,800,192	$95,496,899

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out.



Capital Reserve Fund for Governmental Projects Fund 250 (Detail)		
Projects Identified for Funding		
6/30/2018 (Audited)		
Capital Reserve Fund Balance 6/30/17	**$23,680,690**	Audited on 6/30/17
for Governmental Projects		
Activity Detail in Capital Reserve for FY		
FY16-17 plus 17% Fiscal Policy, trans in FY17-18 - see below	$0	Transferred to CR for Debt Service in FY18
Transfer to Parks & Rec Capital Project Fund	-$2,700,000	Approved at BOC meeting 9/5/17
Transfer to General Fund for Area I Roadway Improvements	-$146,300	Approved at BOC meeting 12/4/17-DOT reimburse
Transfer to General Fund for Area III SP Elem School Design Fees	-$1,770,000	Approved at BOC meeting 1/23/18-Bond reimburse
Transfer to NMHS Capital Project	-$1,033,000	Approved at BOC meeting 6/21/18
	$18,031,390	Audited for June 30, 2018

Capital Reserve Fund for Governmental Projects Fund 250 (Detail)		
Projects Identified for Funding		
6/30/2019 (Audited)		
Capital Reserve Fund Balance 6/30/18	**$18,031,390**	Audited on 6/30/18
for Governmental Projects		
Activity Detail in Capital Reserve for FY		
FY16-17 plus 17% Fiscal Policy, trans in FY17-18 - see below	$0	Transferred to CR for Debt Service in FY18
Transferred to PH Elem School Project - Archtect/Design fees	-$2,453,000	Approved at BOC meeting 8 2018
	$15,578,390	Un-Audited for June 30, 2019

Capital Reserve Fund for Debt Service Fund 251 (Detail)		
Projects Identified for Funding		
6/30/2018 (Unaudited)		
Capital Reserve Fund Balance 6/30/17	**$0**	Audited on 6/30/17
for Debt Service		
Activity Detail in Capital Reserve for FY		
FY16-17 plus 17% Fiscal Policy, trans in FY17-18	$2,000,000	Approved by BOC 1/23/18 transfer from GF
	$2,000,000	Audited for June 30, 2018

General Fund 100
Fund Balance by Year (Audited)

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Transfers In/Out	Rev less Exp	Ending FB	Cash Equity (including investments-NCCMT)
2002-03	$10,802,770	$56,894,887	$58,612,063	$2,130,606	$413,430	$11,216,200	$7,937,682
2003-04	$11,216,200	$67,210,790	$63,011,559	$952,674	$5,151,905	$16,368,105	$12,311,042
2004-05	$16,368,105	$70,173,740	$66,282,956	$107,177	$3,997,961	$20,366,066	$15,575,092
2005-06	$20,366,066	$74,248,568	$69,526,817	-$911,153	$3,810,598	$24,176,664	$18,490,084
2006-07	$24,176,664	$76,416,125	$74,843,109	-$191,988	$1,381,028	$25,557,692	$20,049,633
2007-08	$25,557,692	$88,289,702	$78,802,975	-$927,440	$8,559,287	$34,116,979	$26,524,114
2008-09	$34,116,979	$87,431,946	$83,883,876	-$8,515,313	-$4,967,243	$29,149,736	$23,416,525
2009-10	$29,149,736	$83,014,318	$82,265,248	$355,445	$1,104,515	$30,254,251	$25,741,179
2010-11	$30,254,251	$84,412,559	$82,131,900	-$487,602	$1,793,057	$32,047,308	$23,662,373
2011-12	$32,047,308	$85,292,227	$82,721,258	-$3,277,305	-$706,336	$31,340,972	$23,387,757
2012-13	$31,340,972	$87,657,134	$82,871,243	-$4,427,574	$358,317	$31,699,289	$25,153,473
2013-14	$31,699,289	$89,664,730	$83,504,851	-$6,079,493	$80,386	$31,779,675	$26,471,444
2014-15	$31,779,675	$91,014,621	$88,016,373	-$9,292,187	-$6,293,939	$25,485,736	$23,912,635
2015-16	$25,485,736	$91,398,922	$87,203,143	-$2,621,077	$1,574,702	$27,060,438	$20,946,171
2016-17	$27,060,438	$94,249,242	$89,859,421	-$2,369,330	$2,020,491	$29,080,929	$22,723,837
2017-18	$29,080,929	$95,511,412	$89,597,922	-$499,369	$5,414,121	$34,495,050	$27,535,305

Breakdown of FB:	**FY2013**	**FY2014**	**FY2015**	**FY2016**	**FY2017**	**FY2018**
Reserved for:						
State Statute	$7,940,606	$6,876,351	$7,089,668	$7,397,270	$7,590,104	$7,581,778
Financing Agreement compliance	$0	$0	$0	$0	$0	$0
Inventories	$109,654	$109,767	$106,781	$82,304	$92,868	$94,394
Long-term Receivables	$0	$0	$479,532	$362,704	$113,111	$0
Encumbrances, HR, ENV, Prepaids	$607,517	$716,958	$1,077,097	$901,835	$984,751	$1,109,148
Unreserved, designated for:						
Subsequent Year's Expenditures	$0	$0	$0	$252,924	$0	$0
Capital Reserve Fund-Debt	$0	$0	$0	$0	$0	$2,000,000
Capital Expenses	$0	$0	$0	$400,000	$200,000	$400,000
Elections Capital Project	$0	$0	$0	$200,000	$0	$0
Risk Mgmt Fund	$0	$0	$0	$0	$0	$1,000,000
Courts Project	$0	$0	$0	$0	$0	$2,112,611
Env Protection/Solid Waste	$0	$0	$0	$0	$0	$170,000
Parks & Recreation Project	$0	$0	$0	$0	$0	$962,700
Vehicle Replacement Plan	$0	$0	$0	$315,000	$250,000	$400,000
Gov'tl Projects from FY2016	$0	$0	$0	$560,240	$0	$0
Moore County Schools	$0	$0	$0	$0	$1,700,000	$0
MCS - Digital Learning	$0	$0	$0	$0	$418,310	$224,768
CR Fund - Subsequent years	$0	$0	$0	$0	$0	$0
Revaluation - Subsequent years	$300,000	$208,942	$164,001	$139,758	$215,515	$207,999
Landfill - Cell 5 - Subsequent years	$0	$0	$0	$0	$0	$0
Assigned for Subsequent Years Exp-Longev	$0	$0	$0	$0	$0	$0
Unassigned Fund Balance	$18,902,092	$20,093,708	$16,568,657	$16,448,403	$17,516,270	$18,231,652
Total Fund Balance	$27,859,869	$28,005,726	$25,485,736	$27,060,438	$29,080,929	$34,495,050
Committed for Debt Service (CR Fund-Debt)	$3,839,420	$3,773,949	$0	$0	$0	$0
Total Fund Balance (page 16 CAFR)	$31,699,289	$31,779,675	$25,485,736	$27,060,438	$29,080,929	$34,495,050

Emergency Mgmt Fund 200 - Special Revenue Fund
Fund Balance by Year (Audited)

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB		Cash Equity
2002-03	$692,958	$2,822,603	$2,751,286	$71,317	$764,275		$886,916
2003-04	$764,275	$3,104,747	$3,332,500	-$227,753	$536,522		$681,870
2004-05	$536,522	$3,202,881	$3,648,203	-$445,322	$91,200		$146,401
2005-06	$91,200	$3,357,930	$3,444,642	-$86,712	$4,488		$71,952
2006-07	$4,488	$6,745,092	$4,358,738	$2,386,354	$2,390,842		$2,511,036
2007-08	$2,390,842	$5,836,512	$4,460,038	$1,376,474	$3,767,316		$3,692,410
2008-09	$3,767,316	$5,712,570	$5,145,216	$567,354	$4,334,670		$4,490,653
2009-10	$4,334,670	$5,299,205	$4,512,003	$787,202	$5,121,872		$4,961,280
2010-11	$5,121,872	$5,257,082	$4,804,613	$452,469	$5,574,341		$5,760,322
2011-12	$5,574,341	$5,582,086	$8,219,385	-$2,637,299	$2,937,042		$3,109,702
2012-13	$2,937,042	$5,522,147	$5,524,651	-$2,504	$2,934,538		$2,889,848
2013-14	$2,934,538	$5,904,253	$6,120,503	-$216,250	$2,718,288		$2,487,668
2014-15	$2,718,288	$5,884,982	$6,678,809	-$793,827	$1,924,461		$1,681,772
2015-16	$1,924,461	$5,852,651	$6,238,737	-$386,086	$1,538,375		$1,274,469
2016-17	$1,538,375	$6,887,097	$6,568,288	$318,809	$1,857,184		$1,576,274
2017-18	$1,857,184	$7,074,127	$6,831,418	$242,709	$2,099,893		$1,412,238

E911 Telephone Fund 210 - Special Revenue Fund (PSAP)
Fund Balance by Year (Audited)

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB		Cash Equity
2002-03	$364,992	$585,176	$425,071	$160,105	$525,097		$519,628
2003-04	$525,097	$585,301	$355,828	$229,473	$754,570		$723,087
2004-05	$754,570	$587,983	$485,700	$102,283	$856,853		$817,486
2005-06	$856,853	$618,596	$409,165	$209,431	$1,066,284		$1,021,177
2006-07	$1,066,284	$632,354	$938,838	-$306,484	$759,800		$756,121
2007-08	$759,800	$632,429	$649,194	-$16,765	$743,035		$624,752
2008-09	$743,035	$632,354	$272,932	$359,422	$1,102,457		$1,050,244
2009-10	$1,102,457	$632,354	$285,444	$346,910	$1,449,367		$1,411,436
2010-11	$1,449,367	$647,640	$373,965	$273,675	$1,723,042		$1,675,560
2011-12	$1,723,042	$679,528	$1,105,864	-$426,336	$1,296,706		$1,271,097
2012-13	$1,296,706	$388,591	$962,164	-$573,573	$723,133		$706,355
2013-14	$723,133	$307,324	$236,888	$70,436	$793,569		$768,514
2014-15	$793,569	$431,926	$221,595	$210,331	$1,003,900		$978,496
2015-16	$1,003,900	$428,032	$222,619	$205,413	$1,209,313		$1,190,574
2016-17	$1,209,313	$545,817	$547,601	-$1,784	$1,207,529	(Backup 911 Center)	$927,881
2017-18	$1,207,529	$535,146	$1,009,438	-$474,292	$733,237	(Backup 911 Center)	$711,355

Moore County Transportation Services Fund 230 - Special Revenue Fund
Fund Balance by Year (Audited)

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB		Cash Equity
2002-03	$243,048	$770,560	$782,911	-$12,351	$230,697		$180,363
2003-04	$230,697	$880,336	$872,463	$7,873	$238,570		$177,238
2004-05	$238,570	$785,284	$730,838	$54,446	$293,016		$238,333
2005-06	$293,016	$1,085,757	$1,086,560	-$803	$292,213		$225,905
2006-07	$292,213	$1,016,737	$1,008,408	$8,329	$300,542		$194,764
2007-08	$300,542	$1,393,810	$1,372,867	$20,943	$321,485		$183,928
2008-09	$321,485	$1,137,833	$1,121,166	$16,667	$338,152		$155,192
2009-10	$338,152	$1,290,560	$1,198,947	$91,613	$429,765		$330,986
2010-11	$429,765	$1,038,415	$1,154,446	-$116,031	$313,734		$198,793
2011-12	$313,734	$1,135,494	$1,175,894	-$40,400	$273,334		$43,821
2012-13	$273,334	$1,335,472	$1,512,349	-$176,877	$96,457		$4,254
2013-14	$96,457	$1,609,371	$1,618,889	-$9,518	$86,939		$4,053
2014-15	$86,939	$1,067,770	$1,052,410	$15,360	$102,299		$4,624
2015-16	$102,299	$977,519	$968,559	$8,960	$111,259		$328
2016-17	$111,259	$1,013,909	$992,102	$21,807	$133,066		$54,796
2017-18	$133,066	$929,092	$906,016	$23,076	$156,142		$57,991

Risk Management Fund 810 - Internal Service Fund
Fund Balance by Year (Audited)

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Unrestricted Ending FB	Cash Equity	County Cost per Employee Health Insurance
1991-92	$49,691	$721,898	$622,206	$99,692	$149,383	$212,510	
1992-93	$149,383	$788,584	$674,462	$114,122	$263,505	$332,944	
1993-94	$263,505	$889,676	$1,058,667	-$168,991	$94,514	$214,514	
1994-95	$94,514	$985,766	$995,815	-$10,049	$84,465	$82,649	
1995-96	$84,465	$1,145,646	$1,222,789	-$77,143	$7,322	$67,316	
1996-97	$7,324	$1,357,933	$1,354,631	$3,302	$10,626	$155,626	
1997-98	$10,626	$1,623,326	$1,551,374	$71,952	$82,578	$111,513	
1998-99	$82,578	$2,086,570	$2,092,654	-$6,084	$76,494	$291,494	
1999-2000	$76,494	$2,739,687	$2,758,950	-$19,263	$57,231	$27,488	
2000-01	$57,231	$2,689,967	$2,510,425	$179,542	$236,773	$500,032	
2001-02	$236,773	$2,851,406	$3,068,850	-$217,444	$19,329	$312,091	$3,000
2002-03	$19,329	$3,600,436	$3,146,914	$453,522	$472,851	$757,677	$4,000
2003-04	$472,851	$4,542,815	$3,908,667	$634,148	$1,106,999	$1,455,845	$5,000
2004-05	$1,106,999	$4,988,706	$4,784,037	$204,669	$1,311,668	$1,598,203	$5,500
2005-06	$1,311,668	$5,799,181	$4,891,675	$907,506	$2,219,174	$2,454,659	$6,325
2006-07	$2,219,174	$6,122,296	$6,340,424	-$218,128	$2,001,046	$2,449,726	$6,645
2007-08	$2,001,046	$7,067,822	$5,395,379	$1,672,443	$3,673,489	$4,025,362	$6,645
2008-09	$3,673,489	$6,748,240	$6,634,748	$113,492	$3,786,981	$4,325,798	$7,000
2009-10	$3,786,981	$5,889,234	$5,798,944	$90,290	$3,877,271	$3,998,240	$7,000
2010-11	$3,877,271	$5,568,292	$6,637,516	-$1,069,224	$2,808,047	$3,059,150	$6,000
2011-12	$2,808,047	$6,447,715	$7,585,301	-$1,137,586	$1,670,461	$1,847,012	$6,633
2012-13	$1,670,461	$7,469,871	$8,685,943	-$1,216,072	$454,389	$684,665	$7,266
2013-14	$454,389	$8,357,980	$8,575,021	-$217,041	$237,348	$954,102	$7,900
2014-15	$237,348	$8,414,389	$7,376,988	$1,037,401	$1,274,749	$1,826,391	$8,400
2015-16	$1,274,749	$8,304,365	$8,146,855	$157,510	$1,432,259	$2,041,227	$8,400
2016-17	$1,432,259	$8,024,446	$8,345,338	-$320,892	$1,111,367	$1,747,897	$8,400
2017-18	$1,111,367	$8,353,224	$8,232,353	$120,871	$1,232,238	$1,796,026	$8,400

Water Pollution Control Plant Fund 600
Fund Balance by Year (Audited) Enterprise

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB (inc Assets)	Cash Equity & Investments
1991-92	$4,069,480	$1,929,855	$1,729,432	$200,423	$4,269,903	$6,660
1992-93	$4,269,903	$1,945,458	$2,025,674	-$80,216	$4,189,687	$80,130
1993-94	$4,189,687	$2,166,045	$2,116,641	$49,404	$4,239,091	$1,270,225
1994-95	$4,239,091	$2,127,577	$2,095,967	$31,610	$4,270,701	$310,959
1995-96	$4,270,701	$1,875,436	$2,184,350	-$308,914	$3,961,787	$188,771
1996-97	$3,961,787	$2,210,648	$2,488,378	-$277,730	$3,684,057	$328,989
1997-98	$3,684,057	$2,467,968	$2,250,914	$217,054	$3,901,111	$1,487,903
1998-99	$3,901,111	$2,158,291	$2,282,454	-$124,163	$3,776,948	$1,360,114
1999-2000	$3,776,948	$2,348,442	$2,168,508	$179,934	$3,956,882	$1,345,641
2000-01	$3,956,882	$2,201,827	$2,115,900	$85,927	$4,042,809	$1,152,208
2001-02	$4,042,809	$6,697,981	$2,138,277	$4,559,704	$8,602,513	$1,478,064
2002-03	$8,602,513	$2,179,588	$1,882,268	$297,320	$8,899,833	$2,419,585
2003-04	$8,899,833	$2,180,842	$2,167,436	$13,406	$8,913,239	$3,010,889
2004-05	$8,913,239	$2,055,036	$2,039,352	$15,684	$8,928,923	$3,187,097
2005-06	$8,928,923	$2,289,336	$2,317,059	-$27,723	$8,901,200	$3,526,512
2006-07	$8,901,200	$2,710,442	$2,393,466	$316,976	$9,218,176	$1,966,532
2007-08	$9,218,176	$2,352,080	$2,608,148	-$256,068	$8,962,108	$605,005
2008-09	$8,962,108	$3,153,499	$2,375,052	$778,447	$9,740,555	$1,659,263
2009-10	$9,740,555	$3,949,499	$3,815,098	$134,401	$9,874,956	$2,082,825
2010-11	$9,874,956	$6,795,574	$3,979,289	$2,816,285	$12,691,241	$4,244,302
2011-12	$12,691,241	$4,084,879	$2,957,780	$1,127,099	$13,818,340	$201,769
2012-13	$13,818,340	$4,777,121	$2,460,949	$2,316,172	$16,134,512	$194,639
2013-14	$16,134,512	$5,273,213	$3,216,976	$2,056,237	$18,190,749	$3,613,196
2014-15	$18,190,749	$5,146,873	$6,996,203	-$1,849,330	$16,341,419	$1,256,144
2015-16	$16,341,419	$5,474,078	$4,894,745	$579,333	$16,920,752	$6,419,343
2016-17	$16,920,752	$5,306,285	$4,562,304	$743,981	$17,664,733	$7,542,950
2017-18	$17,664,733	$5,265,673	$5,189,888	$75,785	$17,740,518	$8,774,842
			(includes transfers in & out)		(includes assets)	

Public Utilities Fund 610 Water & Sewer
Fund Balance by Year (Audited) Enterprise

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB (inc Assets)	Cash Equity & Investments
1997-98 MOWASA				$0	$0	
1998-99 MOWASA				$0	$4,025,082	
1999-2000-County	$4,025,082	$5,758,384	$5,021,742	$736,642	$4,761,724	$2,101,245
2000-01	$4,761,724	$5,576,912	$4,947,960	$628,952	$5,390,676	$2,416,130
2001-02	$5,390,676	$5,827,233	$4,774,219	$1,053,014	$6,443,690	$3,219,709
2002-03	$6,443,690	$7,922,879	$4,709,097	$3,213,782	$9,657,472	$3,650,029
2003-04	$9,657,472	$5,872,466	$5,277,879	$594,587	$10,252,059	$4,100,781
2004-05	$10,252,059	$6,176,595	$5,033,792	$1,142,803	$11,394,862	$5,140,828
2005-06	$11,394,862	$7,027,036	$5,576,889	$1,450,147	$12,845,009	$6,414,951
2006-07	$12,845,009	$8,321,155	$6,570,420	$1,750,735	$14,595,744	$5,271,091
2007-08	$14,595,744	$7,307,986	$6,449,772	$858,214	$15,453,958	$2,895,475
2008-09	$15,453,958	$7,584,695	$7,428,341	$156,354	$15,610,312	$3,127,011
2009-10	$15,610,312	$10,891,859	$8,009,063	$2,882,796	$18,493,108	$3,090,354
2010-11	$18,493,108	$8,711,884	$8,673,356	$38,528	$18,531,636	$4,245,197
2011-12	$18,531,636	$8,366,897	$8,869,207	-$502,310	$18,029,326	$2,532,271
2012-13	$18,029,326	$10,629,296	$8,835,962	$1,793,334	$19,822,660	$2,459,735
2013-14	$19,822,660	$9,129,456	$9,461,501	-$332,045	$19,490,615	$2,943,559
2014-15	$19,490,615	$11,851,051	$9,927,097	$1,923,954	$21,414,569	$3,278,316
2015-16	$21,414,569	$12,288,502	$9,855,338	$2,433,164	$23,847,733	$2,628,495
2016-17	$23,847,733	$11,407,787	$11,591,768	-$183,981	$23,663,752	$3,220,749
2017-18	$23,663,752	$12,534,846	$12,196,834	$338,012	$24,001,764	$4,195,496
			(includes transfers in & out)		(includes assets)	

East Moore Water District Fund 620
Fund Balance by Year (Audited) Enterprise

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB (inc Assets)	Cash Equity
2003-04	$1,343,291	$356,658	$397,366	-$40,708	$1,302,583	$9,609
2004-05	$1,302,583	$578,599	$324,325	$254,274	$1,556,857	$48,778
2005-06	$1,556,857	$464,058	$393,099	$70,959	$1,627,816	$4,445
2006-07	$1,627,816	$351,512	$422,642	-$71,130	$1,556,686	$1,347
2007-08	$1,556,686	$2,738,935	$989,379	$1,749,556	$3,306,242	$130,092
2008-09	$3,306,242	$1,880,395	$922,415	$957,980	$4,264,222	$765
2009-10	$4,264,222	$1,664,296	$1,297,513	$366,783	$4,631,005	$107,735
2010-11	$4,631,005	$1,593,149	$1,967,862	-$374,713	$4,256,292	$194,368
2011-12	$4,256,292	$1,508,036	$2,175,943	-$667,907	$3,588,385	$196,894
2012-13	$3,588,385	$1,561,109	$2,134,774	-$573,665	$3,014,720	$240,016
2013-14	$3,014,720	$1,724,040	$2,112,071	-$388,031	$2,626,689	$424,402
2014-15	$2,626,689	$1,707,991	$2,130,530	-$422,539	$2,204,150	$482,202
2015-16	$2,204,150	$1,944,319	$2,146,269	-$201,950	$2,002,200	$753,977
2016-17	$2,002,200	$2,182,999	$2,996,453	-$813,454	$1,188,746	$1,056,261
2017-18	$1,188,746	$2,955,744	$2,686,175	$269,569	$1,458,315	$1,365,566

(includes assets and bonds payable)

Capital Reserve for Govt Projects - Fund 250 - Special Revenue Fund (Detail of Fund Activity on next page)

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB		Cash Equity
2008-09 *	$0	$8,624,250	$1,981,200	$6,643,050	$6,643,050		$6,643,050
2009-10	$6,643,050	$4,540,992	$4,365,285	$175,707	$6,818,757		$6,618,757
2010-11	$6,818,757	$13,648,853	$12,749,024	$899,829	$7,718,586	**	$7,718,586
2011-12	$7,718,586	$1,590,552	$253,896	$1,336,656	$9,055,242		$9,055,242
2012-13	$9,055,242	$4,141,300	$6,623,029	-$2,481,729	$6,573,513		$6,573,513
2013-14	$6,573,513	$6,544,259	$375,000	$6,169,259	$12,742,772		$12,742,772
2014-15	$12,742,772	$10,202,922	$2,789,475	$7,413,447	$20,156,219		$20,156,219
2015-16	$20,156,219	$3,259,413	$1,229,355	$2,030,058	$22,186,277	(Airport)	$22,186,277
2016-17	$22,186,277	$3,755,431	$2,261,018	$1,494,413	$23,680,690	(Schools/Courts)	$23,680,690
2017-18	$23,680,690	$0	$5,649,300	-$5,649,300	$18,031,390	(P&Rec, Schools)	$18,031,390

Capital Reserve for Debt Service - Fund 251 - Special Revenue Fund

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	Cash Equity
2010-11	$0	$6,248,783	$0	$6,248,783	$6,248,783	$6,248,783
2011-12	$6,248,783	$0	$1,800,000	-$1,800,000	$4,448,783	$4,448,783
2012-13	$4,448,783	$0	$609,363	-$609,363	$3,839,420	$3,839,420
2013-14	$3,839,420	$0	$65,471	-$65,471	$3,773,949	$3,773,949
2014-15	$3,773,949	$0	$3,773,949	-$3,773,949	$0	$0
2017/18	$0	$2,000,000	$0	$2,000,000	$2,000,000	$2,000,000

Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB		Cash Equity
2010-11	$0	$2,944,046	$0	$2,944,046	$2,944,046		$2,944,046
2011-12	$2,944,046	$1,616,478	$4,320,000	-$2,703,522	$240,524		$240,524
2012-13	$240,524	$1,454,341	$0	$1,454,341	$1,694,865		$1,694,865
2013-14	$1,694,865	$0	$0	$0	$1,694,865		$1,694,865
2014-15	$1,694,865	$452,636	$2,147,501	-$1,694,865	$0		$0
2015-16	$0	$289,914	$289,914	$0	$0		$0
2016-17	$0	$514,405	$0	$514,405	$514,405		$514,405
2017-18	$514,405	$789,788	$362,418	$427,370	$941,775	(trans to Vass PH II)	$941,775

***Setting up Capital Reserve from General Fund transfer $8,624,250 from GF to CR Fund in 2008-2009**

****Set up CR for Debt Service and CR for Enterprise Funds $12,749,024 Transfer out of CR for Projects (Detail below)**

Transferred $6,248,783 from CR for Govt Projects to Debt Service
Transferred $2,944,046 from CR to CR for Enterprise Funds
Transferred $2,000,000 to GF for Debt Payments
Transferred $1,374,529 to GF to pay off Debt Service
Transferred $2,730,840 to GF for School Bond Debt (in FY09/10)
Transferred $1,634,445 to IT for ERP Project (in FY09/10)
Transferred $6,623,029 to GF to pay off GO Bond Debt Fund 490 (Schools/College)

CR for Debt Close out Sept 2014

$3,089,021	Trans to CR for Govt Projects
$226,437	Trans to GF for College
$458,491	Trans to GF per budget
$3,773,949	

CR for Gov Proj 2014/15 Revenue

$3,089,021 Trans in from CR Debt to close out

CR for Gov Proj 2014/15 Expenses

$760,196	Trans to GF for College ($986,633)
$2,029,279	PS/Courts/Currie Renovations
$2,789,475	

*****15% transfer from GF to CR for Gov Projects by Year**

$6,629,011 from FY09/10 transferred in FY10/11 to CR for Gov Projects, completed on 1/2011
$1,512,315 from FY10/11 transferred in FY11/12 to CR for Gov Projects, completed on 3/2012
$4,028,494 from FY11/12 transferred in FY12/13 to CR for Gov Projects, completed 3/2013
$6,471,406 from FY12/13 transferred in FY13/14 to CR for Gov Projects, completed 3/2014
$7,567,980 from FY13/14 transferred in FY14/15 to CR for Gov Projects, completed 3/2015 (CR Proj - $7,113,901, SCC $454,079)
$3,467,462 from FY14/15 transferred in FY15/16 to CR for Gov Projects, completed 3/2016 (CR Proj - $3,259,414, SCC $208,048)
$3,899,375 from FY15/16 transferred in FY16/17 to CR for Gov Projects, completed 3/2017 (CR Proj - $3,665,412, SCC $233,963)
$2,240,168 (resolution passed from 15% to 17% assigned FB), to be completed 3/2018 (CR Debt - $2,000,000, SCC $240,168)

Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	Cash Equity
2014-2015	$0	$454,079	$0	$454,079	$454,079	$454,079
2015-2016	$454,079	$208,048	$662,127	-$454,079	$0	$0
2016-2017	$0	$233,963	$233,963	$0	$0	$0
2017-2018	$0	$240,168	$240,168	$0	$0	$0

Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback)

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	Cash Equity
2014-2015	$0	$47,964	$0	$47,964	$47,964	$47,964
2015-2016	$47,964	$92,254	$140,218	-$47,964	$0	$0
2016-2017	$0	$89,530	$89,530	$0	$0	$0
2017-2018	$0	$598,906	$598,906	$0	$0	$0

Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools

Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	Cash Equity
2014-2015	$0	$0	$0	$0	$0	$0
2015-2016	$0	$0	$0	$0	$0	$0
2016-2017	$0	$208,290	$0	$208,290	$208,290	$208,290
2017-2018	$208,290	$0	$0	$0	$208,290	$208,290

Moore County Department of Health Services (General Fund)

Department Narrative:
Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

Revenue Sources FY19 Budget:		**% Allocation**
Fees	$1,282,051	32.13%
Grants	$749,769	18.79%
County Property Tax	$1,957,934	49.07%
Total FY19 Expenditure Budget:	$3,989,754	

FY19 Budgeted Staffing Positions:

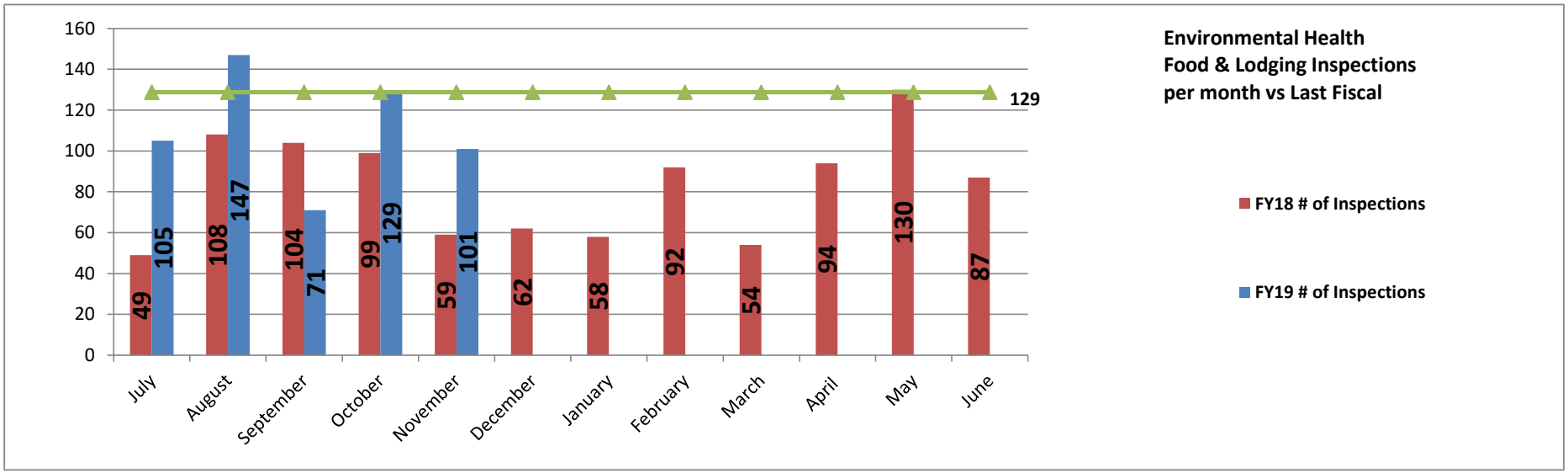
49	Full-Time
1	Part-Time

The Health Board appoints a local Health Director after consultation with the Board of Commissioners. The Health Board also may impose fees for services rendered by the Health Department. The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

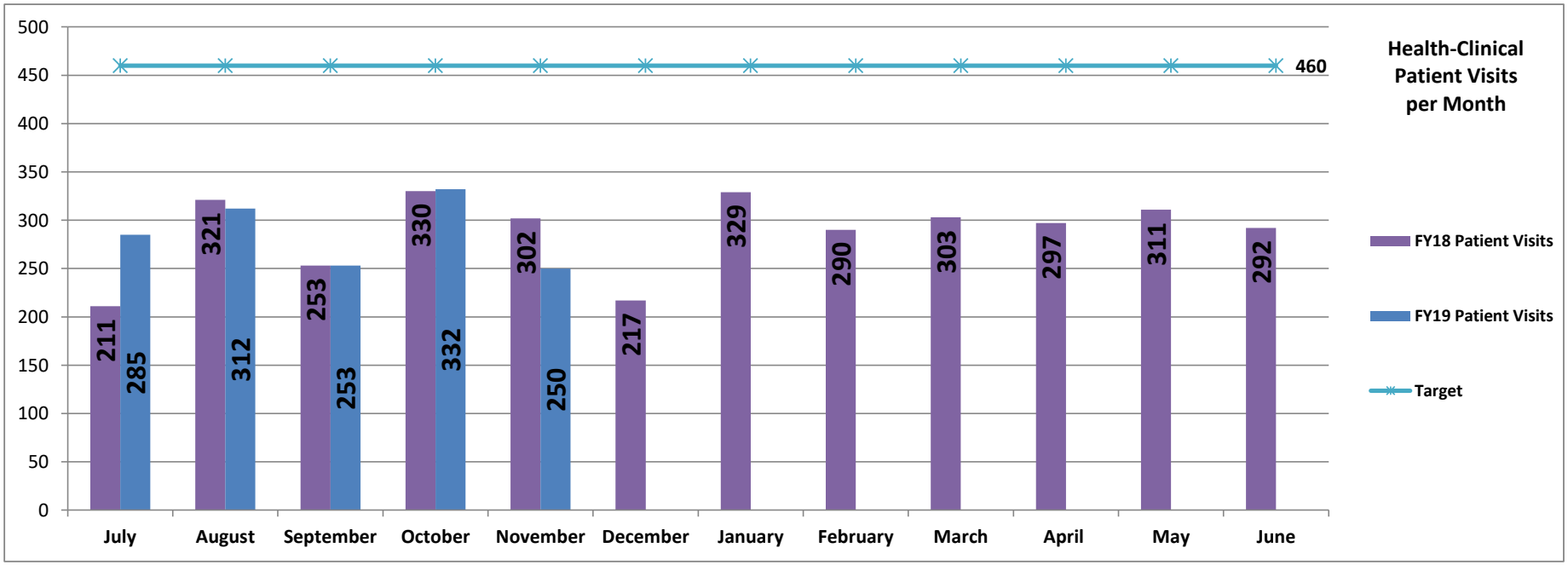
Department Director: Robert Wittmann
Department Director email: rwittmann@moorecountync.gov

Env Health Food & Lodging Inspections	**FY19**	**FY18**	**FY17**	**FY16**	**FY15**	**FY14**	**Target**
MONTH	**# of Inspections**	**# of Inspections**	**# of Inspections**	**# of Inspections**	**# of Inspections**	**# of Inspections**	**Target**
July	105	49	97	94	95	104	129
August	147	108	142	90	110	112	129
September	71	104	111	133	116	121	129
October	129	99	132	111	148	133	129
November	101	59	119	107	103	124	129
December		62	121	154	149	137	129
January		58	82	91	78	55	129
February		92	90	206	106	104	129
March		54	118	139	155	161	129
April		94	87	148	138	137	129
May		130	128	192	212	182	129
June		87	45	236	200	109	129
Total	553	996	1272	1701	1610	1479	1545

Moore County Department of Health Services, continued



Health Clinical Patient Visits								
MONTH	FY13 Patient Visits	FY14 Patient Visits	FY15 Patient Visits	FY16 Patient Visits	FY17 Patient Visits	FY18 Patient Visits	FY19 Patient Visits	Target
July	499	430	375	396	345	211	285	460
August	487	443	376	438	466	321	312	460
September	449	475	418	416	398	253	253	460
October	671	468	400	395	374	330	332	460
November	469	335	309	386	351	302	250	460
December	412	362	335	359	324	217		460
January	480	382	288	375	325	329		460
February	412	361	275	425	300	290		460
March	373	359	376	401	282	303		460
April	445	418	374	366	190	297		460
May	442	346	282	366	271	311		460
June	397	365	387	383	205	292		460
Total	5,536	4,744	4,195	4,706	3,831	3,456	1,432	5,520



Moore County Department of Human Resources (General Fund)

Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 664 full time and 6 part time positions. The chart is a snapshot of each month's turnover and employment level.

Revenue Sources FY19 Budget:

County Property Tax	$267,256
Total FY19 Expenditure Budget:	$267,256

FY19 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time

Department Director: Dawn Spivey, Director
Department Director email: dspivey@moorecountync.gov

HUMAN RESOURCES						
FY 18/19 By Month	Employee Target Funded FTE's	Filled Positions	Vacant Positions	Month Turnover	YTD Turnover	Employment Level
Jul 18	670	612.5	57.5	12.0	12.0	91.42%
Aug 18	670	618.5	51.5	7.0	19.0	92.31%
Sep 18	670	623.0	47.0	4.0	23.0	92.99%
Oct 18	670	636.0	34.0	2.0	25.0	94.93%
Nov 18	670	631.0	39.0	10.0	35.0	94.18%
Dec 18	670	670.0			35.0	100.00%
Jan 19	670	670.0			35.0	100.00%
Feb 19	670	670.0			35.0	100.00%
Mar 19	670	670.0			35.0	100.00%
Apr 19	670	670.0			35.0	100.00%
May 19	670	670.0			35.0	100.00%
Jun 19	670	670.0			35.0	100.00%
Average		650.9	45.8	7.0		97.15%

Moore County Department of Risk Management (Internal Service Fund)

Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

Revenue Sources FY19 Budget:

Health, Dental, Pharmacy Claims	$5,661,600
Liability & Property Insurance	$218,881
Life Insurance	$132,789
Unemployment	$50,000
Wellness Works	$318,137
Worker's Compensation Premium	$349,762
Worker's Compensation Claims	$435,534
Insurance Reimbursements	$0
Non-Employer Contributions	$1,171,973
Total Revenue Sources	$8,338,676

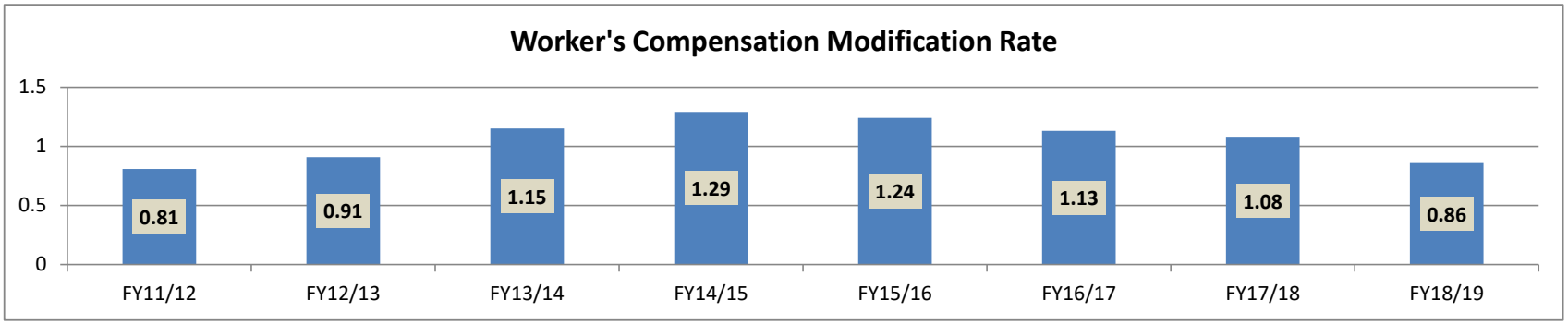
Total FY19 Expenditure Budget $8,338,676

FY19 Budgeted Staffing Positions:

1	Full-Time
0	Part-Time

Department Director: Dawn Spivey
Department Director email: dspivey@moorecountync.gov

Moore County Department of Risk Management, continued



Risk Management Fund FY17/18			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget
Jul-17	$484,437	$785,038	$680,938
Aug-17	452,101	$776,247	$680,938
Sep-17	840,336	$446,260	$680,938
Oct-17	462,841	$736,909	$680,938
Nov-17	734,012	$636,400	$680,938
Dec-17	841,502	$687,802	$680,938
Jan-18	511,104	$546,739	$680,938
Feb-18	466,112	$493,551	$680,938
Mar-18	857,890	$804,495	$680,938
Apr-18	928,352	$834,817	$680,938
May-18	773,761	$638,269	$680,938
Jun-18	472,309	$702,069	$680,938
Totals	7,824,758	8,088,596	8,171,255

Risk Management Fund FY18/19			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original $8,338,676
Jul-18	$830,179	$896,279	$694,890
Aug-18	479,213	$1,092,343	$694,890
Sep-18	488,286	$488,578	$694,890
Oct-18	1,821,721	$1,461,632	$694,890
Nov-18	1,234,535	$628,002	$694,890
Dec-18			$694,890
Jan-19			$694,890
Feb-19			$694,890
Mar-19			$694,890
Apr-19			$694,890
May-19			$694,890
Jun-19			$694,890
Totals	4,853,934	4,566,835	8,338,676

Moore County Department of Information Technology (General Fund)

Department Narrative:
The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

Revenue Sources FY19 Budget:

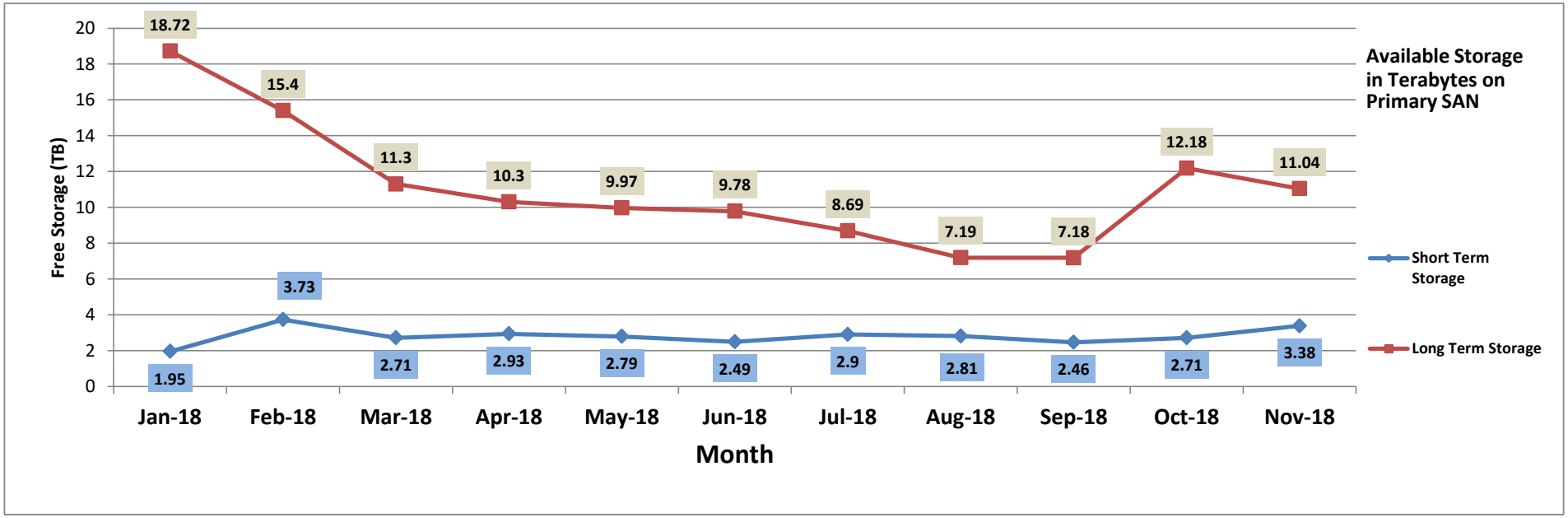
County Property Tax	$1,752,106

Total FY19 Expenditure Budget: $1,752,106

FY19 Budgeted Staffing Positions:

12	Full-Time
0	Part-Time

Department Director: Chris Butts
Department Director email: cbutts@moorecountync.gov



Moore County Department of Geographical Information Systems (GIS) (General Fund)

Department Narrative:

The GIS Department provides analysis and mapping services for all Moore County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The department assigns new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically. GIS is more than just a map!

Revenue Sources FY19 Budget:

Fees/Road Names Changes	$3,000
E911 Services	$42,000
Utilities Services	$60,000
County Property Tax	$182,806
Total FY19 Expenditure Budget:	$287,806

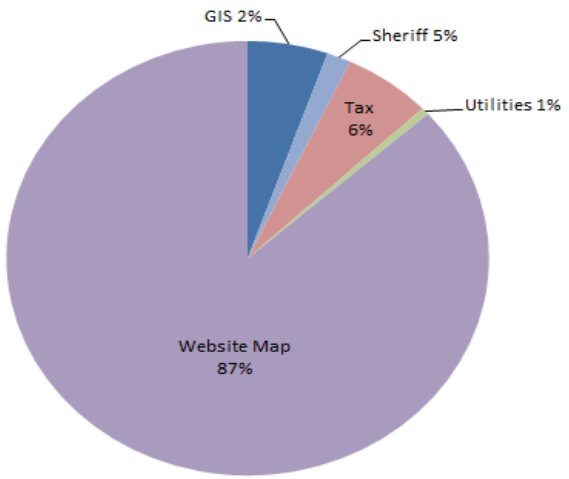
FY19 Budgeted Staffing Positions:

3 Full-Time
0 Part-Time

Department Director: Rachel Patterson
Department Director email: rpatterson@moorecountync.gov

Pictometry Logins by Group

- November 2018 -



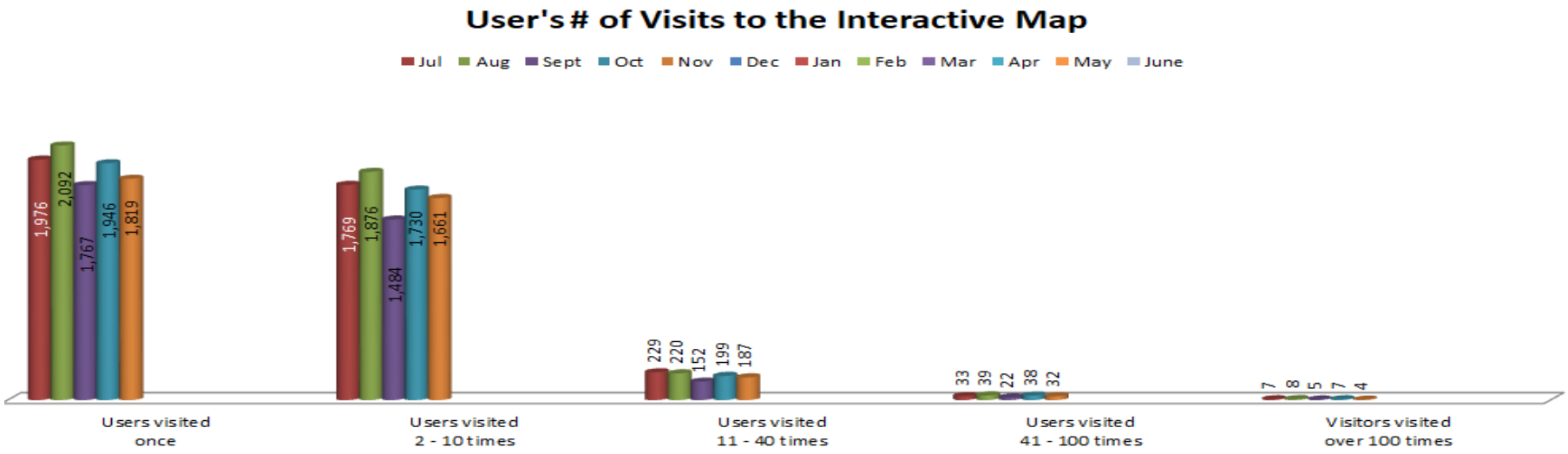
GIS - E-911 Address Assignment

Per Interlocal Agreement for Address Assignment with all municipalities the county assigns all address within the county

Month	Address Assigned or Adjustment	Total Addresses
Jul-18	112	63,459
Aug-18	86	63,498
Sep-18	43	63,511
Oct-18	84	63,569
Nov-18	156	63,606
Dec-18		
Jan-19		
Feb-19		
Mar-19		
Apr-19		
May-19		
Jun-19		

Moore County Department of Geographical Information Systems (GIS), continued

		GIS Interactive Map Website Fiscal Year 2017-2018											
Users visited	Avg for FY 17-18	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Once	1,825	1976	2,092	1767	1946	1819							
2 - 10 times	1,697	1,769	1,876	1484	1730	1661							
11 - 40 times	206	229	220	152	199	187							
41 - 100 times	33	33	39	22	38	32							
over 100 times	7	7	8	5	7	4							
Total Users	3,768	4,014	4,235	3,430	3,920	3,703	0	0	0	0	0	0	0
Website can be found at:		https://www.moorecountync.gov/gis#mapping											



Moore County Library (General Fund)

Department Narrative:
A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at www.srls.info. Information about uncoming programs may also be found on Moore County Library's Facebook page.

Revenue Sources FY19 Budget:

Fees/Donations	$59,181
County Property Tax	$533,403
Total FY19 Expenditure Budget:	$592,584

Department Director: Alice Thomas
Department Director email: alice.thomas@srls.info

FY19 Budgeted Staffing Positions:

9 Full-Time
0 Part-Time

SRLS (Sandhills Regional Library System) is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by the County. County is responsible for all other employees and required to provide funding by contract.

Library FY17/18

Month	# of Items Checked out-All Branches	# of Persons/Door Count-All Branches	# of Programs	# People Attending Programs	# People Using Computers
Jul-17	13,592	10,166	66	1,196	1,245
Aug-17	14,184	11,209	52	1,188	1,408
Sep-17	11,943	9,280	63	652	1,152
Oct-17	12,665	10,204	83	1,254	1,196
Nov-17	11,795	8,711	65	713	1,030
Dec-17	9,617	7,502	54	1,116	820
Jan-18	11,701	7,830	55	544	913
Feb-18	11,720	8,474	62	661	982
Mar-18	12,234	9,935	70	995	1,022
Apr-18	12,215	9,627	66	854	1,060
May-18	12,206	9,160	73	1,058	978
Jun-18	12,497	11,137	59	1,651	986

Library FY18/19

Month	# of Items Checked out-All Branches	# of Persons/Door Count-All Branches	# of Programs	# People Attending Programs	# People Using Computers
Jul-18	14,236	11,271	77	1,546	1,035
Aug-18	13,072	10,217	61	861	1,037
Sep-18	11,767	8,304	56	495	685
Oct-18	12,982	11,248	75	1,154	909
Nov-18	11,506	8,881	66	665	708
Dec-18					
Jan-19					
Feb-19					
Mar-19					
Apr-19					
May-19					
Jun-19					

Moore County Department of Parks & Recreation (General Fund)

Department Narrative:

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

Revenue Sources FY19 Budget:

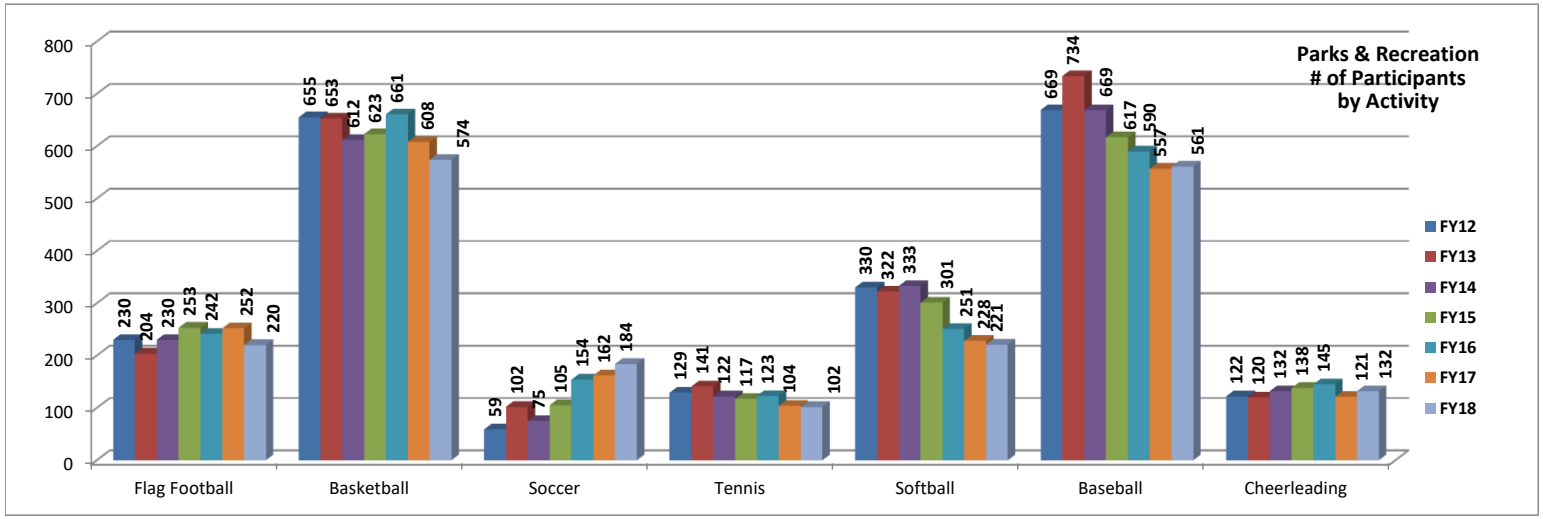
Fees/Donations/Sponsors	$116,550
Concession Sales	$58,000
County Property Tax	$437,044

Total FY19 Expenditure Budget: $611,594

FY19 Budgeted Staffing Positions:

5 Full-Time
0 Part-Time

Department Director: Billy Ransom
Department Director email: bransom@moorecountync.gov



Parks & Recreation Concession Sales Budget vs Actual		
	Budget	**Actual**
FY12	$52,000	$59,850
FY13	$52,000	$54,020
FY14	$58,000	$47,183
FY15	$58,000	$59,377
FY16	$58,000	$50,720
FY17	$58,000	$48,870
FY18	$58,000	$61,249
FY19	$58,000	$11,371

Parks & Recreation								
Event Participants	**FY12**	**FY13**	**FY14**	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**
Flag Football	230	204	230	253	242	252	220	219
Basketball	655	653	612	623	661	608	574	576
Soccer	59	102	75	105	154	162	184	
Tennis	129	141	122	117	123	104	102	
Softball	330	322	333	301	251	228	221	
Baseball	669	734	669	617	590	557	561	
Cheerleading	122	120	132	138	145	121	132	74
Total	2,194	2,276	2,173	2,154	2,166	2,032	1,994	869

Moore County Department of Planning and Code Enforcement (General Fund)

Department Narrative:

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

Planning Budget				Code Enforcement Budget			
Revenue Sources FY19 Budget:		**FY19 Budgeted Staffing Positions:**		**Revenue Sources FY19 Budget:**		**FY19 Budgeted Staffing Positions:**	
Fees/Home Recovery	$4,000	4.84	Full-Time	Code Enf Fees	$665,000	5.83	Full-Time
County Property Tax	$367,091	0	Part-Time			0	Part-Time
Total FY19 Expenditure Budget:	$371,091			**Total FY19 Expenditure Budget:**	$491,680		

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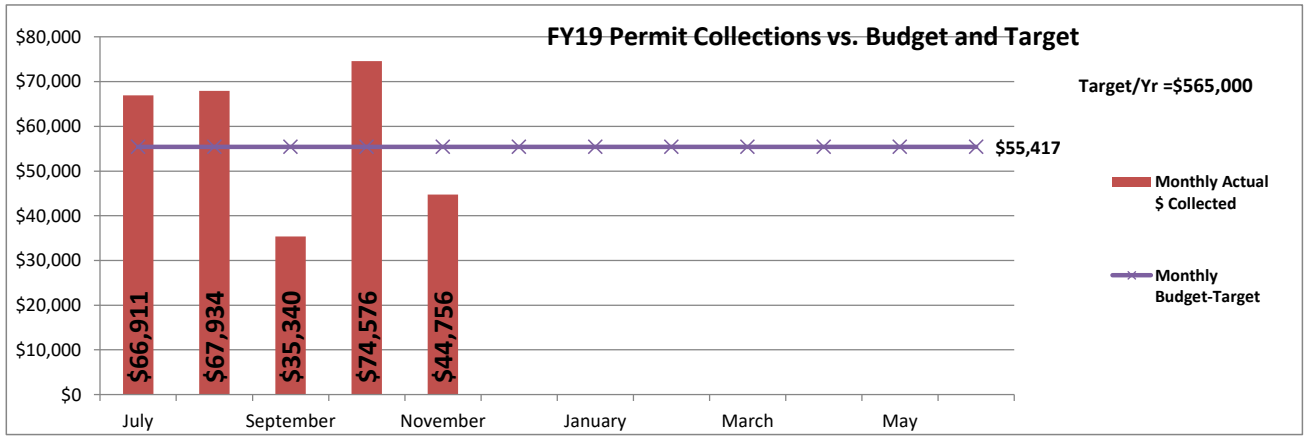
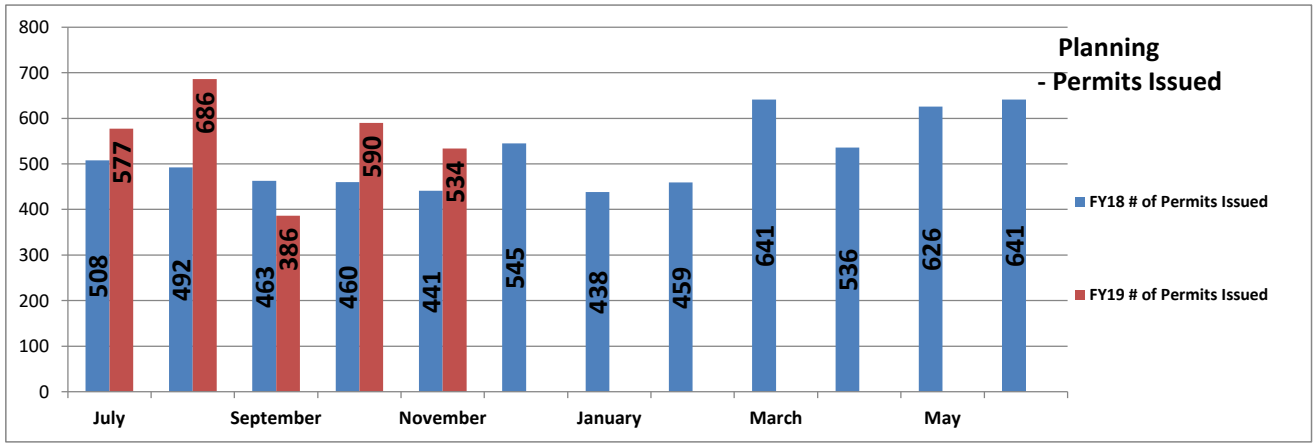
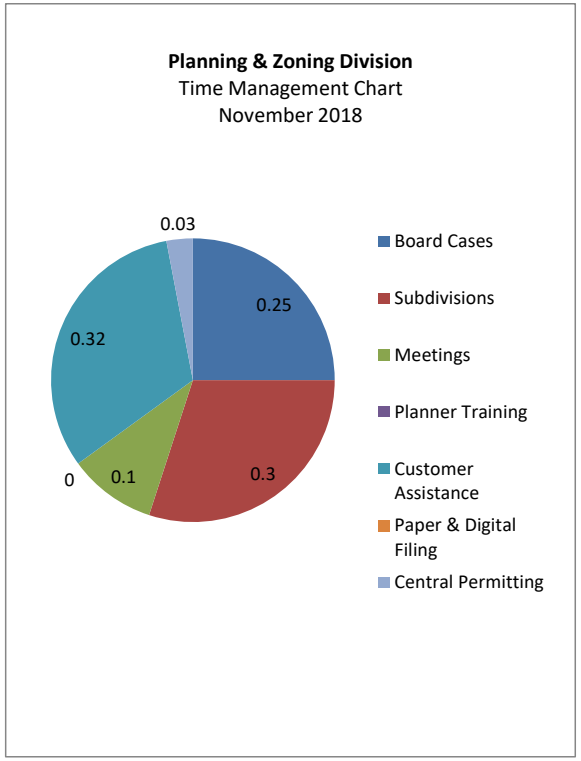
Department Director: Debra Ensminger

Department Director email: densminger@moorecountync.gov







Moore County Community Development Division

Department Narrative:

Three programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Program (URP17 & URP18) is funded from the State appropriated North Carolina Housing Trust Fund and the Single Family Rehab Loan Pool Program (ESFRLP17) is funded from the HOME Investment Partnerships Program.

URP17 & URP18 Program objectives: (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; © to enable the frail elderly and others with physical disabilities to remain in their homes by progiving essential accessibility modifications.

ESFRLP17 Program objectives: (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; © to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Essential Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

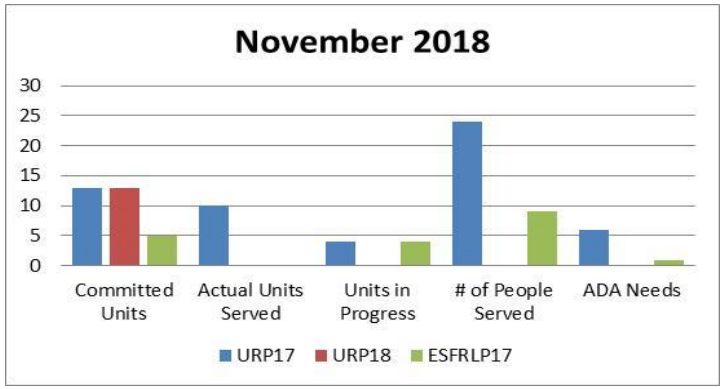
Budget:

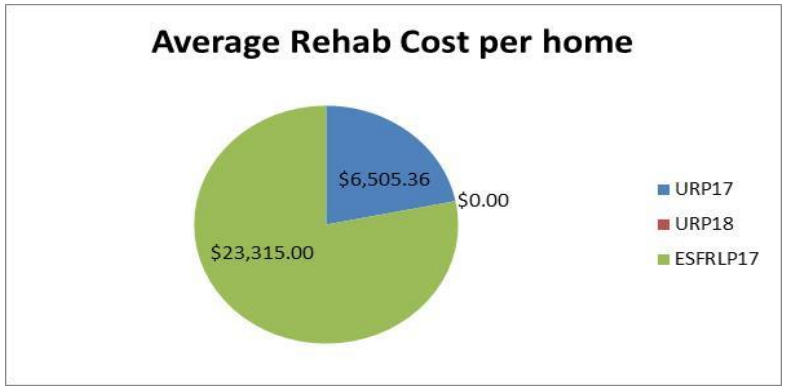
URP17	$100,000 plus $5,000 local matching funds
URP18	$100,000 plus $5,000 local matching funds
ESFRLP17	$175,000 up to $500,000 (no local matching funds)

Term Dates:

URP17	August 18, 2017 to December 31, 2018
URP18	July 24, 2018 to December 31, 2019
ESFRLP17	February 9, 2017 to June 30, 2020

Department Director: Debra Ensminger
Department Director email: densminger@moorecountync.gov





Moore County Department of Transportation Services Fund (Special Revenue Fund)

Department Narrative:
Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis.
Transportation services receives funding to operate through grant funding and user fees, self supporting.

Revenue Sources FY19 Budget:

User Fees	$634,506
Grants	$818,177
Surplus	$35,000
Total FY19 Expenditure Budget:	$1,487,683

FY19 Budgeted Staffing Positions:

13.33	Full-Time
3	Part-Time

Department Director: Debra Ensminger
Department Director email: densminger@moorecountync.gov

		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
Nov-17	Aging	621	549	88%	72	66	92%	6	8%
	Social Services	786	691	88%	95	56	59%	39	41%
	KingsWood	18	18	100%	0	0	#DIV/0!	0	#DIV/0!
	Monarch	222	218	98%	4	2	50%	2	50%
	ROAP	642	607	95%	35	34	97%	1	3%
Nov-18		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	635	575	91%	60	47	78%	13	22%
	Social Services	554	433	78%	121	52	43%	69	57%
	Monarch	180	166	92%	14	5	36%	9	64%
	KingsWood	0	0	#DIV/0!	0	0	#DIV/0!	0	#DIV/0!
	ROAP	761	696	91%	65	59	91%	6	9%
FY TO DATE 17-18		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	3675	3457	94%	218	176	81%	42	19%
	Social Services	4020	3456	86%	564	318	56%	246	44%
	Monarch	2775	2727	98%	48	30	63%	18	38%
	KingsWood	114	101	89%	13	12	92%	1	8%
	ROAP	3764	3570	95%	194	172	89%	22	11%
FY TO DATE 18-19		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	4297	3999	93%	298	220	74%	78	26%
	Social Services	3218	2534	79%	684	306	45%	378	55%
	Monarch	969	910	94%	59	39	66%	20	34%
	KingsWood	0	0	#DIV/0!	0	0	#DIV/0!	0	#DIV/0!
	ROAP	4108	3770	92%	338	317	94%	21	6%
PERCENT CHANGE		Requested Trips	Completed Trips	% Completed	Not Completed	Cancellation	% Not Completed (CANCELLATIONS)	No Show	% Not Completed (NO SHOWS)
	Aging	17%	16%	-1%	37%	25%	-9%	86%	36%
	Social Services	-20%	-27%	-8%	21%	-4%	-21%	54%	27%
	Monarch	-65%	-67%	-4%	23%	30%	6%	11%	-10%
	KingsWood	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	ROAP	9%	6%	-3%	74%	84%	6%	-5%	-45%

Moore County Property Management (General Fund)

Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

Revenue Sources FY19 Original Budget:

Property Tax	$4,357,361
Fuel Sales	$30,000

Total FY19 Expenditure Original Budget: $4,387,361

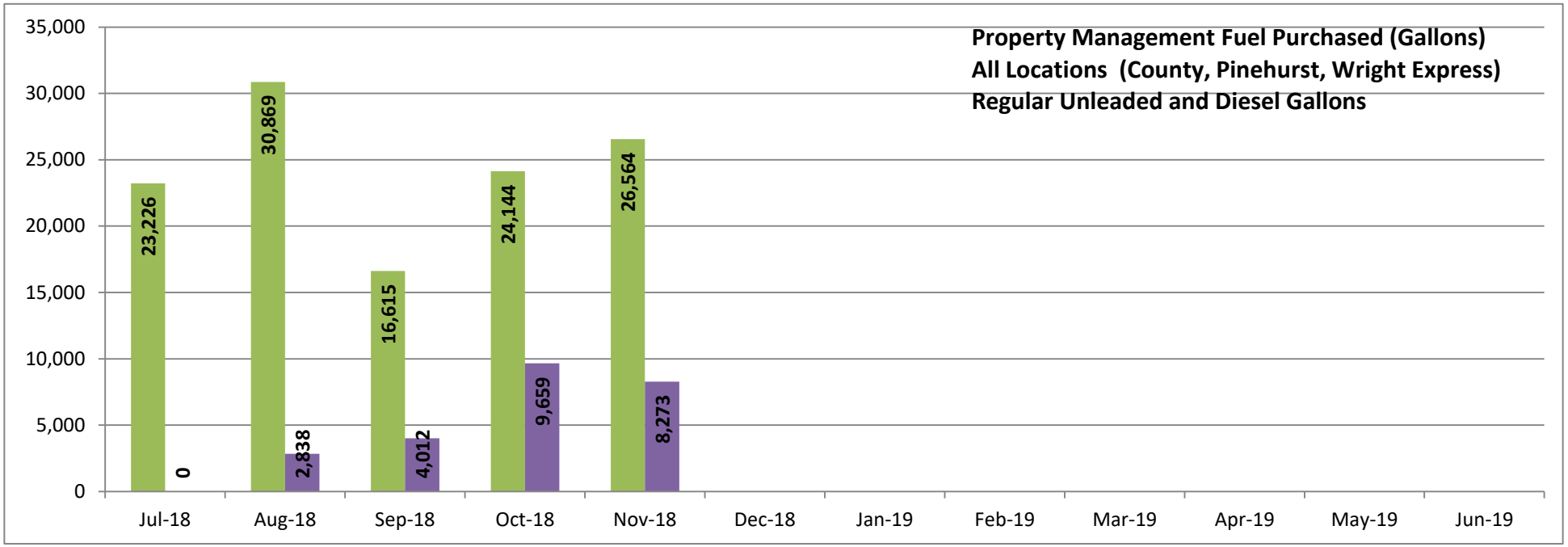
FY19 Budgeted Staffing Positions:

27	Full-Time
0	Part-Time

Department Director: Bobby Lake
Department Director email: blake@moorecountync.gov

Utility Costs - FY19	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-18	$51,563	$37,272	$921	$0	$6,104	$2,435	$15,954	$15,471	$74,542	$55,178
Aug-18	$51,563	$38,789	$921	$0	$6,104	$1,814	$15,954	$18,068	$74,542	$58,671
Sep-18	$51,563	$39,567	$921	$0	$6,104	$0	$15,954	$12,327	$74,542	$51,894
Oct-18	$51,563	$47,879	$921	$0	$6,104	$2,554	$15,954	$18,219	$74,542	$68,652
Nov-18	$51,563	$47,395	$921	$0	$6,104	$3,787	$15,954	$16,895	$74,542	$68,077
Dec-18	$51,563		$921	$0	$6,104		$15,954		$74,542	$0
Jan-19	$51,563		$921	$0	$6,104		$15,954		$74,542	$0
Feb-19	$51,563		$921	$0	$6,104		$15,954		$74,542	$0
Mar-19	$51,563		$921	$0	$6,104		$15,954		$74,542	$0
Apr-19	$51,563		$921	$0	$6,104		$15,954		$74,542	$0
May-19	$51,563		$921	$0	$6,104		$15,954		$74,542	$0
Jun-19	$51,563		$921	$0	$6,104		$15,954		$74,542	$0
Totals	$618,750	$210,902	$11,050	$0	$73,250	$10,590	$191,450	$80,980	$894,500	$302,472

Moore County Property Management, continued



Moore County Register of Deeds (General Fund)

Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (http://rod.moorecountync.gov). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

Revenue Sources FY19 Budget:

Fees	$2,200,000
Automation Fund	$68,000
Vital Records Fund	$2,000
State Treasurer Fund	$88,800
Total Revenue	$2,358,800

FY19 Budgeted Staffing Positions:

10	Full-Time
0	Part-Time

Total FY19 Expenditure Budget: $1,513,567

Department Director: Judy Martin
Department Director email: jmartin@moorecountync.gov

Register of Deeds - Recordings and Revenues by Month & YTD FY18

Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY18	FY18 Original Budgeted Revenues	YTD % Rev/FY18 Budget
Jul-17	2,002	$188,130	$188,130	$1,958,300	9.61%
Aug-17	2,076	$218,307	$406,436	$1,958,300	20.75%
Sep-17	1,899	$187,978	$594,414	$1,958,300	30.35%
Oct-17	1,977	$193,342	$787,756	$1,958,300	40.23%
Nov-17	1,908	$201,770	$989,526	$1,958,300	50.53%
Dec-17	1,856	$243,130	$1,232,656	$1,958,300	62.95%
Jan-18	1,576	$160,149	$1,392,804	$1,958,300	71.12%
Feb-18	1,655	$164,521	$1,557,325	$1,958,300	79.52%
Mar-18	1,944	$219,201	$1,776,526	$1,958,300	90.72%
Apr-18	2,062	$214,327	$1,990,853	$1,958,300	101.66%
May-18	2,137	$250,583	$2,241,436	$1,958,300	114.46%
Jun-18	2,094	$272,522	$2,513,958	$1,958,300	128.37%

Register of Deeds - Recordings and Revenues by Month & YTD FY19

Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY19	FY19 Original Budgeted Revenues	YTD % Rev/FY18 Budget
Jul-18	2,029	$237,670	$237,670	$2,358,800	10.08%
Aug-18	2,124	$247,591	$485,261	$2,358,800	20.57%
Sep-18	1,550	$163,421	$648,682	$2,358,800	27.50%
Oct-18	1,917	$197,518	$846,200	$2,358,800	35.87%
Nov-18	1,543	$167,842	$1,014,041	$2,358,800	42.99%
Dec-18			$1,014,041	$2,358,800	42.99%
Jan-19			$1,014,041	$2,358,800	42.99%
Feb-19			$1,014,041	$2,358,800	42.99%
Mar-19			$1,014,041	$2,358,800	42.99%
Apr-19			$1,014,041	$2,358,800	42.99%
May-19			$1,014,041	$2,358,800	42.99%
Jun-19			$1,014,041	$2,358,800	42.99%

*Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

COMMERCIAL PROPERTY SALES REPORT
MOORE COUNTY REGISTER OF DEEDS
11/1/2018 - 11/30/2018

DATE	BOOK/PAGE	BUYER	SALES PRICE	TOTAL EXCISE STAMP	COUNTY EXCISE STAMP	DESCRIPTION
11/1/2018	B5054/118	Richardson, Joshua Lee	214,500.00	$429	$215	Lots 61-64 Atlantic Joint Stock Land Bank
11/1/2018	B5054/132	CFC of Robbins, LLC	55,000.00	$110	$55	Pt Lots 22-23 Robbins -Retail Store
11/1/2018	B5054/139	CFC of Robbins, LLC	475,000.00	$950	$475	Tracts Restaurant-M&M Service Center
11/13/2018	B5057/484	Direct Property Rental LLC	505,000.00	$1,010	$505	Warehouse Lots Aberdeen
11/30/2018	B5063/325	Maser Capital Management	175,000.00	$350	$175	BB&T Bank Bldg Vass
			1,424,500.00	$2,849	$1,425	

County Of Moore
Budget - Historical Comparison
SALES TAX/ABC TAX

ACCOUNTS FOR: GENERAL			FY14/15 BUDGET	FY14/15 ACTUALS	FY15/16 BUDGET	FY15/16 ACTUALS	FY16/17 BUDGET	FY16/17 ACTUALS	FY17/18 BUDGET	FY17-18 ACTUALS	FY18/19 BUDGET	FY18-19 ACTUALS (Sept 2018)	Projected 12 Mos FY18
10033100	**GENERAL FUND**												
10033100	30250	ARTICLE 39-LOCAL SALES TAX 1%	$6,296,508	$6,365,440	$6,320,000	$6,823,327	$6,700,000	$7,140,679	$6,900,136	$7,090,961	$7,000,000	$1,962,069	$7,848,276
10033100	30251	ARTICLE 40-COUNTY 1/2% (70%)	$2,698,800	$3,070,767	$3,015,000	$3,278,022	$3,150,000	$3,422,790	$3,200,000	$3,630,983	$3,400,000	$917,396	$3,669,584
10033100	30252	ARTICLE 42-COUNTY 1/2% (40%)	$1,505,619	$1,646,399	$1,630,000	$1,770,576	$1,723,000	$1,862,243	$1,775,000	$1,894,851	$1,800,000	$508,252	$2,033,007
10033096	30254	ARTICLE 40-SCHOOLS (30%)	$1,189,900	$1,316,043	$1,290,000	$1,404,867	$1,350,000	$1,466,910	$1,400,000	$1,556,136	$1,500,000	$393,170	$1,572,679
10033096	30255	ARTICLE 42-SCHOOLS (60%)	$2,250,000	$2,469,599	$2,445,000	$2,655,864	$2,550,000	$2,793,365	$2,600,000	$2,842,277	$2,700,000	$762,378	$3,049,510
10033096		Article 46 - County (100%)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
SALES TAX SUBTOTAL			**$13,940,827**	**$14,868,247**	**$14,700,000**	**$15,932,656**	**$15,473,000**	**$16,685,987**	**$15,875,136**	**$17,015,207**	**$16,400,000**	**$4,543,264**	**$18,173,056**
10033100	30253	Old Article 44/Medicaid Hold Harmless (March)	$1,000,000	$1,412,421	$1,000,000	$1,617,937	$1,000,000	$2,224,998	$1,525,000	$2,406,026	$1,673,217	$47	$47
SALES TAX TOTALS INC Medicaid HH			**$14,940,827**	**$16,280,668**	**$15,700,000**	**$17,550,594**	**$16,473,000**	**$18,910,985**	**$17,400,136**	**$19,421,233**	**$18,073,217**	**$4,543,311**	**$18,173,103**
10033100	30400	ABC-BOTTLE TAX	$22,000	$26,422	$22,000	$27,610	$22,000	$28,863	$25,000	$30,556	$25,000	$7,412	
10033100	30401	ABC-MIXED BEVERAGE TAX	$80,000	$86,386	$80,000	$91,999	$80,000	$97,870	$85,000	$103,870	$85,000	$24,655	
10033100	30402	ABC-BEER/WINE EXCISE TAX (May)	$180,000	$216,224	$180,000	$202,586	$180,000	$210,883	$190,000	$204,176	$190,000	$0	
10033100	30403	ABC-PROFIT DISTRIBUTION (Nov/May)	$325,000	$325,093	$325,000	$325,097	$325,000	$325,096	$325,000	$625,140	$325,000	$57	
ABC/Bottle Tax Total			**$607,000**	**$654,125**	**$607,000**	**$647,292**	**$607,000**	**$662,712**	**$625,000**	**$963,742**	**$625,000**	**$32,123**	
TOTAL	**SALES TAX/ABC TAX**		**$15,547,827**	**$16,934,793**	**$16,307,000**	**$18,197,886**	**$17,080,000**	**$19,573,697**	**$18,025,136**	**$20,384,975**	**$18,698,217**	**$4,575,434**	

*1999 Men's Open, June 17-20, 1999
**2005 Men's Open, June 16-19, 2005

*** 2001 Women's Open, May 31-June 3, 2001
****2007 Women's Open, June 28-July 1, 2007

G.S. 105-524 Adjustment
*($992,357.48)
deducted from
Moore County
(14 months total
deducted Jul 2016
to Aug 2017)

Moore County Department Sheriff's Department -Animal Services (General Fund)

Department Narrative:

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

Revenue Sources FY19 Budget:

Fees/Donation:	$76,500
County Propert	$839,345

Total FY19 Expenditure Budget: $915,845

FY19 Budgeted Staffing Positions:

11	Full-Time
1	Part-Time

Department Director: Captain James Furr, Moore County Sheriff's Office
Department Director email: jfurr@moorecountync.gov

Animal Operations

Month	Dog and Cat Intake - Total all Sources	Owner Surrender - Dogs	Owner Surrender - Cats	% Intake - Owner Surrenders	Adoptions	Rescues	Return to Owner	Total Live Release (Adopt + Rescues + RTO)	Number Euthanized	Total Field Calls For Service	# that are Animal Bite	# that are Cruelty/ Neglect
16 July	265	59	76	51%	104	49	13	166	108	217	33	28
16 Aug	211	40	72	53%	46	55	16	117	57	186	22	27
16 Sep	247	59	54	46%	60	86	18	164	51	238	30	29
16 Oct	200	38	60	49%	37	83	25	145	91	212	10	18
16 Nov	121	29	36	54%	38	53	12	103	46	211	12	22
16 Dec	140	47	27	53%	77	62	24	163	25	216	21	33
17 Jan	140	39	31	50%	96	69	12	177	29	233	36	28
17 Feb	125	36	30	53%	43	15	13	71	26	141	7	14
17 Mar	165	56	24	48%	51	74	12	137	40	167	15	17
17 Apr	145	50	25	52%	75	13	14	102	23	171	4	7
17 May	192	40	64	54%	78	19	9	106	29	161	11	3
17 June	125	19	36	44%	53	26	15	94	18	129	10	4
17 July	190	36	33	36%	76	48	21	145	31	123	20	7
17 Aug	236	51	59	47%	89	55	6	150	66	364	16	4
17 Sept	230	54	61	50%	89	81	16	186	95	300	28	5
17 Oct	225	62	74	60%	70	54	8	132	65	370	28	9
17 Nov	228	56	69	55%	71	32	13	116	113	345	16	11
17 Dec	104	30	19	47%	71	22	10	103	57	253	14	10
18 Jan	138	46	33	57%	32	41	12	85	51	311	14	8
18 Feb	139	45	14	42%	46	34	18	98	47	281	14	3
18 Mar	199	78	30	54%	53	58	17	128	46	319	15	5
18 Apr	161	50	17	42%	44	36	16	96	45	267	17	4
18 May	269	80	76	58%	45	112	16	173	62	317	15	11
18 Jun	275	65	67	48%	62	95	11	168	140	315	10	6
18 July	255	55	71	49%	76	28	16	120	113	339	13	10
18 Aug	285	44	76	42%	89	40	13	142	130	303	19	8
18 Sept	197	55	39	48%	43	34	18	95	105	274	10	1
18 Oct	288	57	87	50%	41	42	22	105	166	354	19	1
18 Nov	198	74	43	59%	49	32	28	109	88	309	14	5
18 Dec				#DIV/0!				0				
19 Jan				#DIV/0!				0				
19 Feb				#DIV/0!				0				
19 Mar				#DIV/0!				0				
19 Apr				#DIV/0!				0				
19 May				#DIV/0!				0				
19 Jun				#DIV/0!				0				
Fiscal To Date 18/19	**1223**	**285**	**316**	**49%**	**298**	**176**	**97**	**571**	**602**	**1579**	**75**	**25**
Fiscal To Date 17/18	**2394**	**653**	**552**	**50%**	**748**	**668**	**164**	**1580**	**818**	**3565**	**207**	**83**
Fiscal To Date 16/17	**2076**	**512**	**535**	**50%**	**758**	**604**	**183**	**1545**	**543**	**2282**	**211**	**230**
Fiscal To Date 15/16	**2523**	**726**	**550**	**51%**	**636**	**843**	**180**	**1659**	**815**	**17189**	**1190**	**861**
Fiscal To Date 14/15	**3223**	**916**	**757**	**52%**	**752**	**720**	**231**	**1703**	**1529**	**2089**	**195**	**168**
Cal to Date 2018	**2404**	**649**	**553**	**50%**	**580**	**552**	**187**	**1319**	**993**	**3389**	**160**	**62**
Cal to Date 2017	**2105**	**529**	**525**	**50%**	**862**	**508**	**149**	**1519**	**592**	**2757**	**205**	**119**
Cal to Date 2016	**2361**	**636**	**566**	**51%**	**615**	**788**	**190**	**1593**	**700**	**2590**	**252**	**95**
Cal To Date 2015	**2810**	**776**	**645**	**51%**	**686**	**838**	**217**	**1741**	**1054**	**2057**	**175**	**150**
Cal To Date 2014	**3138**	**782**	**600**	**44%**	**751**	**623**	**230**	**1,604**	**1,480**	**1845**	**193**	**198**
Cal To Date 2013	**3206**				**798**		**161**	**959**	**2199**			

Moore County Department of the Sheriff (General Fund)

Department Narrative:
The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

Revenue Sources FY19 Budget:

Fees	$341,602
Grants/ABC Contract	$5,000
County Property Tax	$6,622,172

Total FY19 Expenditure Budget: $6,968,774

FY19 Budgeted Staffing Positions:

80	Full-Time
0	Part-Time

Department Director: Sheriff Ronnie Fields
Department Director email: rfields@moorecountync.gov

Month - FY19	# of Calls for Service	Average Response Time	Target Response Time
Jul-18	3,236	9 min, 37 sec	<11 min
Aug-18	3,456	7 min, 58 sec	<11 min
Sep-18	3,149	11 min, 37 sec	<11 min
Oct-18	3,670	11 min, 37 sec	<11 min
Nov-18	3,349	7 min, 2 sec	<11 min
Dec-18			<11 min
Jan-19			<11 min
Feb-19			<11 min
Mar-19			<11 min
Apr-19			<11 min
May-19			<11 min
Jun-19			<11 min

Month - FY18	# of Calls for Service	Average Response Time	Target Response Time
Jul-17	3,188	12 min, 14 sec	<11 min
Aug-17	2,994	10 min, 52 sec	<11 min
Sep-17	2,903	11 min, 43 sec	<11 min
Oct-17	3,476	10 min, 44 sec	<11 min
Nov-17	3,232	8 min, 55 sec	<11 min
Dec-17	3,190	8 min, 14 sec	<11 min
Jan-18	3,108	10 min, 14 sec	<11 min
Feb-18	2,962	9 min, 11 sec	<11 min
Mar-18	3,423	8 min, 14 sec	<11 min
Apr-18	3,185	8 min, 27 sec	<11 min
May-18	3,230	11 min, 0 sec	<11 min
Jun-18	3,260	9 min, 36 sec	<11 min

Moore County Department of the Sheriff - Detention Center (General Fund)

Department Narrative:
The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

Revenue Sources FY19 Budget:

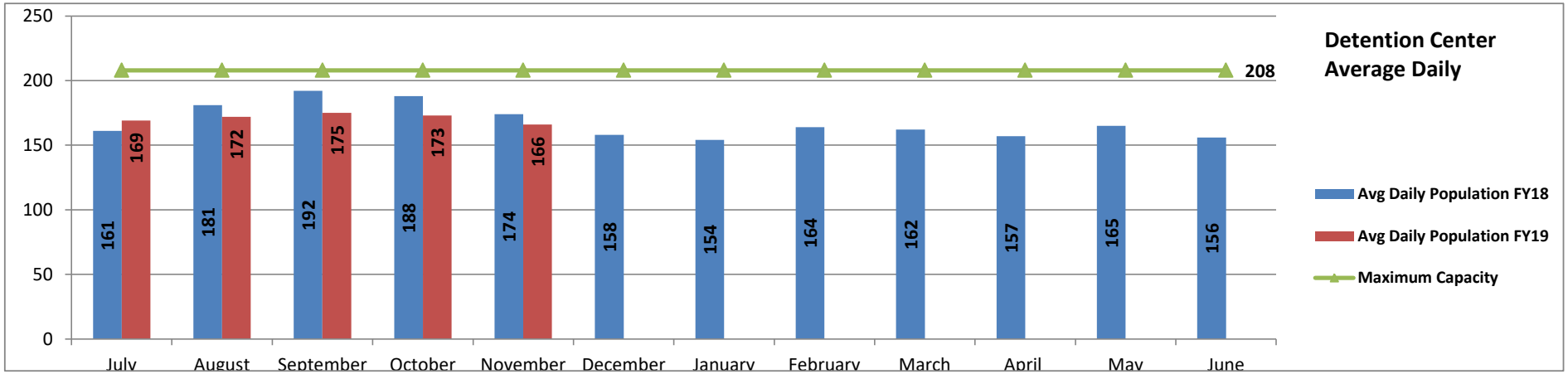
Fees/SSA Incentives	$187,000
Telephone Deposits	$61,000
Inmate/Video/Commissary/Health	$42,500
County Property Tax	$3,909,805

Total FY19 Expenditure Budget: $4,200,305

FY19 Budgeted Staffing Positions:

60 Full-Time
0 Part-Time

Department Director: Sheriff Ronnie Fields
Department Director email: rfields@moorecountync.gov



Detention	Avg Daily Population FY17	Avg Daily Population FY18	Avg Daily Population FY19	Maximum Capacity
July	176	161	169	208
August	173	181	172	208
September	175	192	175	208
October	183	188	173	208
November	175	174	166	208
December	166	158		208
January	180	154		208
February	166	164		208
March	161	162		208
April	173	157		208
May	175	165		208
June	182	156		208
	2085	2012	855	

Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

Revenue Sources FY19 Budget:

Grant - State Dept of Ag	$26,675	County
County Property Tax	$195,839	County
District Fund 220-Fees/Rentals	$21,771	(District Funds)
District gets $3,600 matching state grant		

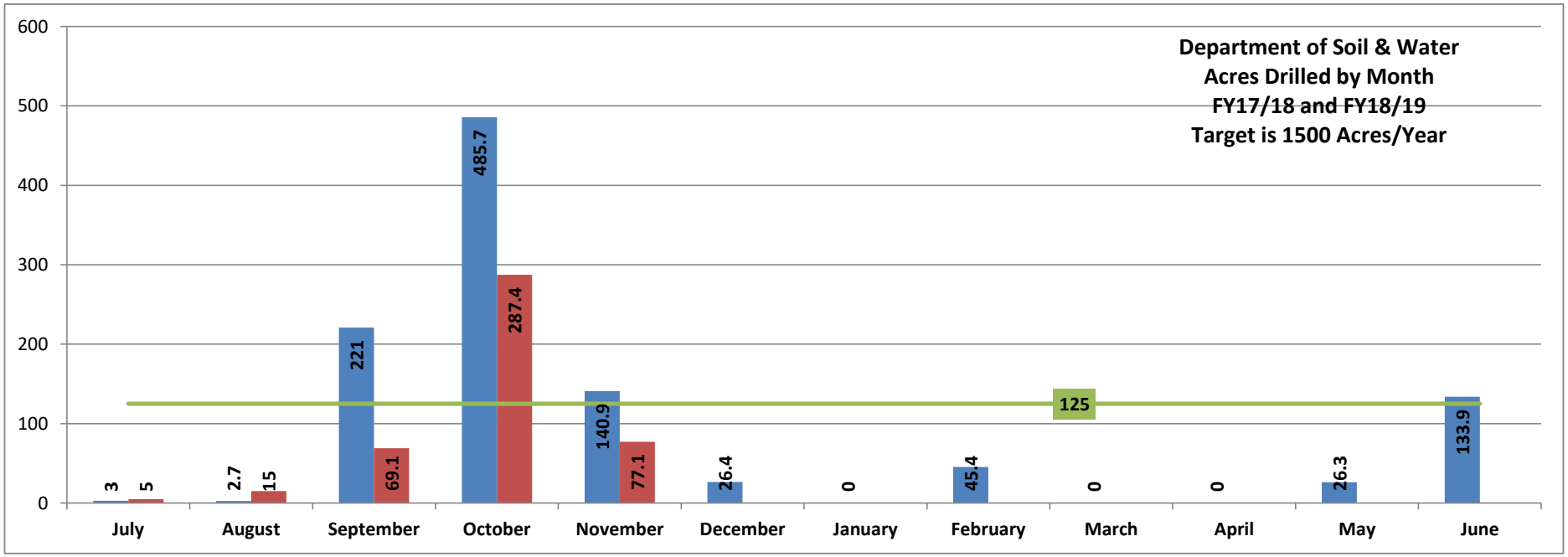
Total FY19 Expenditure Budget: $222,514 County

District Fund 220 $21,771 (District Funds)
(Educational & Scholarships)

FY19 Budgeted Staffing Positions:

3 Full-Time (Paid by County General Fund, $26,675 Ag Grant)
0 Part-Time (Director reports to the SWCD Board, Director has authority over employees paid by County given to him/her by their Board)

Department Director: Jonathan Russell
Department Director email: jrussell@moorecountync.gov



Moore County Solid Waste (General Fund)

Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

Revenue Sources FY19 Original Budget:

Fees	$1,704,000
Grants/Restricted	$193,500
Property Tax	$334,007

Total FY19 Expense Original Budget: $2,231,507

FY19 Budgeted Staffing Positions:

9 Full-Time
0 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov
Divison Leader: Chad Beane, cbeane@moorecountync.gov

Solid Waste Debris by Month in Tons FY18-19

FY 17 - Current Fiscal Year	Leaf & Limb	Recycling	Const & Demo Material	Municipal Solid Waste-AVG
Jul-18	1,167	415	2,463	1,379
Aug-18	1,365	399	2,877	1,328
Sep-18	2,360	325	2,206	1,246
Oct-18	2,868	366	2,686	1,318
Nov-18	1,548	445	2,500	1,255
Dec-18				
Jan-19				
Feb-19				
Mar-19				
Apr-19				
May-19				
Jun-19				
Totals	9,308	1,950	12,732	6,526
			Total Tonnage	**30,516**

*Oct includes debris from Hurricanes/Trop Storms

Solid Waste Debris by Month in Tons FY17-18

FY 18 - Current Fiscal Year	Leaf & Limb	Recycling	Const & Demo Material	Municipal Solid Waste-AVG
Jul-17	1,168	409	2,209	1,241
Aug-17	1,087	465	2,216	1,235
Sep-17	1,032	373	2,135	1,132
Oct-17	1,266	377	2,220	1,177
Nov-17	1,032	396	2,100	1,179
Dec-17	1,068	448	1,756	1,171
Jan-18	785	437	1,803	1,208
Feb-18	1,065	392	2,391	1,074
Mar-18	1,480	424	2,749	1,230
Apr-18	1,413	360	2,246	1,275
May-18	1,519	449	2,511	1,307
Jun-18	1,604	479	2,548	1,300
Totals	14,519	5,009	26,884	14,529
			Total Tonnage	**60,941**

Moore County Department of Solid Waste, continued

Solid Waste Revenues									
FY 18	Landfill Fees Budget $1,650,000	Recycle Material Budget $4,500	White Goods	Electronic Recycling	Other Rev/SW Disposal Tax Distribution	Scrap Tires	Total Actual Revenue	Total Rev Budget	Revenue as % of Total Budget
Jul-17	$128,169	$660	$0	$0	$0	$0	$128,829	$153,083	84.16%
Aug-17	$147,431	$1,967	$0	$0	$0	$0	$149,397	$153,083	97.59%
Sep-17	-$86,512	$519	$0	$0	$0	$0	-$85,993	$153,083	-56.17%
Oct-17	$139,354	$483	$0	$0	$0	$0	$139,837	$153,083	91.35%
Nov-17	$122,278	$0	$10,611	$0	$0	$44,220	$177,109	$153,083	115.69%
Dec-17	$135,337	$712	$0	$0	$0	$0	$136,049	$153,083	88.87%
Jan-18	$105,657	$187	$0	$0	$0	$0	$105,843	$153,083	69.14%
Feb-18	$129,353	$364	$103,871	$0	$10,340	$28,996	$272,923	$153,083	178.28%
Mar-18	$160,179	$367	$0	$0	$0	$0	$160,546	$153,084	104.87%
Apr-18	$161,032	$548	$0	$0	$0	$0	$161,579	$153,084	105.55%
May-18	$125,861	$184	$8,708	$0	$9,839	$31,133	$175,725	$153,084	114.79%
Jun-18	$175,685	$556	$0	$0	$0	$0	$176,241	$153,084	115.13%
Totals	$1,443,824	$6,546	$123,190	$0	$20,179	$104,349	$1,698,087	$1,837,000	92.44%

Solid Waste Revenues									
FY 19	Landfill Fees Budget $1,650,000	Recycle Material Budget $6,000	White Goods $78,000	Electronic Recycling	Other Rev/SW Disposal Tax Distribution $35,000	Scrap Tires $120,000	Total Actual Revenue	Total Rev Budget	Revenue as % of Total Budget
Jul-18	$85,273	$547	$52,592	$0	$0	$0	$138,412	$158,125	87.53%
Aug-18	$51,775	$325	$0	$0	$0	$0	$52,100	$158,125	32.95%
Sep-18	$151,960	$0	$0	$0	$0	$0	$151,960	$158,125	96.10%
Oct-18	$194,075	$168	$33,257	$0	$0	$0	$227,500	$158,125	143.87%
Nov-18	$194,218	$0	$12,674	$0	$10,941	$35,404	$253,237	$158,125	160.15%
Dec-18							$0	$158,125	0.00%
Jan-19							$0	$158,125	0.00%
Feb-19							$0	$158,125	0.00%
Mar-19							$0	$158,125	0.00%
Apr-19							$0	$158,125	0.00%
May-19							$0	$158,125	0.00%
Jun-19							$0	$158,125	0.00%
Totals	$677,301	$1,040	$98,523	$0	$10,941	$35,404	$823,209	$1,897,500	43.38%

Solid Waste - General Fund	Original Budget Revenue	Revised Budget Revenue	Actual Revenue	Original Budget Expenditures	Revised Budget Expenditures	Actual Expenditures
FY12/13	$1,142,000	$1,231,166	$1,366,064	$1,970,813	$2,154,859	$2,024,303
FY13/14	$1,182,000	$1,182,000	$1,368,783	$2,007,999	$2,032,119	$1,987,357
FY14/15	$1,257,000	$1,297,000	$1,322,945	$2,183,967	$2,433,757	$2,386,158
FY15/16	$1,309,000	$1,309,000	$1,648,289	$2,087,496	$2,112,460	$2,078,921
FY16-17	$1,685,500	$1,685,500	$1,703,735	$2,231,507	$2,324,845	$2,125,095
FY17-18	$1,837,000	$1,867,000	$1,698,087	$2,177,437	$2,259,975	$2,225,333
FY18-19-Nov	$1,897,500	$1,897,500	$823,209	$2,231,507	$2,340,368	$977,995

Moore County Department of Tax and Revaluation (General Fund)

Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

Revenue Sources FY19 Original Budget:

Property Tax	$1,769,697

Total FY19 Expenditure Original Budget: $1,769,697

FY19 Budgeted Staffing Positions:

25	Full-Time
0	Part-Time

Department Director: Gary Briggs
Department Director email: gbriggs@moorecountync.gov

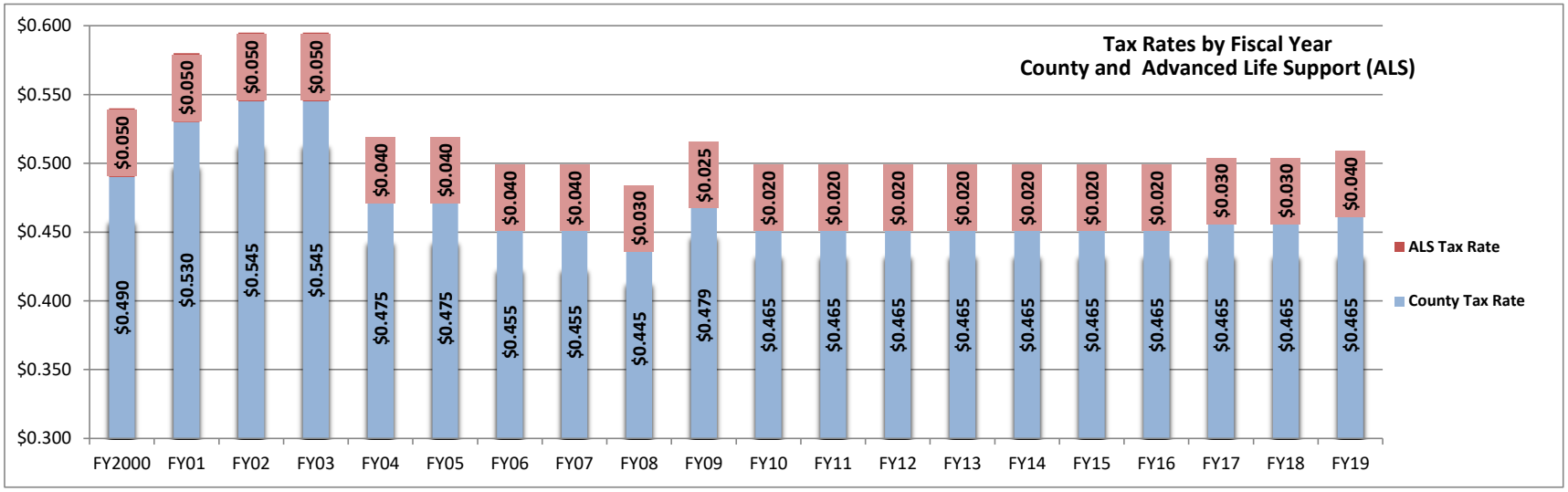
Tax Rates	FY14/15 Tax Rate	FY15/16 Tax Rate	FY16/17 Tax Rate	FY17/18 Tax Rate	FY18/19 Tax Rate
County/General	$0.465	$0.465	$0.465	$0.465	$0.465
ALS	$0.020	$0.020	$0.030	$0.030	$0.040
Fire Districts		$0.080	$0.085	$0.090	$0.095
A. Southern Pines	$0.089				
B. Crestline	$0.083				
C. Pinebluff	$0.086				
D. Pinehurst	$0.084				
E. Seven Lakes	$0.040				
F. West End	$0.069				
G. Eastwood	$0.070				
J. Robbins	$0.063				
K. Carthage	$0.064				
M. Highfalls	$0.066				
N. Eagle Springs	$0.075				
P. Aberdeen	$0.092				
Q. Crains Creek	$0.111				
T. Whispering Pines	$0.058				
V. Cypress Pointe	$0.081				
W. Westmoore	$0.070				

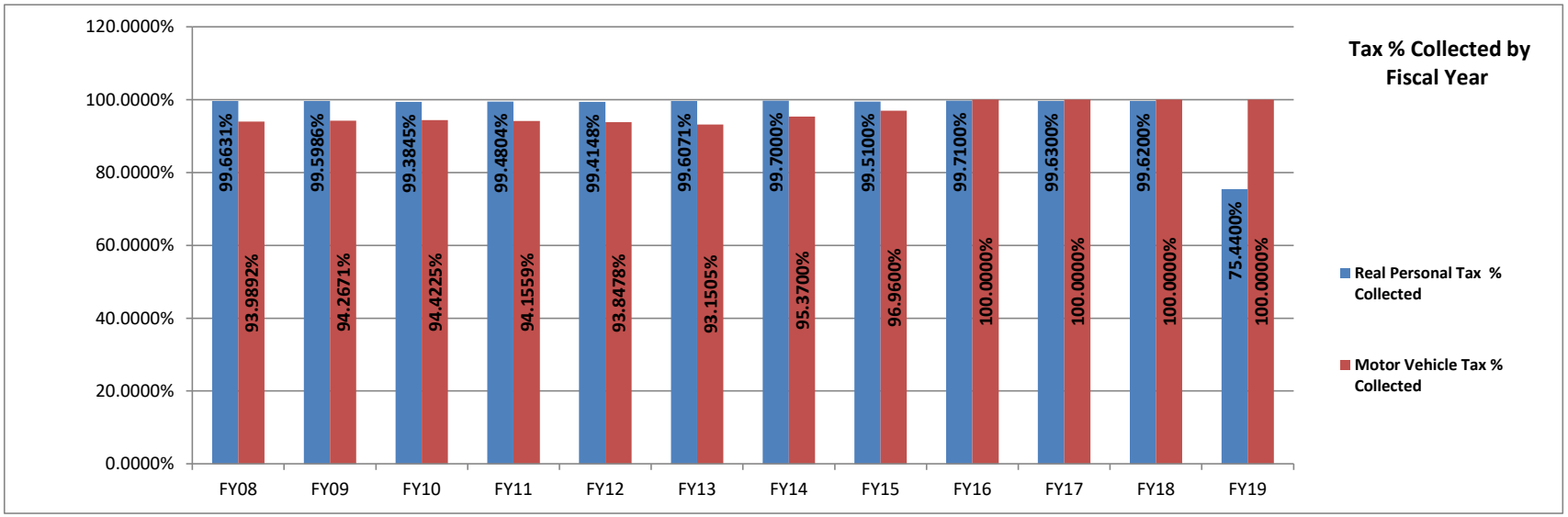
Moore County Department of Tax and Revaluation, continued

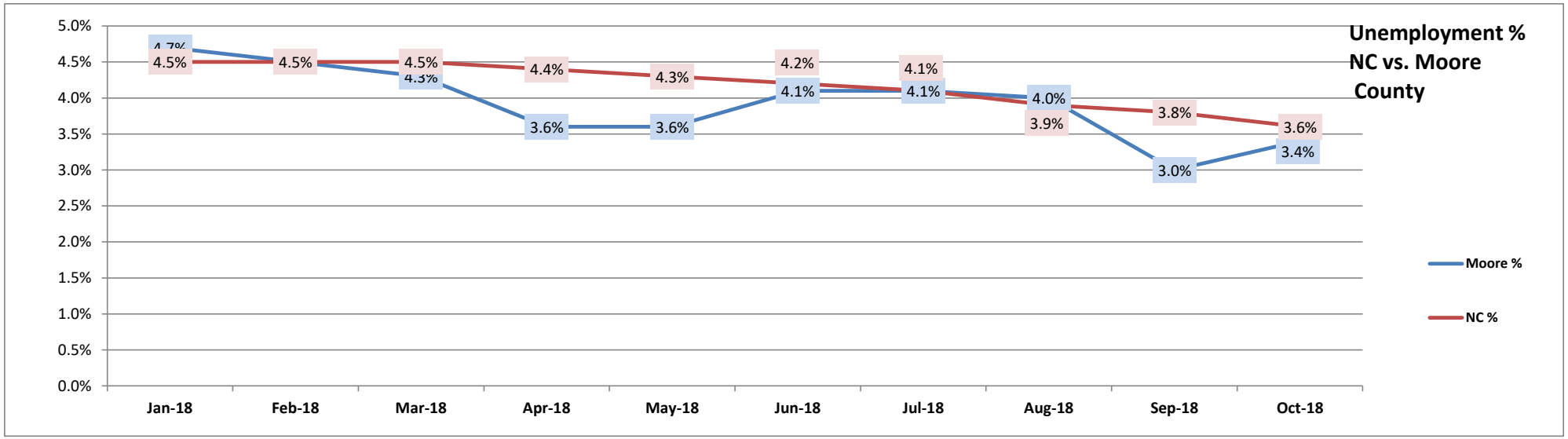
Real/Personal Tax Collections % by Month						
Real/Personal Tax	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**Target**
July	8.06%	0.81%	2.50%	7.26%	6.40%	>99%
Aug	63.02%	47.12%	65.46%	67.36%	69.21%	>99%
Sept	68.36%	69.50%	69.82%	70.35%	72.39%	>99%
Oct	69.77%	70.55%	70.78%	72.41%	73.28%	>99%
Nov	71.90%	72.99%	73.72%	75.23%	75.44%	>99%
Dec	86.05%	86.71%	85.85%	86.56%		>99%
Jan	95.21%	96.01%	96.62%	96.88%		>99%
Feb	97.16%	97.87%	98.09%	98.38%		>99%
Mar	98.33%	98.64%	98.86%	98.96%		>99%
Apr	99.12%	99.51%	99.37%	99.45%		>99%
May	99.41%	99.67%	99.56%	99.55%		>99%
Jun	99.51%	99.70%	99.63%	99.62%		>99%

Motor Vehicle Tax Collections % by Month - State DMV						
Motor Vehicle Tax	**FY15**	**FY16**	**FY17**	**FY18**	**FY19**	**Target**
July	48.55%	100.00%	100.00%	100.00%	100.00%	>98.5%
Aug	57.92%	100.00%	100.00%	100.00%	100.00%	>98.5%
Sept	90.49%	100.00%	100.00%	100.00%	100.00%	>98.5%
Oct	90.69%	100.00%	100.00%	100.00%	100.00%	>98.5%
Nov	95.44%	100.00%	100.00%	100.00%	100.00%	>98.5%
Dec	96.71%	100.00%	100.00%	100.00%		>98.5%
Jan	96.80%	100.00%	100.00%	100.00%		>98.5%
Feb	96.93%	100.00%	100.00%	100.00%		>98.5%
Mar	96.63%	100.00%	100.00%	100.00%		>98.5%
Apr	96.95%	100.00%	100.00%	100.00%		>98.5%
May	96.95%	100.00%	100.00%	100.00%		>98.5%
Jun	96.96%	100.00%	100.00%	100.00%		>98.5%

Moore County Department of Tax and Revaluation, continued






Unemployment %
NC vs. Moore County
5.0%
4.5%
4.0%
3.5%
3.0%
2.5%
2.0%
1.5%
1.0%
0.5%
0.0%
Jan-18
Feb-18
Mar-18
Apr-18
May-18
Jun-18
Jul-18
Aug-18
Sep-18
Oct-18
4.7%
4.5%
4.5%
4.5%
4.3%
4.4%
3.6%
4.3%
3.6%
4.2%
4.1%
4.1%
4.1%
4.0%
3.9%
3.8%
3.0%
3.6%
3.4%
Moore %
NC %

Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)

Department Narrative:

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

Revenue Sources FY19 Original Budget:

Fees	$10,821,052
Debt Service/Interest/Surplus of Assets	$614,101

Total FY19 Expenditure Original Budget: $11,435,153

FY19 Budgeted Staffing Positions:

41	Full-Time
0	Part-Time

Department Director: Randy Gould

Department Director email: rgould@moorecountync.gov

Chart 1 - FY19

Prior Fiscal Year Activity

Public Utilities FY19	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-18	$952,929	$952,929	$545,477	$444,110
Aug-18	$952,929	$952,929	$1,068,394	$381,712
Sep-18	$952,929	$952,929	$930,787	$868,993
Oct-18	$952,929	$952,929	$915,453	$892,654
Nov-18	$952,929	$952,929	$797,997	$841,556
Dec-18	$952,929	$952,929		
Jan-19	$952,929	$952,929		
Feb-19	$952,929	$952,929		
Mar-19	$952,929	$952,929		
Apr-19	$952,929	$952,929		
May-19	$952,929	$952,929		
Jun-19	$952,929	$952,929		
Totals	$11,435,153	$11,435,153	$4,258,107	$3,429,025

Chart 1 - FY18

Current Fiscal Year Activity

Public Utilities FY18	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-17	$928,206	$951,713	$425,832	$275,306
Aug-17	$928,206	$951,713	$1,005,053	$764,556
Sep-17	$928,206	$951,713	$1,137,342	$1,082,473
Oct-17	$928,206	$951,713	$1,051,101	$726,189
Nov-17	$928,206	$951,713	$857,436	$841,164
Dec-17	$928,206	$951,713	$942,442	$1,005,014
Jan-18	$928,206	$951,713	$1,064,997	$647,513
Feb-18	$928,206	$951,713	$702,319	$605,802
Mar-18	$928,206	$951,713	$731,813	$786,859
Apr-18	$928,206	$951,713	$898,007	$914,513
May-18	$928,206	$951,713	$928,623	$796,544
Jun-18	$928,206	$951,713	$1,392,967	$2,348,450
Totals	$11,138,476	$11,420,559	$11,137,933	$10,794,382

Moore County Department of Public Utilities , continued

Department Narrative: Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

CONSUMPTION REPORT, Chart 2

Nov-18

	Total Water	Total Sewer	Total Irrigation				
	Gallons Billed	Gallons Billed	Gallons Billed	Total $	Total $	Total $	Total $
Pinehurst(7,8,9,10,11,12,13,				Billed	Billed in Water	Billed in Waste Water	Billed in Irrigation
14,15,16,17,18,19,20,21, 22)	38,721,682	37,688,985	14,955,759	$ 670,580.80	$ 246,597.00	$ 312,940.07	$ 111,043.73
Monroetown (30)	84,224	84,224		$ 1,277.14	$ 566.44	$ 710.70	
Jackson Hamlet (26)	327,851	314,998		$ 4,819.57	$ 2,198.97	$ 2,620.60	
Book 24 Pinehurst	6,057,713	5,452,347	1,145,907	$ 85,614.68	$ 36,706.24	$ 40,897.22	$ 8,011.22
Taylortown				$ -			
Totals	45,191,470	43,540,554	16,101,666	$ 762,292.19	$ 286,068.65	$ 357,168.59	$ 119,054.95
Seven Lakes (1-4)	13,618,852	107,679	409,378	$ 89,310.46	$ 85,458.05	$ 828.27	$ 3,024.14
Love Grove (28)	225,798			$ 1,501.49	$ 1,501.49		
Totals	13,844,650	107,679	409,378	$ 90,811.95	86,959.54	$ 828.27	$ 3,024.14
Hyland Hills/Niagara (5)	483,333		29,468	$ 3,438.92	$ 3,232.75		$ 206.17
Vass (6)	2,383,933	1,372,894	17,342	$ 26,668.65	$ 15,477.30	$ 11,014.41	$ 176.94
East Moore(80's)	12,461,068	77,531	425,944	$ 125,743.95	$ 122,606.61	$ 622.41	$ 2,514.93
Totals	15,328,334	1,450,425	472,754	$ 155,851.52	$ 141,316.66	$ 11,636.82	$ 2,898.04
				$ -			
Addor (27)	160,772	16,137		$ 2,266.20	$ 1,108.91	$ 1,157.29	
The Carolina (25)	200,958	0	56,379	$ 1,599.25	$ 1,174.29		$ 424.96
Robbins (29)	53,018			$ 388.44	$ 388.44		
High Falls (31)	43,784			$ 348.60	$ 348.60		
West Moore (33)	148,895		21,961	$ 1,229.33	$ 1,075.71		$ 153.62
Total other small systems	607,427	72,516	21,961	$ 5,831.82	$ 4,095.95	$ 1,157.29	$ 578.58
Hydrant Meters				$ -			
				$ -			
Totals	74,971,881	45,171,174	17,005,759	$ 1,014,787.48	518,441	370,791	125,556
Total less EMWD = Utilities	62,510,813	45,093,643	16,579,815	889,044	395,834	370,169	123,041

Moore County Department of Veteran Services (General Fund)

Department Narrative:
Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records. Moore County has a total of 10,315 Veterans.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Revenue Sources FY19 Budget:

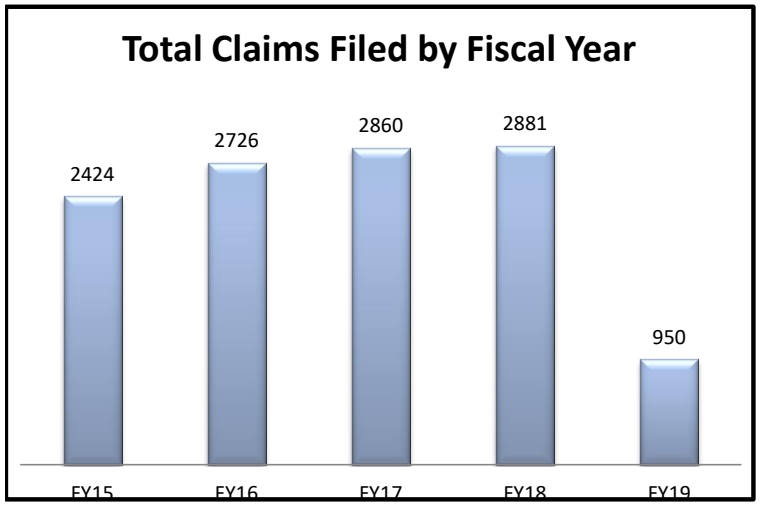
Service Grant - State	$2,500
County Property Tax	$198,791

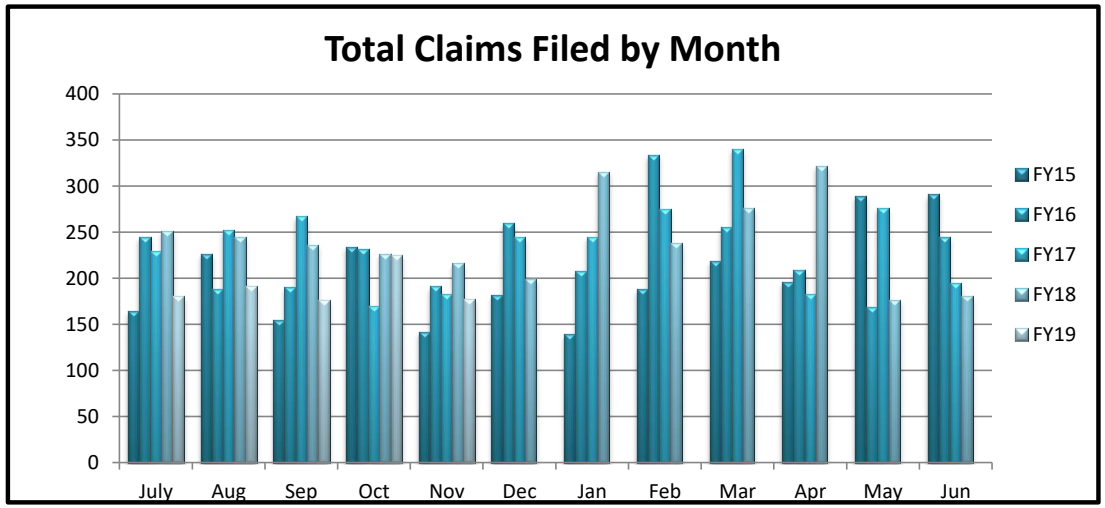
FY19 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time

Total FY19 Expenditure Budget: $201,291

Department Director: Jim Pedersen
Department Director email: jpedersen@moorecountync.gov





* Veteran population estimates, as of September 30, 2016, are produced by the VA Office of the Actuary (VetPop 2016).
http://www.va.gov/vetdata/Expenditures.asp

Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

Department Narrative:

The Water Pollution Control Plant is a division of Public Works and treats wastewater produced within Moore County and Camp Mackall under strict guildlines of the National Pollutant Discharge Elimination System (NPDES) permit. Flow is invoiced monthly to each town based on flow monitoring readings. Flow treated versus flow invoiced is measured to assist in determining accuracy of revenues as well as detecting inflow and infiltration into the collection system.

Revenue Sources FY19 Original Budget:

User Fees $5,307,539

Total FY19 Expenditure Budget: $5,307,539

FY19 Budgeted Staffing Positions:

19 Full-Time
0 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov
Division Leader: Janna Scherer, jscherer@moorecountync.gov

Wastewater Treatment Plant Gallons Treated vs. Gallons Invoiced			
Fiscal Year	Treated Gallons	Invoiced Gallons	% Gallons Invoiced vs. Treated
FY06	1,712,037,666	1,462,960,632	85%
FY07	1,866,686,470	1,688,645,986	90%
FY08	1,621,958,000	1,444,689,266	89%
FY09	1,616,791,000	1,503,124,303	93%
FY10	1,631,586,000	1,502,536,298	92%
FY11	1,568,680,000	1,420,357,118	91%
FY12	1,473,402,000	1,424,967,783	97%
FY13	1,703,953,000	1,494,863,502	88%
FY14	1,810,658,000	1,646,900,864	91%
FY15	1,794,947,000	1,629,631,966	91%
FY16	1,933,140,000	1,746,790,187	90%
FY17	1,914,238,000	1,742,258,408	91%
FY18	1,895,019,000	1,730,500,696	91%
FY19-Nov	984,713,000	841,588,539	85%

Current Fiscal Year Activity				
Wastewater Treatment Plant FY19	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-18	$442,295	$442,295	$205,229	$198,136
Aug-18	$442,295	$442,295	$260,458	$149,258
Sep-18	$442,295	$442,295	$479,598	$255,551
Oct-18	$442,295	$442,295	$577,895	$409,803
Nov-18	$442,295	$442,295	$542,323	$231,759
Dec-18	$442,295	$442,295		
Jan-19	$442,295	$442,295		
Feb-19	$442,295	$442,295		
Mar-19	$442,295	$442,295		
Apr-19	$442,295	$442,295		
May-19	$442,295	$442,295		
Jun-19	$442,295	$442,295		
Totals	$5,307,539	$5,307,540	$2,065,503	$1,244,507